





## EUROPEAN NEWS

## Three accords are only concrete sign of new start in relations

BY DAVID BUCHAN

THREE agreements signed, or fore-shadowed, yesterday in Geneva by President Ronald Reagan and Mr Mikhail Gorbachev should make it easier for Americans and Russians to study each other's science, arts, and language, to fly to each other's country, and to obtain consular assistance once they are there.

In contrast to arms control, officials of both countries had laid the groundwork well before the Geneva summit for new accords on civil aviation, exchange programmes, and consulates.

The only remaining question in at least American minds—answered in the affirmative this

week by Mr Gorbachev—was whether the Soviet leader was ready to give his imprimatur to some of the agreements, if he did not persuade Mr Reagan to climb down on his Star Wars programme.

In the event, a new six-year agreement was signed "on contacts and exchanges in scientific, educational and cultural fields," as the Geneva statement puts it, as the only concrete sign so far of the new beginning in US-Soviet relations that both leaders talked of. But they both spoke of their "desire" to reach civil aviation and consular accords at an early date.

The new agreement on exchanges fills a gap left when

the previous government-to-government accord lapsed in 1979. Talks on its re-negotiation were cancelled by the Carter Administration when Soviet forces invaded Afghanistan at the end of that year. The result is that overall exchanges between the two countries, including students, academics, officials, scientists, and performing artists, had by this year sunk to 20 per cent of their 1978 level.

The five-year absence of an official exchange agreement put a stop to travelling exhibits of US life and industry which had hitherto proved very popular in provincial Soviet cities, and to almost all visits



by American performing artists. Less hard hit have been academic exchanges, partly

because the Soviet Ministry of Higher Education proved more co-operative than the Ministry of Culture, and partly because US universities stepped up their private exchange arrangements.

But the Reagan administration, with its new restrictions on the transfer to the Soviet bloc of what it judges sensitive scientific and technical information, has made it harder for US scientists to visit the Soviet Union.

The US and Soviet Union, together with Japan, have agreed on a set of air safety measures, including the use by non-Soviet airlines of Soviet guidance beacons, in the North Pacific to prevent any recur-

rence of the shooting down in 1983 of a South Korean air liner. This was considered by the US, which lost one Congressman and many of its citizens in the incident, an essential precondition for renewal of bilateral civil air links.

US and Soviet officials are working on a resumption of flights between their two countries, banned by the Reagan Administration in 1981. The Soviet Union is known to be very keen to have Aeroflot flying once more to New York and Washington.

At present, Soviet citizens have to reach the US via Canada or on foreign airlines demand-

ing hard currency.

● The two countries, which already have consulates in Leningrad and San Francisco respectively, were on the point of agreeing new ones in Kiev and New York when the US froze negotiations in 1979 at the time of the Afghanistan invasion.

This was considered by many US officials in retrospect to be a "shot in the foot."

Last week, a US government team was in Kiev surveying possible sites. But the Soviet Union is believed to have made establishment of the Kiev consulate dependent on prior satisfaction of their desire to have Aeroflot flying once more into the US.

## 'Differences remain on crucial issues'

THIS IS the text of the English-language joint statement issued yesterday by President Ronald Reagan and Mr Mikhail Gorbachev:

By mutual agreement, President of the United States Ronald Reagan and General Secretary of the Communist Party of the Soviet Union Mikhail Gorbachev met in Geneva November 19-21. Attending the meeting on the US side were Secretary of State George Shultz; Chief of Staff Donald Regan; Assistant to the President, Robert McFarlane; Ambassador to the USSR Arthur Hartman; special adviser to the President and the Secretary of State for arms control Paul Nitze; Assistant Secretary of State for European Affairs Rozanne Ridgway; special assistant to the President for national security affairs Jack Matlock.

Attending on the Soviet side were members of the Politburo

by the General Secretary of the Central Committee of the CPSU to visit the Soviet Union. Arrangements for and timing of the visits will be agreed upon through diplomatic channels.

In their meetings, agreement was reached on a number of specific issues. Areas of agreement are registered on the following pages.

**Security**

The sides, having discussed key security issues, and conscious of the special responsibility of the USSR and the US for maintaining peace, have agreed that a nuclear war cannot be won and must never be fought. Recognising that any conflict between the USSR and the US could have catastrophic consequences, they emphasised the importance of preventing any war between them, whether nuclear or conventional. They will not seek to achieve military superiority.

**Nuclear and space talks**

The President and the General Secretary discussed the negotiations on nuclear and space arms.

They agreed to accelerate the work at these negotiations, with a view to accomplishing the tasks set down in the joint US-Soviet agreement of January 8, 1985, namely to prevent an arms race in space and to terminate it on earth, to limit and reduce nuclear arms and enhance strategic stability.

Noting the proposals recently tabled by the US and the Soviet Union, namely to prevent an arms race in space and to terminate it on earth, to limit and reduce nuclear arms and enhance strategic stability.

During the negotiations on these agreements, effective measures for verification of compliance with obligations assumed will be agreed upon. Risk reduction centres.

The sides agreed to study the question at the expert level of centres to reduce nuclear risk taking into account the issues and developments in the Geneva negotiations. They took satisfaction in such recent steps in this direction as the modernisation of the Soviet-US hotline.

**Nuclear non-proliferation**

General Secretary Gorbachev and President Reagan reaffirmed the commitment of the USSR and the US to the treaty on the non-proliferation of nuclear weapons and their interest in strengthening together with other countries the non-proliferation regime, and in further enhancing the standards of the international community by enlarging its membership.

They note with satisfaction the overall positive results of the recent review conference of the treaty on the non-proliferation of nuclear weapons, to pursue negotiations in good faith on matters of nuclear arms limitation and disarmament in accordance with article VI of the treaty.

The two sides plan to continue to promote the strengthening of the International Atomic Energy Agency and to support the activities of the agency in implementing safeguards as well as in pro-

moting the peaceful uses of nuclear energy.

They view positively the practice of regular Soviet-US consultations on non-proliferation of nuclear weapons which have been businesslike and constructive, and express their intent to continue this practice in the future.

**Chemical weapons**

In the context of discussing security problems, the two sides reaffirmed that they are in favour of a general and comprehensive prohibition of chemical weapons and the destruction of existing stockpiles of such weapons. They agreed to accelerate efforts to conclude an effective and verifiable international convention on this matter.

The two sides agreed to

other participating states, an early and successful completion of the work of the conference. To this end, they reaffirmed the need for a document which would include mutually acceptable confidence and security building measures and give concrete expression and effect to the principle of non-use of force.

President Reagan and General Secretary Gorbachev agreed on the need to place on a regular basis and intensify dialogue at various levels. Along with meetings between the leaders of the two countries, this envisages regular meetings between the USSR Minister of Foreign Affairs and the US Secretary of State, as well as between the heads of other ministries and agencies. They agree that the recent visits of

and contracts including some of their new forms in a number of scientific, educational, medical and sports field inter alia, co-operation in the development of educational exchanges and software for elementary and secondary school instruction measures to promote Russian language studies in the US and English language studies in the USSR; the annual exchange of professors to conduct special courses in history, culture and economics at the relevant departments of Soviet and American institutions of higher education; mutual allocation of scholarships for the best students in the natural sciences, technology, social sciences and humanities for the period of an academic year; holding regular meetings in various sports and in-

stances of resolving humanitarian cases in the spirit of co-operation.

They believe that there should be greater understanding among our peoples and that to this end they will encourage greater travel and people-to-people contact.

**Northern Pacific air safety**

The two leaders also noted with satisfaction that, in co-operation with the government of Japan, the United States and the Soviet Union have agreed to a set of measures to promote safety on air routes in the North Pacific and have worked out steps to implement them.

They acknowledged that delegations from the US and the Soviet Union have begun negotiations aimed at resumption of

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## Curtain lifts for Soviet television audience

THE SUMMIT brought Soviet television viewers a live glimpse of President Reagan for the first time yesterday, as well as more evidence of their own leader's expressive public style, better reports from Moscow.

The closing ceremony and Mr Gorbachev's 90-minute news conference were both shown live and in full on the main television channel.

First, Mr Gorbachev was seen making a brief speech at the ceremony, then Mr Reagan took the stand. His remarks were

translated simultaneously into Russian, but the words were clearly audible as he said them in English.

Western diplomats and Moscow residents could not recall the tightly controlled state television showing the 74-year-old US President speaking live or in full before.

One Soviet viewer said it was strange to see Mr Reagan on the screen and thought he looked surprisingly old, while another thought he looked very well, saying: "It shows he can do

more than just stand up straight."

The Soviet state media normally give a negative portrayal of the US, though avoiding strong personal attacks on the President.

Mr Gorbachev's vigorous open style, a sharp contrast to the rigid demeanour of his aged predecessors, has become familiar to the Soviet public since he took office in March.

Early last month, many viewers were amazed to see him fielding awkward questions from a French television interviewer without using notes. Two days later his adroit handling of a Western news conference was also shown on the main television news.

At yesterday's conference, Mr Gorbachev again departed from his prepared notes, gesturing as he sought to explain the Soviet viewpoint to the world's media. But, in contrast to the two earlier appearances, he was not asked questions on subjects likely to be considered provocative.

Increased television coverage of sports events. The two sides agreed to resume co-operation in combating cancer diseases.

The relevant agencies in each of the countries are being instructed to develop specific programs for these exchanges. The resulting programs will be reviewed by the leaders at their next meeting.

**Fusion Research**

The two leaders emphasized the potential importance of the work aimed at utilizing controlled thermonuclear fusion for peaceful purposes and, in this connection, advocated the widest practicable development of international co-operation in obtaining this source of energy, which is essentially inexhaustible, for the benefit of all mankind.

**Exchange initiatives**

The two leaders agreed on the utility of broadening exchanges

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## Attempts to fix speed limit for EEC motorways flounder

BY PAUL CHEESEBRIGHT IN BRUSSELS

ATTEMPTS by the European Commission to fix an EEC-wide speed limit for the motorways are floundering.

The initiative is likely to fall foul of the motor industry. It has been undermined, perhaps fatally, by the West German Government decision not to impose any speed limits on the autobahns.

The Commission has committed itself to presenting proposals on speed limits to the Council of Ministers by the end of the year.

Mr Stanley Clinton Davis, Transport and Environment

Commissioner, threw the offer into negotiations on vehicle emissions earlier this year as part of his effort to win an agreement on new exhaust standards.

Inside the Commission, an inter-departmental group has produced a working document which puts forward two options for speed limits to apply throughout the Community on motorways and on roads outside towns.

A limit for cars and light vehicles on the motorways of 100 kmh and of 80 kmh on all other non-urban roads.

● A limit for cars and light vehicles of 120 or 130 kmh on the motorways with variations to 20 kmh downwards to allow speed variations and of 90 kmh on all other non-urban roads.

These conclusions, on which Mr Clinton Davis has yet to make up his mind, have been discussed with the motor industry, road safety groups and with the motor industry.

The reaction was cautious on the grounds that the working document did not appear to be backed by enough data and

that, furthermore, it would be necessary to wait until the West Germans had finished a year-long study of the effects of speed limits on vehicle emissions.

Not only that, but a further Commission study on the energy-saving implications of speed limits had not been completed.

The springboard for Commission interest in the first place was environmental—the case, argued by France, that driving at high speeds pushes into the atmosphere more polluting nitrogen oxide than driving at lower speeds.

On the lower of the two options put forward by the working group, the calculation is that if speed limits were reduced to 3 per cent on all nitrogen oxide emissions. On the higher of the two options, the reduction would be "slight."

But this 3 per cent figure is pushed aside by the West German study that provided the basis for the Government's decision not to impose a speed limit.

The study is thought to be the most thorough ever done on the subject in Europe and it found that the net effect of a speed limit reduction to 100 kmh would be 1 per cent.

The problem is further complicated for Mr Clinton Davis by the assumption that most of the speeding up and down the European motorways is done by cars or more powerful than 2000cc.

Such cars will soon compulsorily be fitted with catalytic converters to cut noxious emissions.

If Mr Clinton Davis comes forward this year with a precise speed limit proposal, then it seems likely he will base it on a more firmly on road safety than on environmental factors.

On this, the working group report is sketchy. He must in any case be bracing himself for a row. First, Mr Friedrich Zimmermann, West German Interior Minister, has made it clear Germany will block a Community initiative.

Second, opinion in the motor industry itself appears to be hardening against a reduction of the various motorway speed limits around the Community.

## Mitterrand defends Socialist record

By David Moussey in Paris

THIS FRENCH President, Mr François Mitterrand, admits today that public opinion had judged the performance of the Socialist administration unfairly.

He emphasised the Government's record in bringing down inflation and restructuring industry at a "new conference" aimed largely at reviving the party's electoral chances in advance of the general election next March.

It coincided with the publication of an opinion poll showing that the parliamentary Right will win an absolute majority of the seats in the National Assembly and that the Socialists' potential share of the vote has slipped to 22 per cent from 24 per cent in September.

At the same time, a weekly magazine normally sympathetic to the Socialist cause carried a front page picture of Mr Mitterrand in its issue yesterday with the title: "Is he finished?"

Mr Mitterrand said he believed that the subjects of national defence, foreign policy and strengthening France's presence in outer space all commanded sufficiently widespread agreement to be kept out of the electoral arena. All are issues on which the President is seeking to maintain his influence in the case of an opposition victory next year.

He also said that the French should make common cause over a number of social issues including the defence of the minimum wage, retirement at 60 and a fifth week's paid holiday.

But the most controversial area in which he called on his countrymen to bury their differences was over immigration policy. Mr Mitterrand said that those immigrants with valid working permits should be made to feel at home.

The extreme right-wing National Front has been campaigning on a racist platform that puts pressure on immigrants to leave.

The President declined to answer questions on how he would act in the event of a right-wing majority next March. He said simply that he had been elected for seven years (to 1988) and would "do his duty."

In repeating the constitutional provision, however, he sought to make clear that he does not intend to step down if the Socialists are defeated.

The news conference was almost certainly the last that Mr Mitterrand will give before the election—and thus the last before his power is much reduced by having a hostile National Assembly facing him. It lasted 1 hour 50 minutes and was broadcast live. He appeared relaxed and at ease. But his lengthy replies sometimes had his audience shifting in their seats.

He said of the Geneva talks between President Reagan and Mr Gorbachev that the "simple fact of renewing the dialogue is a sign of hope."

However, he warned that France must continue to develop its own defence power, and that both France and the rest of Europe needed to enhance their own space technology.

## Visible trade back in black last month

By Paul Betts in Paris

FRANCE'S VISIBLE trade balance returned to surplus last month confirming the Government's target of holding down the overall trade surplus this year to around FF9 250m (220m).

The surplus last month on a seasonally adjusted basis totalled FF9 982m compared with a deficit of FF2 650m the month before. The latest figures bring the cumulative trade deficit for the first 10 months of this year to FF19 700m compared with a deficit of FF2 250m in the same period last year.

The improvement in the trade figures last month reflect a higher surplus from agricultural and food products. This totalled FF4 450m compared with an average monthly surplus for this sector of FF2 250m during the first nine months of the year.

The trade surplus for industrial goods also improved last month to FF8 100m compared to a monthly average of FF2 200m in the third quarter of this year.

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## EUROPEAN NEWS

John Wicks reports on a new referendum campaign  
**Animal rights activists worry Swiss companies****Portugal set for period of expansion**

By Diana Smith in Lisbon

PORTUGAL'S NEW Social Democrat Government is putting the finishing touches to its first package of financial measures following its defeat in Parliament of Communist and Socialist efforts to block an expansionist programme.

The measures drastically reverse two years of austerity enforced by the previous Administration in order to bring Portugal's current account under control. Excessive spending in 1980-1982 stretched foreign borrowing and balance of payments deficits.

The new Prime Minister, Prof. Anibal Cavaco Silva, who is an economist, believes massive investment and rapid economic growth, not stabilisation programmes, are the solution for Portugal's balance of payments problems.

Portugal's capacity to grow fast, however, is conditioned by the need to manage foreign borrowing carefully (\$16bn foreign debt is more than 70 per cent of gross domestic product) and to keep current accounts deficits from ballooning dangerously. The deficit, which shrank below \$200m this year, can afford to grow to about \$1bn in 1986.

The programme of the new, strongly technocratic government reflects a more active role for private enterprise, lower taxes and softer interest rates, coupled with less state interference in the economy, are the keynotes. In the next few days, the cabinet is expected to present a package containing lower interest rates and better tax incentives for the capital markets.

These are intended to promote investment generally and to lure private savers to the somewhat timid stock and bond markets, as well as persuading companies to go public, rather than perpetuating the habit of operating on weak capital and heavy bank loans they often cannot repay.

The Government wants in the coming months to rework rigid labour laws that have discouraged investment and rationalise the public industrial sector with its low productivity and constant losses. The petrochemical, shipbuilding and basic chemicals corporations alone lost \$800m in total last year.

chemical and agro-chemical sectors of the Swiss chemical industry would have to carry out a complete restructuring if they were suddenly unable to experiment on animals.

According to a study produced by the Battelle Institute in Geneva, this would mean the short-term loss of at least 6,000 jobs and the long-term disappearance of at least 13,000—of which 10,000 are in the Basle area.

Since animal experiments are still considered essential in chemical research, the Basle multinational would have to expand their laboratories abroad. Some long-term programmes already seem to have been launched in the US and elsewhere, rather than in Switzerland, just in case.

However, a relocation of animal testing is not ideal. The Government fears test animals would fare worse in countries with more lax controls, quite apart from the blow to the national economy. The companies would be able to shift only some of the work into their subsidiaries, especially in view of the pending tightening-up of animal-experiment laws in West Germany and the likelihood of a Helvetia Nostra success strengthening the arm of other foreign animal-rights campaigners.

The companies, both for cost reasons and in the light of their rethinking of the vivisection problem, claim however, to be using fewer and fewer animals. Although Helvetia Nostra speaks of 4m animals being used annually in experiments in Switzerland, the cantons report a fall to 2m (97 per cent of them small rodents) in 1983 and some 1.75m last year.

The big three companies, Ciba-Geigy, Hoffmann-La Roche and Sandoz, say their animal use has fallen from nearly 2.7m in 1977 to under 1.5m in 1984.

They hope to be able to continue this reduction in the next few years. However, computer models, in-vitro tests and the like can in the foreseeable future result in the saving of only some animal lives.

The unpleasant fact of vivisection in one form or another will remain unless it and classical research are banned next month altogether.

**Basle chemical companies are watching the anti-vivisectionist campaign with concern. Switzerland's pre-eminence in this field could be at stake, they say.**

ST-S, which feels the 1978 law was watered down due to pressure from the pharmaceutical industry, is now planning to launch its own referendum proposal. Aimed at the "drastic and gradual limitation of animal experiments," it would incorporate a general ban on such tests with exceptions to be decided by the legislators.

These would be granted only with "extreme caution," in cases where they were not seen as decisive in the saving of human or animal life or for the cure or relief of serious suffering.

The existence of this counter-proposal lessens the chances of success of the Anti-Vivisection proposal. Its announcement earlier this year was denounced by Mr Weber as an "obvious act of sabotage."

For all that, the mere possibility of his motion getting through on December 1 is enough to keep Basle executives awake at night. The pharma-

Switzerland already has one of the world's most stringent animal-protection laws, drawn

New Issue

6 3/4% Bearer Bonds of 1985 (1993)

November 1985

**Kreditanstalt für Wiederaufbau****Offer for Sale**

Kreditanstalt für Wiederaufbau, Frankfurt am Main, issues 6 3/4% Bearer Bonds of 1985 (1993) in a total amount of **DM 600,000,000.—**

The net proceeds of this issue will be used for long-term investment loans. DM 550,000,000.— of this amount are offered for sale by the syndicate of banks listed below.

**Issue Price:** 99 1/4% plus Stock Exchange Turnover Tax with adjustment of interest.  
**Interest:** 6 3/4% p.a., payable annually in arrears on November 15 of each year. The first interest coupon will be due on November 15, 1986.  
**Denomination:** DM 100.— or a multiple thereof.  
**Lifetime/Redemption:** 8 years. The Bonds will be redeemed on November 15, 1993 at par. Redemption prior to maturity is excluded.  
**Ranking as Trust Investments/Eligibility for Investments by Insurance Companies:** The Bonds rank as trust investments and are eligible for investments by insurance companies, according to the German laws.

**Listing:** The Bonds will be admitted for trading and official quotation on all stock exchanges of the Federal Republic of Germany, including Berlin.  
**Eligibility as Collateral for Loans by Deutsche Bundesbank ("fombarfähig"):** The Bonds are eligible as collateral for loans by Deutsche Bundesbank ("fombarfähig") upon admittance for trading and official quotation.

**Delivery:** The Bondholder receives a Central Deposit Advice from the bank appointed by him. Definitive Bonds will not be available. The Bond issue will be evidenced by one Global Certificate.

**Sale:** The Bonds will be offered for sale by the undersigned banks as from today.  
**Stock Index Number:** 276 031.

The detailed Offer for Sale to be published in the Bundesanzeiger (German Federal Gazette) is available from the banks. Allotments of Bonds will be at the discretion of the selling banks.

Frankfurt am Main, November 1985

**KfW Kreditanstalt für Wiederaufbau**

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Allgemeine Deutsche Credit-Anstalt  
Allbank Corporation —  
Dresdner Bank AG  
Bankhaus H. Aufhäuser  
Baden-Württembergische Bank  
Aktiengesellschaft  
Badische Kommunale Landessbank  
— Girozentrale —  
Baselunion Frankfurt am Main  
Aktiengesellschaft  
Bankers Trust GmbH  
Bank für Gemeinwirtschaft  
Aktiengesellschaft  
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# Half year results

Results for the half year to 30th September 1985  
(unaudited)

	1985 £m	1984 £m	% Increase
Turnover (excluding VAT)	980.9	920.1	+ 6.6
Profit on ordinary activities before taxation	84.9	79.9	+ 6.3
Taxation	(31.4)	(32.1)	
Profit after taxation	53.5	47.8	+11.9
Minority interests	(0.8)	(0.5)	
Extraordinary profit after taxation	52.7	47.3	+11.4
Profit attributable to shareholders	52.7	47.3	
Dividends	(18.3)	(16.0)	
Profit retained	34.4	45.5	
Earnings per share after taxation	7.2p	6.5p	

	Turnover £m	Profit £m	Turnover £m	Profit £m
Industrial Division	204.1	37.3	188.8	33.9
Share of results of related companies		(0.2)		(0.2)
		37.1		33.7
Retail Division	834.1	37.3	781.3	32.6
DHSS remuneration adjustment		3.4		4.8
Surplus on disposal of properties		40.7		43.2
Interdivisional	(57.3)		(55.8)	
Net interest and unallocated items		7.1		3.0
	980.9	84.9	920.1	79.9

**The Boots Company PLC**

The Boots Company PLC, Nottingham NG2 3AA

## NOTES

- Group Profit** increased by 6.3%. Lower property disposals and the non-recurrence of last year's DHSS remuneration adjustment distort the comparison, and without these factors the increase was 17.6%.
- Industrial Division** turnover increased by 8.1% and profit by 10.1%. In Pharmaceuticals, the sales increase was 8.8%. There were good performances from Kanoldt, the new acquisition in West Germany, and in France, Italy, India and Pakistan. Profit was slightly down following the expiry of the ibuprofen patent in the U.S.; research expenditure, including work on our new cardiovascular product, increased in line with plan. Consumer Products' sales increased by 6.8%, with above average performances in exports and from several overseas companies.
- Retail Division** increased turnover by 6.8% and profit by 14.4%, after adjusting for the non-comparative items referred to in Note 1. In the U.K. Boots The Chemists increased sales by 6.8%, of which 3% was real growth. This was a creditable performance given the adverse impact of poor summer weather on sales of seasonal merchandise and the reduction in NHS prescription numbers caused by the introduction of the NHS limited list of

prescribable medicines. Profit increased more rapidly than sales through improved gross margins and continuing tight control of expenses. Overseas, the Canadian subsidiary increased sales by 8% in local currency and continued to trade profitably; in France the expansion of the Sephora chain proceeded as planned.

## 4. The Taxation Charge comprises:

	1985 £m	1984 £m
UK	22.9	22.3
Overseas	8.5	9.8
	31.4	32.1

## 5. Earnings per share after taxation

are based on profit after deducting minority interests and before extraordinary profit, and on average ordinary shares in issue.

6. The directors have declared an **interim dividend** of 2.5p per share (1984 2.2p per share) which amounts to approximately £18.3m (1984 £16.0m). The dividend will be paid on 10th January 1986 to shareholders registered on 6th December 1985.

7. The **outlook** for the rest of the year is encouraging for the Retail Division but, as always, is heavily dependent on Christmas trading. The Industrial Division is expecting a more difficult second half.



## AMERICAN NEWS

## House clears Pentagon reforms

BY STEWART FLEMING IN WASHINGTON

THE US House of Representatives has overwhelmingly passed legislation calling for the most far-reaching reform of the Defence Department since 1947. The move brings nearer the prospect of another confrontation on defence issues between Congress and Mr Casper Weinberger, the embattled Defence Secretary.

As the Defence Department reform proposals were clearing the House, staff officials on Capitol Hill were privately reporting that rapid progress was being made in efforts to reform the budget process in a way which could force the White House to cut deeply into defence spending.

It is unclear however whether President Ronald Reagan will sign into law a budget reform Bill from Congress which could force him to begin to undo the huge defence build-up which took place during the

first four years of his Presidency.

Both the Pentagon and the budget reform Bills have been fiercely opposed by Mr Weinberger, whose relations with some of the most influential Congressmen on military affairs have recently come under considerable strain.

The fact that Mr Weinberger has a close and long-standing

personal relationship with the President, and that Mr Reagan does not seem to have made major concessions in Geneva suggests that the Defence Secretary will continue to enjoy the confidence of the man whose support he most needs in the battles with Congress which seem to lie ahead. In Geneva Mr Reagan also went out of his way to scotch rumours that Mr Weinberger may quit.

The passage through the House by a vote of 383 to 27 of the Defence Department reform legislation is a signal, however, that Mr Weinberger has a tough battle on his hands. The Republican controlled Senate has begun hearings on an even more radical defence reform proposal.

The House Bill would make the Chairman of the Joint Chiefs of Staff, rather than the five members of the joint chiefs as a group, the principal adviser to the President and the

Secretary of Defence.

In addition, it would authorise the President or the Secretary of Defence to make the chairman the third in the military chain of command. The chairman would be given the responsibility of presenting Defence Department budget plans to the Secretary of Defence, replacing the existing system under which the army, navy and air force present their budgets independently.

In military terms one of the main objectives of the reforms is to give greater unity to the command structure and break down what are too often perceived to be inter-service rivalries which do not contribute to effective military co-operation.

The hope also would be that reform would tighten up procurement procedures. These have been heavily criticised over the past two years as being inefficient and wasteful.



Weinberger... growing straits

Duplication of spending and weapons systems has arisen largely because of the ability of the branches of the armed services to submit the budget requests independently.

## Brazil declines to take on debts of failed banks

BY ANN CHARTERS IN SAO PAULO AND PETER MONTAGNON IN LONDON

THE BRAZILIAN Government will not assume responsibility for the medium-term foreign debt of three banks closed earlier this week, Mr Fernando Bracher, Central Bank Governor, said yesterday.

His decision heralds a new upset in the relations between Brazil and foreign bank creditors as the amount of money owed by the three banks—Auxiliar, Comind and Maisem—has been estimated at some \$450m.

Bankers say it could complicate talks scheduled for December 12 between Mr Bracher and leading creditor banks at which Brazil is expected to request an extension of short-term loan facilities due to expire on January 17.

The closure of the banks on Tuesday night followed what the Central Bank called "grave

irregularities." It said their assets exceeded their liabilities by the equivalent of some \$800m.

The Central Bank said, however, about \$180m in short-term foreign loans owed by these banks will be honoured, a move which is seen as designed to prevent pressure on other Brazilian banks to repay their short-term foreign borrowings.

But bankers said this is almost certainly not enough to ensure a positive response to Brazil's expected request next month for \$160m in short-term money market lines and trade credits to be held in place while a full-scale rescheduling of the country's \$103bn foreign debt is worked out.

Brazilian bank stocks declined yesterday, but other financial market were calm as problems

with the three banks had been generally discounted earlier in the year.

One of the long-established Sao Paulo bank risks sixth in terms of deposit among private banks. The closure of Banco Auxiliar, which ranks 18th, has forced the country's largest bank, Banco do Brasil, to declare insolvency, while the country's sixth largest bank, Banco do Nordeste, has started bankruptcy proceedings following the closure of Maisem.

Mr Dilsen, Finance Minister, said on television yesterday the Government would protect small depositors who would be paid in full next month, but foreign banks would have to stand in line along with other creditors until the bank's assets had been sold, he added.

## Legal puzzle clouds Honduras election

BY TIM COONE IN TEGUCIGALPA

AN AIR of confusion and crisis reigns in Honduras on the eve of Sunday's elections in which 1.5m people will elect their new President. Control of the 123-member National Congress and of local municipalities will also be determined.

The confusion relates to the method of election of the President. Under the country's constitution, the candidate winning a simple majority becomes leader. But earlier this year, following a political crisis in the country which almost precipitated a military coup, an electoral pact was agreed between the main parties.

The terms of the pact were that the leading candidate of the party winning the most votes in the election would assume power. It is therefore possible that two separate individuals from the two main parties could both have valid claims to the Presidency.

Honduras has a history of military governments, and the incumbent President, Mr Roberto Suazo Cordoba, created a major division both within his own Liberal Party and also within the main opposition National Party by trying to

'In spite of the uncertainties the election campaign is likely to be fair. Reasonable controls have been placed on voting procedures and the count. A large turnout is expected. Neither of the two main candidates however can expect an easy road to the presidency.'

interfere in the selection process of both groups' Presidential candidates. Under pressure from the army, the electoral pact was agreed.

The Liberals' favoured candidate is Mr Jose Azcona Hoyo, who although a bitter enemy of the incumbent President, is not thought likely to achieve a majority vote for himself. His main challenger, from the National Party, Mr Rafael Callejas, has a youthful and dynamic image and is free of the taint of what has generally been considered a lacklustre and corrupt government under President Suazo Cordoba.

A possible result is a simple majority for Mr Callejas for

the Presidency, but a greater combined vote for the Liberal Party, so that Mr Azcona could claim the Presidency under the pact. The constitutional crisis would arise if Mr Callejas's party challenged that claim in court which it has threatened to do.

The crisis would then be exacerbated by the fact that the Supreme Court is controlled by President Suazo Cordoba. He is opposed to both major candidates and is trying to get his own protégé elected, but without much prospect of success.

Despite the uncertainties, the election campaign is likely to be fair, as reasonable controls have been placed on the voting procedure and the count. A

large turnout is expected.

The smaller political parties, the Christian Democrats, the Pion party, and M-Lider, a faction of the Liberals, are hoping to win a greater share of seats in the National Congress as a result of the proportional representation system, giving the centre-left a serious political profile for the first time. They could end up controlling as much as 10 per cent of the congress and be able to mount a much stronger opposition to the presence in Honduras of both the military forces and the Nicaraguan counter-revolutionaries.

Both the main Presidential candidates have similar views on economic and foreign policy, looking to the US as the main source of economic assistance and military aid. Neither has any fundamental changes in policy are likely in 1986. But neither can be complacent in victory.

Internal party disputes, the emergence of the centre left, growing economic problems and increasing pressure to investigate the disappearance of more than 100 opposition political activists under President Suazo's Cordoba Government will keep up the pressure for the length of their term.

## Betancur faces criticism on two fronts

By Santa Kendall in Bogotá

PRESIDENT Belisario Betancur of Colombia is coming under heavy criticism for the huge loss of life in last week's volcanic disaster and for his handling of the attack by M-19 guerrillas on the Palace of Justice two weeks ago.

Around 25,000 people are now believed to have died following the eruption of the Nevado de Ruiz and many Colombians are arguing that stronger preventative measures could have significantly reduced the death toll.

Congress is soon to debate the events surrounding the army assault on the Palace of Justice in which around 100 people were killed and harsh criticism of the President and his Government is expected. Colombia's former Liberal and Conservative presidents have issued a declaration saying the country's institutions should come above all else. They do not, however, offer their direct support for President Betancur, emphasising instead the need for a national consensus to ensure democratic stability.

## Boost for UAW in Honda battle

BY TERRY DODSWORTH IN NEW YORK

THE United Auto Workers Union of the US has won an important round in its four-year battle to achieve negotiating rights at Honda, the Japanese car manufacturing group which has a large factory in Marysville, Ohio.

After a successful petition to the National Labour Relations Board (NLRB), the government body with overall supervisory responsibility for trade union activity, the 2,500 workers at the Ohio factory will be polled on the question of union representation next month.

A victory by the union, which has been losing members heavily in recent years, would set an important precedent as it tries to extend its hold over the plants run by Japanese companies establishing themselves in the US.

Nissan, the first Japanese group to move into US manufacturing, has set its face resolutely against unionisation, and although the UAW has won representation at the joint Toyota-General Motors facility in California, the union there has agreed to surrender many of its traditional rights in return for more voice in the

running of the plant.

Among other Japanese investments, the Mazda plant near Detroit will be unionised, but it is not yet clear whether the UAW will be granted representation at the joint Mitsubishi-Chrysler factory in Illinois.

Under the NLRB's rules, workers in a plant must vote to assemble the support of 30 per cent of eligible staff. If they then capture a simple majority of the votes cast, they are entitled to union representation.

In Ohio, a winning vote would effectively mean that the UAW would become the sole bargaining agent at the plant, representing all the workers. Some states, particularly in the south, have "right to work" rules which mean workers can opt not to join a union.

Honda has never categorically rejected union representation at the Marysville operation, and clearly opened itself up to the risk of UAW intervention by building its plant in Ohio. Even though Marysville lies in a heavily agricultural area, Ohio is one of the most unionised

states in the country, unlike, for example Tennessee, where Nissan chose to locate.

On the other hand, the company has clearly tried to edge managerial policies that would marginalise trade union activity, calling its workers "associates" and injecting a dash of Japanese-style communications into the running of the plant.

Mr Al Kizorek, a Honda vice-president, said: "Our feeling has been and remains that we have told our associates the ultimate decision is up to them. We respect their rights."

In previous campaigns driven at the Marysville facility the UAW has had only limited success, although it has managed to gain representation in the powerhouse unit, which employs only a handful of people. After complaints that some procedures a year or so ago, the company moved to adapt its policies to employees' demands.

The union claims, however, that there is now a substantial body of opposition to the group, mainly on non-wage issues such as line speeds, lack of job ratings and failure to grant seniority in shift assignments.

## OVERSEAS NEWS

## South African police open fire on crowd in black township

BY ANTHONY ROBINSON IN JOHANNESBURG

AT LEAST three people were killed and many injured when police fired on a crowd several thousand strong outside the administration office of the black township of Mamelodi, near Pretoria, yesterday.

The crowd, mainly elderly people and youths, were protesting against the banning of the funeral of victims of earlier unrest and called for rent reductions and the withdrawal of police and army units from the township.

Police set up roadblocks and ordered journalists out of the area, which is not included in the state of emergency, while Gen Bert Wandrag, commander of the riot police, took personal charge.

According to the police at least 13 people were arrested after several attacks on police vehicles with stones and petrol bombs while the police in armoured cars fired teargas, bird shot and pistols and "may have used rifles."

Eyewitnesses report chaotic scenes outside the administration building after the police opened fire with elderly people being trampled in the stampede away from the shooting.

Unconfirmed reports indicate that the death toll may be considerably higher than the one death confirmed by police and those of two elderly women,

South African President P. W. Botha yesterday quashed strong rumours that jailed African National Congress leader Nelson Mandela was to be released, but added that "no decision has been taken."

He did not elaborate. Mr Mandela, 67, was imprisoned for life in 1964 for sabotage, conspiracy to overthrow the government by revolution and other charges and has been in a Cape Town hospital since early this month after a prostate operation.

one shot and the other asphyxiated by teargas, confirmed by a local doctor.

The media restrictions imposed three weeks ago have increased reliance on laconic police reports whose reliability and completeness is independently verifiable only to a limited extent. Yesterday the police admitted that they had "overlooked" five bullet-ridden bodies in Queenstown.

While the violence was taking place in the township, President P. W. Botha was host to a "summit" meeting in nearby Pretoria with the presidents of the four "independent" homelands of Transkei, Ciskei, Bophuthatwana and Venda.

## Guns blaze as Waite tells of progress

By Nora Boustany in Beirut

FINNED DOWN on the floor of a news agency in downtown West Beirut yesterday evening, Mr Terry Waite, the Archbishop of Canterbury's envoy, confirmed that he had met with the captors of four US hostages held in Lebanon.

As a furious gunbattle between Shiite and Druze militiamen raged in the streets outside, he told a western journalist that "we have definitely taken steps to obtain the release of western citizens kidnapped earlier this year by Islamic extremists."

He was unable to attend a scheduled meeting with the press in the neighbourhood. Hostages across the street because of the intensity of the battle between militiamen of the mainstream Shiite Amal organisation and the predominantly Druze Progressive Socialist Party (PSP).

The fighting in the Hamra district—hitherto spared such intense close quarter combat—appeared not to be related in any way to Mr Waite's mediation efforts.

A development from a clash on Wednesday night between the predominantly Shiite Lebanese Army's 8th Brigade and fighters of the PSP outside the state TV station in West Beirut.

The militiamen tore down the Lebanese flag and stopped broadcasts before storming into schools and universities to rip down the national banner and replace it with their own PSP insignia.

In the midst of the furor Mr Waite, a lay member of the Anglican Church, spoke of his hopes to meet with officials of the Episcopalian and Presbyterian churches in the US, as well as the Administration.

The group which he succeeded in meeting is believed to be the shadowy "Islamic Jihad." Altogether six US citizens are held hostage in Lebanon, four Frenchmen and one Briton.

## Samuel Senoren reports on attempts to oust President Marcos at the polls

## Opposition support grows for Mrs Aquino

PHILIPPINE opposition parties are facing a major dilemma in selecting a credible and widely acceptable candidate to challenge 68-year-old President Ferdinand Marcos in elections proposed for February 7 next year.

An opposition coalition, formed to choose a single Presidential candidate, appeared to be heading for a break-up this week after its chairman, former Supreme Court Justice Mrs Cecilia Menez Palma resigned in a quarrel with another opposition leader, Mr Salvador Laurel.

Mr Laurel, 57, son of wartime President Mr Jose Laurel Sr, charged that coalition was favouring the candidacy of Mrs Corason Aquino, the 62-year-old widow of assassinated opposition leader Mr Benigno Aquino.

Mr Laurel was chosen as Presidential candidate by his Unido party, in a national convention in June. Unido is the largest active opposition party and gained 56 out of 183 seats in last parliamentary elections last year.

Mr Laurel does not however enjoy support outside Unido and other opposition parties have said they would field their own candidates if the election was held next year.

Mr Aquino is favoured by other opposition parties including her husband's party, the Liberals, the Filipino Democratic Party, the Nationalist Alliance and a sprinkling of smaller regional parties.

Although a reluctant candi-



date, she is widely viewed as a unifying factor with sufficient moral and political authority to lead the fight against Mr Marcos.

Although harbouring no ambitions to be President, she has said she would seek the office "if the people so decide." Her overwhelming desire is to see Mr Marcos, who she maintains was responsible for her husband's assassination at Manila airport in 1983, ousted from office.

When popular pressure built up for her to consider standing against him for president, she was the life I shared with Ninoy (her husband)," she admitted.

Her husband's political career started with the office of town mayor. He then became governor of the family's home province of Tarlac in north Philippines and then a senator.

Until his assassination, Mr Aquino was Mr Marcos's major political rival and was regarded as the probable winner of the 1973 presidential elections, had not Mr Marcos declared martial law in 1972 and extended his term of office.

Questioned once on what qualifications she would bring to the Presidency, Mrs Aquino replied: "I can call up people, get them to meet." This may be an understatement, for Mrs Aquino is certainly a leader in her own right. She is a director

of other Presidential contenders, including Mr Laurel.

Supporters say she has a "fresh" image, a plus factor in Philippine politics, where demagoguery and mudslinging are facts of life, and that her image could unite the opposition.

Mrs Aquino is aware that unity will be needed to beat Mr Marcos. "It is only a matter of time before the opposition parties close ranks behind a single Presidential candidate."

Without referring to Mrs Aquino, Mr Espina has made clear he would advise Mr Laurel to give way to another candidate who would have more chance of beating Mr Marcos.

The new chairman of the opposition coalition, former Senator Francisco Rodrigo who replaced Mrs Palma, is pursuing efforts to unite opposition parties, but is unlikely to make any announcements until after the election date is finalised.

Mr Rodrigo, who is Vice Presidential running mate.

Candidates are formally filed with the Commission on Elections 45 days before the poll. Until then, determining the political picture, which could change overnight, will be anybody's guess.



end of the month.

Although political groups backing the candidacy of Mrs Corason Aquino (right) formed a new coalition yesterday, raising the possibility of a three-way campaign, AP reports from Manila, the other two candidates would be President Ferdinand Marcos and Mr Salvador Laurel (left), an opposition leader, who has been nominated by the United Nationalist Democratic Organisation (Unido) party.

and in charge of finance of a fairly large family-owned business, which has extensive interests in sugar plantations and real estate.

If she does decide to run, Mrs Aquino would be the first Filipino woman ever to campaign for the Presidency.

She has experience of electioneering with her husband in 1967 when he topped the poll for the Senate and many of his associates will still be available to help.

Although the Aquinos created a stir during that campaign by arriving in rural areas by helicopter, Mrs Aquino's style was simple: she merely shook hands, flashed a smile or gave out leaflets.

Like Mr Marcos's powerful wife Imelda, who normally sings duets with her husband at political rallies, Mrs Aquino does not perform on stage.

Her biggest asset may be the fact that she has consistently conducted herself well in public. She has yet to commit a blunder, which cannot be said

of other Presidential contenders, including Mr Laurel.

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## Malaysia may boost oil output if price slumps

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA, which has announced a target of an 18 per cent increase in oil output to 510,000 barrels daily for 1986, to meet the shortfall in Government revenue from other export commodities, may well have to pump even more oil if the price falls below US\$24 a barrel.

Tun Hussein Onn, former Malaysian Prime Minister, and adviser to Petronas, the national oil company, made the prediction when commenting on warnings by various leaders of the Organisation of Petroleum Exporting Countries (Opec), that the oil price could collapse next year unless Opec and non-Opec

oil producers co-operate in restraining production.

The Malaysian Government, in its 1986 budget, has projected prices for Malaysia's low sulphur oil at \$26 a barrel and that receipts from oil and natural gas would account for a good 30 per cent of total government revenue of 22.1bn ringgit (\$8.36bn).

Tun Hussein did not say how much more oil Petronas would be producing in the event of falling oil prices, but it is believed Malaysia can pump 600,000 b/d without difficulty. He also confirmed that Datuk Rastam Haji, Petronas managing director, would be leaving the organisation soon. Datuk

## Papua New Guinea Premier ousted

By Michael Thompson-Noel in Sydney

MR MICHAEL SOMARE was ousted yesterday as Prime Minister of Papua New Guinea (PNG), when Mr Paias Wingti's opposition coalition parties grasped power on a no-confidence vote in the Port Moresby parliament.

Mr Somare had dominated PNG's turbulent political arena since the country gained independence from Australia in 1975, but ran foul of increasingly grave problems, including a bitter controversy over last week's tough budget aimed at bolstering PNG's ailing economy.

## China warns Hong Kong over democratic reforms

BY DAVID DODWELL IN HONG KONG

XU JIATUN, Peking's most senior representative in Hong Kong, yesterday gave Britain's colonial administration its clearest warning yet that China is uneasy about the pace and direction of political reforms now taking place in the territory.

The warning comes after months of rumbling in Peking about the Chinese Government's view of the democratic reforms now being introduced in Hong Kong. These involve indirect elections for a number of seats in the territory's Legislative Council, and talk of the eventual introduction of direct elections. Only two weeks ago, Ji Fengxi, director of the Hong

Kong and Macao Office in Peking, warned that Hong Kong could not be allowed to develop into an independent country and must remain a political system that sits comfortably with its "unique features and peculiar circumstances" as a special administrative region of China after 1997.

The broadside yesterday from Xu Jiatus—who is head of the Hong Kong News Agency in Hong Kong and China's most senior representative in the territory—reasserted at a briefing exclusively for the Chinese media that the future shape of Hong Kong's Government was a matter for China alone to decide.

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## WORLD TRADE NEWS

## Ericsson, Siemens in lead for Pakistan telecom contract

BY MOHAMED AFTAB AND JOHN ELLIOTT IN ISLAMABAD

ERICSSON of Sweden and Siemens of West Germany have emerged as the front-runners to win a major telecommunications contract in Pakistan which will spearhead a \$1bn modernisation of the country's telephones.

They are on the short list along with Northern Telecom of Canada to set up a 100,000 line-a-year digital telecommunications factory and to supply equipment, research and software facilities.

The size of the initial contract is likely to be around \$50m. But the total value of the work could be as much as \$200m, depending on what the government eventually decides to order.

Components worth \$10m a year are likely to be bought by Pakistan from the successful company which is expected to take an equity stake of \$10m-\$30m in the factory project.

Sweden and West Germany are engaged in intensive political lobbying and Mr François Mitterrand, the French President, is believed to have intervened on behalf of CIT-Alcatel which was not included on the short list.

Ericsson's telephone technology is believed to be the

favoured but Siemens already has a telephone factory near Islamabad, which could cut \$4m off the project costs.

Substantial mixed credit packages have been assembled by the countries involved to cover most of the foreign financing costs and these will be a major factor in the award. This could help Siemens because West Germany is a major aid donor to Pakistan.

No British company has tendered, mainly because no funds were available from the UK's annual £36m aid allocation for Pakistan.

But Plessey of the UK is modernising the telex exchange in the eastern city of Lahore and is also tendering for fibre optics transmission lines to link Lahore to Karachi in the south.

These projects form part of the country's \$1bn planned five-year investment in telephone modernisation.

This includes \$870m to be spent on 37 projects for which the World Bank is lending \$100m from its International Bank for Reconstruction and Development plus another \$20m special loan to encourage lending from commercial banks.

## INDONESIAN PROJECTS OPPORTUNITY

## UK bidders' plea for financing help

BY KIERAN COOKE IN JAKARTA

"THE LAST THING we want is another Bosphorus Bridge disaster," said the British official, referring to the loss by British contractors of a multi-million dollar project mainly because the Japanese came up with a more attractive financial package.

In Indonesia, there are fears that the same thing could happen. For, despite economic difficulties caused by falling revenues from oil exports, which account for more than 60 per cent of foreign exchange earnings, Indonesia is determined to push ahead with a number of ambitious development projects.

One of the biggest projects receiving priority is the reorganisation of the country's railways—an area of acknowledged British expertise. Of immediate interest is a scheme to expand the railway network around Jakarta, at an estimated cost exceeding \$1bn.

The scheme involves a rail network linking the so-called Jabotabek area, named after the four cities it will encompass—Jakarta, Bogor, Tangerang and Bekasi. By the end of the century the Jabotabek area will be turned into a megalopolis spread over 7,500 sq kms, with a total population of 30.132m.

Work has already begun on two railway lines in the area, a consortium of Japanese companies is involved in preliminary construction work on

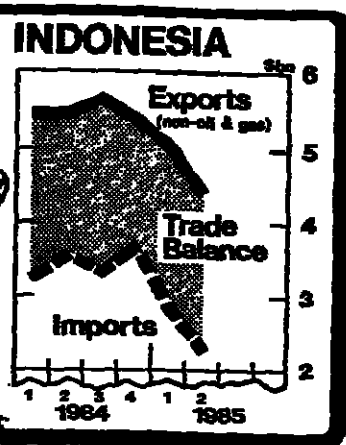
a central line while a similar French consortium is working on a western section.

British interest is focused on the eastern section, the most extensive and, at an estimated cost of between \$500m and \$800m, potentially the single most lucrative railway contract in the world. The Overseas Development Agency (ODA) gave a £1m grant for a feasibility study on the eastern sector of the project last year.

Foster Wheeler, L. H. Manderson and consultant bankers Samuel Montagu have now finished the study and have forwarded it to the Indonesian Government through the ODA. Mr Michael Ward, a director of Samuel Montagu, says British companies are very well placed to win considerable amounts of work on the project, but there must be substantial Government financial backing.

"We lost on most of the metro in Singapore, we can't afford to lose here," says Mr Ward. Work on the Jabotabek eastern line would last at least until 1994; there would also be considerable follow up work and equipment supply. But Indonesia has tended to be largely ignored by British companies and, say the critics, by the British Government.

British trade with Indonesia is well below that of other EEC countries. Britain is also well down on the list of aid donors



to Indonesia. Despite this, Indonesia seems keen to give business to Britain, especially after a trip to Jakarta in April by Mrs Margaret Thatcher, the Prime Minister.

British companies like Balfour Beatty have already won substantial engineering and construction contracts, and military sales to Indonesia have increased dramatically in the past year. Further substantial sales of military equipment are expected shortly.

But on the Jabotabek scheme, and on other future projects, it has been made clear that concessional finance must be forthcoming. In line with an

Indonesian Government policy announcement last year, mixed credit funding has been sharply curtailed.

The new formula necessary for winning contracts in Indonesia involves soft loan finance—stretched over 25 years at 3 1/2 per cent, with a seven-year grace period. In addition, the loan should be in the national currency of the country concerned.

"We are very much in favour here now," said an anxious British businessman. "It's the exact opposite of Malaysia's former 'buy British' last policy. But we have to have financial backing."

## Canada to end shoe import curb despite makers' protests

BY BERNARD SIMON IN TORONTO

CANADA is to lift quotas on shoe imports despite strong objections from local footwear manufacturers.

The curbs, initially imposed in 1977, will be abolished on December 1 with the important exception of quotas on women's and girls shoes. These quotas will be dismantled over the next three years. Women's and girls' shoes made up about 35 per cent of last year's imports of 32.9m pairs.

The total value of shoe imports to Canada was about C\$480m (\$242m) last year, compared with C\$405m in 1983.

The Government's decision is in line with recommendations earlier this year by the Canada Import Tribunal which concluded that evidence did not support the local industry's view that its financial position remains fragile and its survival threatened by significantly higher imports.

Mr James Kelleher, International Trade Minister, said that maintaining the quotas "can have the effect of isolating the industries they were meant to protect, of making them less able rather than more able to stand on their own."

Domestic shoe makers will

continue to be protected by a 23 per cent duty, among the highest of Canada's customs tariffs.

Mr Kelleher said that the surge in imports expected to follow the lifting of quotas should level off by mid-1987. The main foreign suppliers of shoes to Canada last year were Taiwan (33 per cent), South Korea (21 per cent) and Italy (11 per cent).

The major import sources for women's and girls' footwear are Taiwan, Italy and Brazil. Domestic shoe production totalled 40.7m pairs last year.

Paul Chesworth adds from Brussels: The European Community responded sharply to the Canadian measure, noting that the Canadian industry was already protected by a 23 per cent tariff. The Community tariff is 8 per cent.

Negotiators from the Commission will start talks in Geneva with Canada in an effort to negotiate compensation for the safeguard measure. If those talks break down, then the Community will impose restraints on Canadian exports to the EEC of equivalent value. A list of products has already been prepared.

## Europe 'should lift curbs on telecommunications'

BY JOHN DAVIES IN FRANKFURT

EUROPEAN governments should remove the barriers blocking the way to a genuine common market in the telecommunications business,

according to Mr John Butcher, Parliamentary Under-Secretary of State in the UK Department of Trade and Industry.

He said yesterday that increasing liberalisation was inevitable in European telecommunications, but in some countries there was still too little sign of "political will" to help the process along.

Mr Butcher, speaking at a European telecommunications conference in Frankfurt organised by Dataquest, the US-based information group, said that European companies were beginning to co-operate to keep down the high cost of telecommunications development.

But hopes for such moves for industrial co-operation would be killed if European governments and telecommunications agencies failed to promote liberalised markets.

Mr Butcher said European countries must press ahead with efforts to set common standards, allowing genuine inter-working between telecommunications equipment from different suppliers.

Governments should remove artificial barriers which had been erected in the form of "nationalistic procurement policies" and tight approvals procedures.

One of Mr Butcher's targets is the West German Bundespost,

which has at times been criticised, especially abroad, for clinging to a monopolistic and cautious approach to telecommunications.

Mr Ronald Dingeldey, a senior Bundespost official, told the conference that the Bundespost's exclusive right to set up and operate telecommunication networks was not being seriously contested in current debate in West Germany.

The "political will" to introduce liberalisation would become clearer after an expert commission finished its present inquiries and submitted a report in 1987, he said.

Mr Michel Carpentier, a senior official of the European Commission in Brussels, said that Europe must have a strong position in world telecommunications if it was to become an equal partner rather than a subsidiary of IBM and AT & T of the US and of Japan Incorporated.

He said it was worrying that European companies had negotiated or discussed 17 arrangements with US or Japanese companies in the past six months while there were only seven similar moves for co-operation within Western Europe.

The EEC Commission did not object to close co-operation with the US and Japan, but this should be based on a strong European position, which could be boosted by joint ventures within the European industry and co-operation between telecommunications authorities.

## China's trade deficit with Japan grows

By Robert Thomson in Peking

CHINA'S trade deficit with Japan has continued to grow, reaching an estimated \$40m (\$2.8bn) in the first nine months of this year, putting even increasing pressure on trade relations between the two countries.

Senior Chinese officials, from the leader, Deng Xiaoping, to a selection of Government ministers, have urged Japan to right the trade imbalance or face a cut in Chinese imports of Japanese products.

Gu Mu, a State Councilor instrumental in developing the "open door" policy, said yesterday that Japan should take "positive measures" to ease the deficit, which was \$2.84bn in the first half.

© Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries will supply parts worth about \$500m to Boeing of the US, Reuters reports from Tokyo. The parts include flaps, ailerons and spoilers for Boeing 747 jumbo jets.

## Alstom wins FFr 1bn Algeria power order

By Francis Ghille

ALSTOM, the major French heavy electrical and shipbuilding group, has won a contract worth FFr 1bn (\$24m) from the Algerian power utility Sonelgaz to build two gas turbine power stations.

The plants will be located near Tiaret and M'Sila in the Hauts Plateaux region and be capable of producing 300 megawatts each.

This contract is one of the few to have been handed out by Algeria during the past six months.

Despite the slowdown in new orders, French companies will have another good year in Algeria and trade between the two countries is expected to be roughly balanced.

Last year it reached FFr 50bn double the 1981 figure, France chalking up a FFr 1bn deficit.

Algerian imports have been cut by at least 10 per cent this year to an estimated \$5bn-\$6bn as the authorities are taking no chances in the face of soft oil and gas prices.

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## UK NEWS

## Thatcher pledges strong action over City fraud

BY PETER RIDDELL, POLITICAL EDITOR

FINANCIAL FRAUD must be pursued vigorously and effectively, not least to protect London's reputation as an international financial centre, Mrs Margaret Thatcher, the Prime Minister, promised yesterday.

She was replying to a letter from Sir Nicholas Goodison, chairman of the London Stock Exchange, in which he had urged the Government to adopt a more urgent and energetic line against wrongdoers who imperilled the good name of the City.

Mrs Thatcher's strong line reflects the concern of ministers about recent problems in the City, ranging from the tin crisis to allegations of fraud in the Lloyd's insurance market and the Johnson Matthey Bankers affair, as well as the debate over deregulation of the securities industry.

Department of Trade and Industry ministers have been taking a

particularly close interest in Lloyd's even before the resignation of Mr Ian Hay Davison as chief executive, which was announced earlier this month.

Mr Hay Davison and Mr Peter Miller, the Lloyd's chairman, have apparently been warned by the Government of the need for Lloyd's publicly to be seen to be putting its house in order before the forthcoming Financial Services Bill on the regulation of financial markets is considered by the House of Commons early next year. Otherwise, they were told, there would be strong political pressure for Lloyd's to be included in the bill.

City issues are, unusually, being increasingly raised at Westminster with pressure from Tory as well as opposition MPs for a toughening of the bill. The Labour Party has initiated a debate on the workings of the City within the next few weeks.

Lord (Charles) Williams, the re-

cently ennobled Labour peer and banker, will raise the tin crisis on the floor of the House of Lords on Monday. Mr Leon Brittan, the Trade and Industry Secretary, is also due to answer a question about a Government inquiry into the crisis.

Mrs Thatcher says the Government is looking forward to receiving the recommendations on possible improvements in the law and procedure governing complex financial transactions from a committee under Lord Roskill, which is due to report early next year.

The Government is coming under further pressure to explain the role of the Bank of England in the events leading up to and after the collapse of Johnson Matthey Bankers. Mr Brian Sedgemore, the Labour MP who has been raising the affair in the Commons, is awaiting a reply from the Treasury to a question on one aspect of the bank's affairs.

## Defence bid disparity 'dismayed' Plessey

By Bridget Bloom, Defence Correspondent

PLESSEY, the UK electronics group, has denied responsibility for Britain's failure to win the largest US Army contract ever opened for foreign competition.

In its first public statement since the award of the \$4.5bn contract for army communications on November 5, Plessey said that it shared the British Government's "dismay" at the "enormous disparity" between the \$4.5bn winning bid from a US-French consortium and the \$7.4bn bid with which it was involved.

The successful bid for the supply of a new battlefield communications system for 25 divisions of the US Army came from the US company GTE leading Thomson CSF, the French manufacturer of the Rita communications system.

Plessey's prime contractor was the Collins division of Rockwell which offered Plessey's Parnigan system. Plessey's statement said it believed that the company's own contribution to the bid - amounting to about 30 per cent by value of the whole contract - was competitive.

"Even if the UK had provided the Parnigan-based content of the Rockwell bid free of charge, Rockwell would still have exceeded the GTE bid price by a very wide margin," it believed that the British Army, which is spending about £700m on Parnigan, was getting a highly cost-effective system.

Plessey admitted that it was "unaware of the final scale of the Rockwell bid as calculated by the US Army" before the contract award was made and it remained in ignorance of the detailed bid today.

National institute's economic review  
Inflation expected to fall sharply

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

	FORECAST FOR THE WORLD ECONOMY			
	Percentage annual rate of change			
	1987-73	1973-84	1984-87	1987-90
OECD countries	4.9	2.3	2.7	3
GDP	5.4	3.2	4.5	4
Consumer prices				
Prices (US\$)				
Exports of manufactures	6%	5%-6	7%	5
OECD oil		24%	-1	4%-5
Other commodity exports				
from developing countries	11	3-3%	1-1%	4%-5
Volume of world trade				
All goods	10	3-3%	4	4-4%
Manufactures	11	4%-5	5-5%	4-5%

A SHARP DROP in UK inflation, perhaps to below 3 per cent in the middle of next year, but slower growth in the economy are the key elements in the latest quarterly forecast by the independent National Institute of Economic and Social Research.

The institute's economic review presents a mixed picture of the outlook for Britain's economy over the next few years. But it is significantly more optimistic on a number of points than at the time of its last forecast in August.

It says that it now expects growth of 1.9 per cent next year. The rise in the retail price index in 1986 should average 3 per cent, down from 5.5 per cent this year.

The growth forecast is well below the 3 per cent anticipated by the Government - partly because the institute has made no allowance for possible tax cuts next spring - but it is up from the 1.4 per cent forecast in the August review.

The latest forecast is slightly more optimistic on the outlook for the official unemployment total, which it says may stabilise or even fall slightly in response to the expansion of job creation schemes. But the number of people out of work is expected to remain above 3m in the run-up to the next general election.

The institute's medium-term projections are that as North Sea oil output levels off and then begins to fall, the pace of overall economic growth is likely to slow. It expects the annual rate of growth to average perhaps 1.2 per cent in the three years from 1987 to 1990, while the balance of payments is likely to move from substantial surplus into deficit.

The review backs the conclusion of the recent report from the House of Lords' committee on overseas

trade on the central importance over the next few years of a significant revival of Britain's manufacturing sector.

"Any future which holds out the prospect of rising prosperity for the economy as a whole and a move back to full employment must include a reversal of the decline in manufacturing industry," it says. "The need is for a technically sophisticated, high productivity sector competing successfully in world markets."

For 1986, the institute shares the Treasury's view that a surge in consumer spending generated by buoyant earnings and falling investment will provide the main impetus to growth.

Real, or inflation-adjusted, disposable income should rise by between 3% and 4 per cent even without tax cuts, leading to a rise of perhaps 3 per cent in the volume of consumer spending.

Exports and investment growth will slow sharply. The institute says that the rise in the value of sterling since the beginning of the year means that much of the competitive gain made over the past four years has been lost.

The impact so far has been muted but will be much stronger in 1986. Exports are expected to rise by only 2 per cent in volume terms next year compared with the 6 to 7 per cent anticipated for 1985.

Manufactured exports could pick up again in 1987, but the impact on overall sales abroad is likely to be offset by the start of a declining trend in oil exports.

The review is also fairly gloomy on investment prospects. The pattern of business investment has been affected by the tax changes announced in the 1984 budget, which has encouraged companies to bring forward capital spending.

Next year investment by manufacturing industry is expected to rise by only about 1.5 per cent after increasing by 10 per cent in 1985. Capital spending by the distribution and business services sector is forecast to rise by between 3 and 4 per cent in 1986, compared with the 11 per cent expected for this year.

The institute says that the overall pattern of growth is likely to favour services rather than manufacturing, so that while overall output is forecast to rise by 2 per cent manu-

facturing production may increase by only 1 to 1.5 per cent.

The institute's optimism on inflation is based on its expectation that the sharp fall in import costs seen this year will soon feed through to retail prices.

Earnings are expected to remain buoyant in 1986, suggesting that the pace of growth of unit labour costs will accelerate. In 1987 wage demands are likely to respond to lower inflation, bringing a corresponding fall in the growth of unit costs.

The institute says that it expects the current account of the balance of payments to remain in surplus next year despite the combination of sluggish exports and faster growth of imports. The surplus is forecast at £2.5bn in 1986 compared with £2.2bn this year, but the review then anticipates a small deficit of £300m in 1987.

The institute, in its review of the outlook for the world economy, forecasts that the growth of output in the industrialised world will fall only slightly next year from the 2.8 per cent expected in 1985.

The overall projection of 2.8 per cent growth includes rather sharper falls in the pace of economic expansion in Japan, Canada and the UK, it says.

The US economy is forecast to grow by about 2.5 per cent both this year and next, while West Germany's growth rate is seen rising from just over 2 per cent this year to nearly 3 per cent in 1986.

The institute says that world inflation prospects remain good because of depressed international commodity prices, although some of the benefit for retail prices may be offset by an upward trend in unit labour costs in most industrialised countries.

## Liverpool budget crisis deepens

FINANCIAL TIMES REPORTERS

LIVERPOOL'S labour-controlled city council yesterday failed to meet the deadline for submitting plans to the Association of Metropolitan Authorities (AMA) to end the city's financial crisis.

After an hour-long meeting in London with Liverpool councillors, the AMA said that it would take no further steps to help them until they placed firm proposals on the table.

The AMA's decision means that Liverpool will probably be denied the £3m offered in the form of unused borrowing rights by the AMA's member councils.

That offer is conditional on Liverpool agreeing to remove the £75m deficit in its 1985-86 budget by

adopting measures such as an increase in rates (property taxes), or a rent rise.

Liverpool incurred the deficit after voting in June not to increase rates fully to compensate for reductions in government grants imposed as a penalty for overspending.

The city council's failure to produce proposals to balance the budget leaves it facing a progressive shutdown of services next week. The last pay packets went out yesterday to the manual workers among its 31,000 employees.

Schools are expected to close because of shortages of supplies such

as heating oil. Action by some of the 9,000 members of the General Municipal and Boilermakers' Union employed by the council may halt services such as refuse collection, if they follow a recommendation from local union officials to consider themselves laid off.

It is unprecedented for a UK city to become insolvent and the likely effects are difficult to predict.

The main question, if there is no change of policy by the Liverpool leadership, is whether services would be allowed to deteriorate to the point where the Government would have to introduce emergency measures and send in commissioners to run the city.

## BP THIRD QUARTER RESULTS, 1985

## Strong performance maintained

The third quarter of 1985 showed BP maintaining its strong earnings performance for the year.

Replacement cost profit after taxation for the nine months was 42% above that for the comparable period of 1984, at £1,336 million. Historical cost profit after taxation rose 21% to £1,275 million for the same period.

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	(1st 3 quarters)	(1st 3 quarters)
Group Profit after taxation and before extraordinary items		
Replacement Cost	£1,336m	£943m
Historical Cost	£1,275m	£1,051m
Earnings per share	69.7p	57.6p

For the detailed results, please write to: The Company Secretary, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU.



Britain at its best

## Economic policy seen to have moved closer to West German

BY MICHAEL PROWSE

THE THATCHER Government's dogmatic monetarism of 1979-80 has evolved into an almost "Germanic" style of economic management, the national institute argues in an article comparing macro-economic policy in West Germany and the UK.

The present UK strategy, the institute suggests, is remarkably similar to the policies that have been pursued in West Germany since the 1950s. That is true both of the new macro-economic emphasis on "sound finance" and the increased reliance on market forces.

British economic policy, the report argues, has increasingly resembled the German model as it has become more pragmatic. The lesson to be learnt from West Germany, it suggests, is that "financial rectitude and minimal government work best without any superstructure of economic theology."

West Germany, the report points out, does not seem to have been impressed by the UK Government's medium-term financial strategy.

COMPARISON OF WEST GERMAN AND OECD PERFORMANCE					
GDP		Annual percentage rise		Consumer prices	
West Germany	OECD	West Germany	OECD	West Germany	OECD
1960-68	4.2	5.1	2.7	2.9	2.9
1969-73	4.9	4.8	4.6	5.6	5.6
1974-79	2.4	2.7	4.7	10.0	10.0
1979-85*	1.2	2.9	4.1	7.5	7.5
1980-85*	3.2	2.7	3.9	6.3	6.3

\* Estimates

The German habit, argues the institute, of setting a realistic monetary target just one year ahead is preferable to the British procedure of setting a whole string of targets for five years and then missing the first by a large margin.

The report accepts that it is too early to judge how successful a German economic policy would be in Britain in the longer term. But it hints that more explicit management of aggregate demand coupled with more micro-economic inter-

ventions might be appropriate in the UK.

The institute also points out that although Germanic policies have been outstandingly good at controlling inflation, they have been less successful in sustaining rapid growth and high employment.

Thus, between 1960 and 1985 West German inflation averaged only 2.9 per cent, compared with an OECD average of 6.3 per cent. But German growth, averaging only 3.2 per cent a year, was below the international norm of 3.7 per cent.

## Manufacturing revival is urged

BY OUR ECONOMICS STAFF

THE REVITALISATION of manufacturing industry is of "paramount importance," says the institute. The continuation of "de-industrialisation," it argues, would pose a considerable threat to the balance of payments once oil revenues start to decline.

An article analysing trends in industrial and service sectors says that there is a need for urgent change in the face of the growing trade deficit in manufactured goods.

The institute says that energy exports, which yielded £5bn-£6bn in 1983-84, may be very seriously reduced by the end of the decade. The task of filling the gap faced by manufacturers appears enormous, even allowing for a modest contribution from services.

The institute points out that manufacturing output fell by 17 per cent between 1974 and 1981 and that the recovery since then has been slight. The principal reason for the decline, it argues, has been the weak competitive position of manufacturers in both domestic and export markets. The report stresses that a substantial rise in import penetration in the past 10 years has not been matched by rising exports.

Although the institute puts the case for a revitalisation of manufacturing, its forecasts do not suggest a

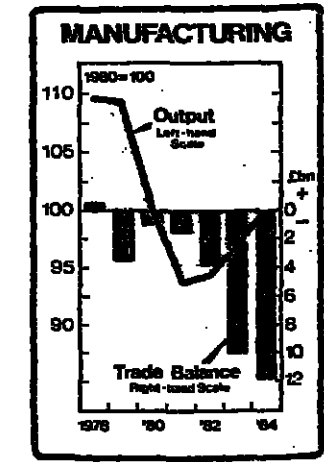
substantial recovery is likely. By 1990 it expects the share of manufacturing in gross domestic product (GDP) to have fallen to 24.5 per cent, compared with 26.8 per cent in 1980. Over the next few years, service sectors are forecast to grow 50 per cent faster than manufacturing.

The report draws attention to the very narrow base of the upturn in the present economic cycle. Within manufacturing in the past five years only three out of 15 large sectors have contributed positively to GDP. Virtually all the growth was accounted for by electrical and electronics companies, although food and chemicals also made marginal contributions.

Most of the increase in total output since 1980 has reflected the expansion of service sectors. Even there the base of the upturn has been surprisingly narrow.

Most of the growth has been in the financial and business services and communications sectors, which grew by 30 per cent and 15 per cent respectively between 1980 and 1984. In contrast, traditional service industries such as catering, distribution and transport, have grown sluggishly.

Overall growth of the service economy has also been subdued by tight restrictions on the public sector. The institute expects the service



economy to grow by about 4 per cent in 1986 - about the same rate as in 1985. It warns that growth may slow to little more than 2 per cent later in the decade. The rapid growth of financial and business services will not be maintained.

Manufacturing output is forecast to grow by 14 per cent a year or less over the next five years.

National Institute Economic Review, No 114, November 1985. Annual subscription £45 (UK) and £50 (abroad), single issue £12.50 (UK) and £15 (abroad) from National Institute of Economic and Social Research, 2 Dean Trench Street, London SW1P 3JZ.



## THE GLENLIVET — DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, alright. But all strictly illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the national beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry flourished. But it was completely underground. Excisemen, or gaugers, marched North, with orders to stamp it out.

### The Artful Dodgers.

But it proved a hopeless task. All measures to deter the distillers were met with ridicule.

Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gaol offenders were treated in the mildest possible way, even allowed out on Sundays and special occasions

and "honourably returned."

One prisoner even approached the governor with the remarkable proposition that they set up a still together in the gaol!

But out of this lawlessness came greatness. The illicit dram was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky — far superior to that made under the eye of the Excise — lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest dram of them all was The Glenlivet.

### The Sassenach Connection.

The Glenlivet distillery was started by one John Gow Alias Smith.

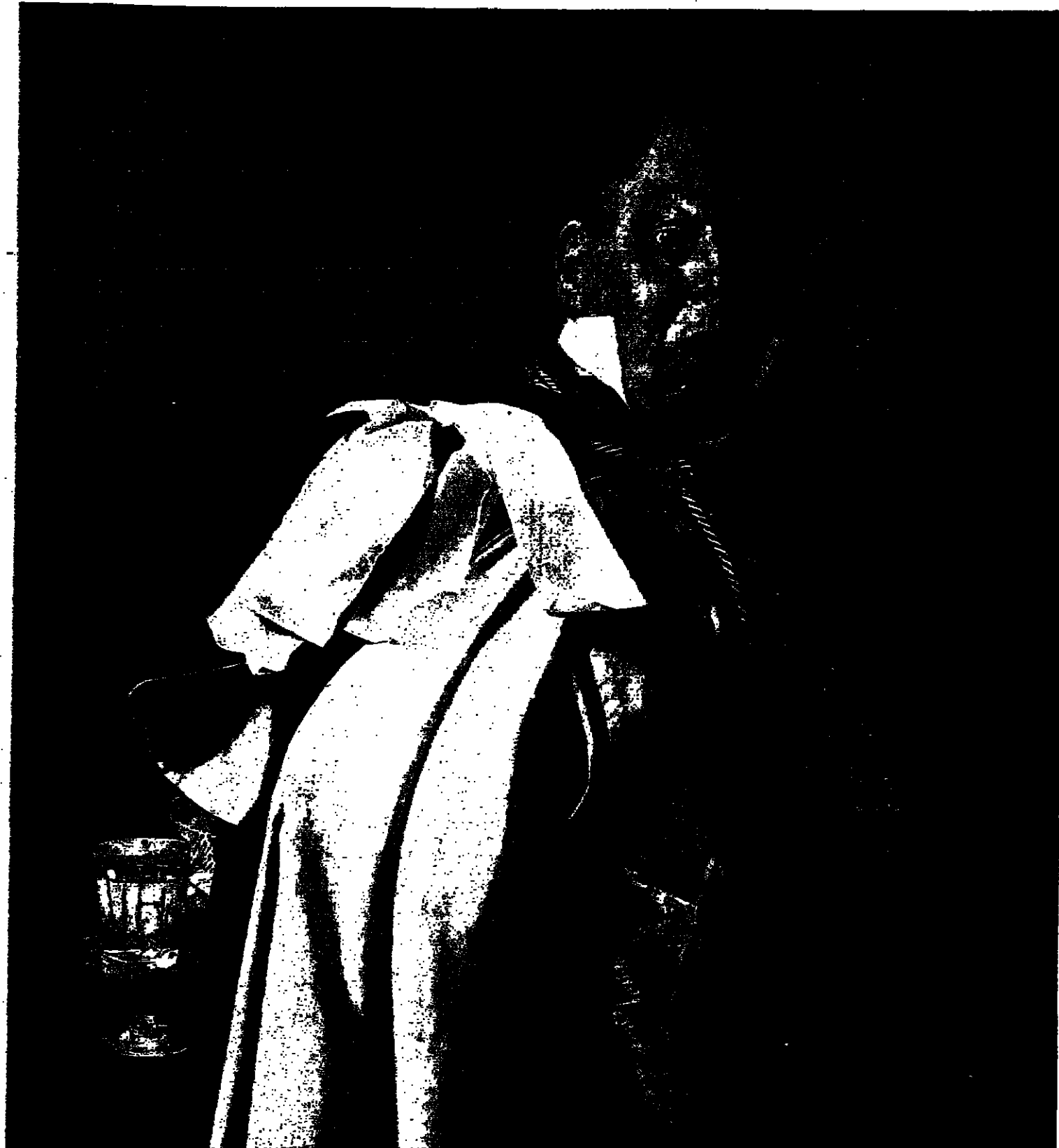
Bit of a mystery, John Gow. Indeed he had very little option.

Having fought and lost with Bonnie Prince Charlie, he had to flee with his family in 1746 to the remote glen of the river Livel.

And to baffle the English soldiers, he changed his name from the gaelic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

There in the glen John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



cross. Lord Coryingham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me — I was the cellarer — to empty my pet bin, where whisky was long in the wood, mild as milk and the true contraband goit in it."

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an act which made distilling a commercial proposition.

And the first man to take out a licence was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

### The neighbours' burning desire.

Although George had decided to go legal, his neighbours in the glen would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heart of it."

Such threats in the wild remoteness of Glenlivet were not idle. So for his protection, George

was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of

malt whisky. This mysterious man had stumbled upon a mysterious well. Josie's Well.

It's the water from this well that makes The Glenlivet magical. We can't tell you why. There is no

other well that performs the same magic. By the time John Smith's

grandson George inherited the still in 1817, the fame of The Glenlivet

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

### His Majesty's Pleasure.

The Glenlivet that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid an official visit to Edinburgh and

Elizabeth Grant, an MP's daughter, wrote about it in her

memoirs: "One incident connected with this time made me very

Aberlour. The pistols (which still exist today) were "never out of my belt for years."

I got together two or three stout fellows for servants and through watching by turns every night for years we contrived to save the distillery."

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**ARIZONA REAL ESTATE**

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## UK NEWS

New York  
OTC link  
for City  
brokers

By John Moore,  
City Correspondent

LAING & CRICKSHANK, the British stockbroker, has forged a link with Herzog Heine Geduld, one of the largest US market-makers in over-the-counter securities.

In the deal, announced yesterday, a correspondent relationship has been established between the two securities operations. It is intended that Laing & Crickshank will be developing orders in over-the-counter securities for execution by Herzog in New York.

Herzog Heine Geduld is a member of the New York Stock Exchange and other exchanges. It makes markets in over 3,500 over-the-counter securities and is a primary market-maker specialising in initial and secondary public offerings.

Mr John Herzog, president of the New York firm, said yesterday: "We have observed the changes in London and the UK and European interest in Nasdaq and over-the-counter stocks in the US." He said that less than 1 per cent of his firm's trading volume a day was accounted for by European trading. His firm aimed to be trading 5,000 securities a day on the over-the-counter market with combined orders from London and New York.

Mr Richard Morris, director of Laing & Crickshank said: "We believe we can begin to stimulate a growing awareness of American over-the-counter companies with our institutional investment and retail clients. Through our British and European contacts we expect to become Herzog Heine Geduld's eyes and ears in Europe."

Laing & Crickshank is merging with Mercantile House, the financial conglomerate which owns Oppenheimer, the US investment bank. Mr Morris said that Oppenheimer traded in around 200 stocks on the over-the-counter market.

"They are aware of our relationship with Herzog. Herzog is providing a completely different service in a wider range of stocks," he said. Both sides emphasised that there was no intention to merge.

Abbey chief attacks  
'regressive' mood  
in building societies

BY CLIVE WOLMAN

MR PETER BIRCH, chief executive of Abbey National Building Society, has made a strong attack on his fellow building-society managers. In an interview this week, he accused them of being "incredibly regressive" in seeking to preserve their lack of accountability in the new building societies legislation - and of occupying too much space in town centres with unnecessary offices.

He also claimed that the Government was paying "far too much attention" to the Building Societies Association (BSA), the industry trade body, in drawing up the new, liberalising legislation, which is due to be presented to Parliament within the next two weeks. In what is the first split over the legislation, Mr Birch said that Abbey National had decided to employ its own professional lobbyists to present its case to Parliament independently of the BSA. "We do not want the BSA representing our views on anything," he said.

Most building society managers did not want change, he said. In an "incredibly regressive" industry, the small societies were happy to remain small. Their managers had well paid, cosy positions and were not accountable to anyone.

Mr Birch complained that although the 10 largest societies, in-

cluding Abbey National, the second, held two thirds of the industry's assets, they were easily outvoted on the BSA council by the 170 or so smaller societies.

The proposed legislation is criticised by Abbey for making it too difficult for a society to convert to a public limited company. The requirement that such a move be approved by 75 per cent of voting investors and 50 per cent of borrowers is particularly onerous, Abbey says. It adds that managers, unconstrained by accountability to investors, will continue to wield a veto to stop such conversions or mergers with other societies.

Abbey is also opposing the limitation that societies may deploy only 5 per cent of their assets for purposes such as unsecured lending, house building, estate agency and activities in other ESC countries.

"How can we compete effectively with the banks when our hands are tied behind our backs?" Mr Birch said. He claimed that the BSA had failed to press for higher limits because small societies wished to restrain the more innovative ones that could gain a competitive edge by offering additional services.

Abbey National was considering whether it should convert to a stock-market-listed company by about mid-1987 under the terms of the new legislation.

## Unionists' court plea rejected by judge

THE ATTEMPT by leading Ulster Unionists to challenge last week's Anglo-Irish accord on Northern Ireland will be renewed at a public hearing in the High Court in London next week, Raymond Hughes writes.

Yesterday the court announced that the Unionists' initial application for leave to seek judicial review of aspects of the accord had been rejected by a judge.

Documents supporting the application had been studied overnight by Mr Justice Mann, who has decided to refuse the application, a court official said.

He said that solicitors for the Unionists - Sir George Clarke and Mrs Hazel Bradford, respectively president and chairman of the Ulster Unionist Council; Mr James Moynihan, MP, leader of the Ulster Unionist Party; and Miss June Turner, chairman of the Ulster Young Unionists - had indicated that they would be renewing the application in open court next week.

□ MPs rejected by a margin of 12 votes proposals for the experimental televising of proceedings in the House of Commons. Mrs Margaret Thatcher, Prime Minister, and nearly half of her Cabinet voted against the motion, which was lost by 275 votes to 283.

□ EDGLEY AIRCRAFT, the Salisbury-based maker of the Optica observation aircraft which recently went into receivership, may be rescued by a Wiltshire businessman with aviation interests. Mr Alan Haikney, chairman of Aero Docks, which supplies maintenance staging for aircraft, is negotiating the purchase of Edgley from the receiver.

□ FIRST PENNSYLVANIA Bank is to close its London branch in February. Its departure brings to four the number of US regional banks that have decided to leave London this year.

□ UK NIREX, a nuclear company, has been set up to process and dispose of radioactive wastes. It is based on the Nuclear Industry Radioactive Waste Executive (Nirex), an agency owned jointly by four state-owned nuclear organisations.

**"I don't prefer SAS because of their airplanes.  
I prefer them because of their people."**

"As far as airplanes go, most airlines are pretty much alike. It's true that SAS has done very well with respect to decor, legroom and comfortable chairs. But that is not what really counts.

"What matters is their people. All the SAS employees I have met, in the air and on the ground, have done their utmost to see that my flight goes smoothly. It feels like they're on my side."

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Financial Times Friday November 22 1985

## EUROPEAN INDUSTRIAL POLICY

James Buxton reports on one of Europe's most sweeping privatisation programmes

## Italy shuffles balance of corporate power

MRS THATCHER'S Government is not alone in its drive to privatise state assets. Although there have been echoes of the British policy in several European countries, nowhere has progress been so fast as in Italy.

Already between 1983 and August this year assets including both equity holdings and property worth £2,500bn (\$1,590bn) had been privatised by IRI, the state industrial holding company. But in the past few weeks a stream of disposals has either been launched or announced by IRI which, with further undisclosed operations in the pipeline, are likely to bring to a further £3,000bn in the next year or two.

To this should be added the rather more modest privatisation programme being carried out by ENI, the state energy holding group, and the partial sale of Banca Nazionale del Lavoro, the country's biggest bank which is controlled by the Treasury.

To anyone who has not followed developments in Italian business in the past two years, it must appear extraordinary that these sales are taking place, and at an accelerating pace. No less astonishing must be the fact that many of the assets sold have found eager buyers both on the Milan stock exchange and among foreign institutional investors.

For until recently the apparently irreversible trend in Italian business was for the state sector to absorb the weaker companies of the private sector and then, as often as not, to mismanage them, thus boosting the overall losses of the state holding companies, IRI, ENI and EFIM, which in 1983 reached an all-time record of nearly £6,000bn.

Things have changed. IRI and ENI no longer take on lame ducks from the private sector. Since the beginning of this decade a process of rationalisation of the state sector has been under way. The process was pushed forward with more determination and in more sectors when Mr Romano Prodi took over the chairmanship of IRI in late 1982.

Although IRI still lost £2,742bn in 1984 on its smoke-stack industries (principally steel, Alfa Romeo cars, and shipbuilding), the holding company now contains several companies with strong balance sheets and good prospects.

For those companies that are publicly marketable there now exists a stock exchange full of

self-confidence that has risen by more than 75 per cent this year. In part this is due to the arrival of unit trusts, which are highly popular with private investors. But the market has also been boosted by the interest shown in Italian securities by institutions in the City of London and elsewhere. There has been a dramatic rise in business confidence in the past three years, thanks to a more stable government under Mr Bettino Craxi, and a decline of trade union



Mr Bettino Craxi (left), Italy's Prime Minister, who questioned the price and manner of Mr Romano Prodi's (right) proposed sale of IRI's stake in SMI.

power. Yet the stock exchange suffers one big defect—a shortage of stock.

For Mr Prodi this presented a golden opportunity to reduce debt—which is not far short of turnover at about £40,000 bn—and so cut losses. By bringing the private sector into minority ownership of certain companies, he hopes to invigorate their managements and to lay open their affairs to closer scrutiny. Parallel with this is his desire for IRI to abandon the private sector businesses which it does not consider "strategic".

In contrast to Britain, there is in Italy no political motive to privatise, and therefore little political opposition. Italy has few nationalised industries in the usual sense of the word: only the railways, electricity generating, cigarette-making (somewhat anomalously) and a few other activities come into this category.

Instead Italy enjoys the formula devised after IRI was founded in the 1950s, whereby the state owns and manages companies in partnership with the private sector. In the 1950s and early 1960s about half of

the assets which came under IRI's wing were owned by the private sector. The proportion owned by IRI only shot up—to reach in some cases the 99.9 per cent level—when the companies went into loss and only the state was willing to inject new funds.

Thus, privatisation represents a return to the IRI formula in its original form, with the state keeping a minimum of 51 per cent. No Acts of Parliament are required and in many cases

decade of vast losses once Mr Prodi came to office. The purchaser was Mr Carlo de Benedetti, chairman of Olivetti, who wanted to merge it with Buitoni, his recently acquired food company.

At first the Italian political world was stunned that such a big block of what, in Italian political terms, amounts to employment and therefore patronage, could be transferred so painlessly. It turned out that it could not. Mr Craxi had not been informed, and he questioned both the price and the way the deal had been done.

The Prime Minister appears to have encouraged rival bids for SMI. The price went up to £450bn against Buitoni's £457bn. The whole issue is now smothered in a web of legal actions, and is unlikely to be resolved for months.

But IRI made up for its deep disappointment over SMI by pressing ahead along the other route to privatisation—the sale on the stock exchange of minority stakes in "strategic" companies. IRI's fellow holding company, ENI, had already paved the way in 1984 when it privatised 20 per cent of its holding in Saipem, its successful pipeline and drilling subsidiary, realising £120bn.

The first major operation by IRI was the issuing to the public last summer of shares equal to 40 per cent of the equity of SIP, a prosperous subsidiary of STET, IRI's holding company for the telecommunications sector.

The SIP issue was grossly underpriced and anyone who could get hold of an application form and present it before the offer closed—about half an hour after it opened—made an instant profit of almost 80 per cent. The number of shareholders swiftly dwindled from an initial 57,000 to a much smaller number, as shares were bought up by the banks, insurance companies and unit trusts.

But it yielded £200bn to STET. Then, in September, came what Mr Prodi regards as his showpiece of privatisation. Matching the British Telecom sale, IRI and STET launched an operation to sell 30 per cent of SIP, the telephone utility, taking their stake down to an eventual 51 per cent.

The first tranche of ordinary shares sold to Italian and foreign investors bore warrants enabling the holders to buy savings shares at later dates—a kind of put-and-call issue. Other shares are being sold direct to Mediobanca, the Milan mer-

chant bank which is technically state-owned, to put in its own portfolio, and further shares are to be issued to Mediobanca against which it will offer convertible bonds. When all these operations are complete in about three years, the state holding companies will have realised over £1,000bn.

Next, IRI is contemplating issuing shares in companies such as Aeritalia (aerospace), Selenia (electronics), Autostar (motorway ownership and management) and Seat (publishing directorates). In all cases stock exchange quotations must be obtained first. Thereafter IRI can continue reducing its shares of "strategic" subsidiaries until it reaches 51 per cent—though it should not be forgotten that there are vast sectors of IRI which would be very hard to privatise.

ENI, meanwhile, has decided to issue further equity in Saipem, which is to be quoted on the Paris stock exchange as well as that of Milan, though it shows no sign of privatising other strong subsidiaries.

Banca Nazionale del Lavoro is to offer 25 per cent of its equity to Italian investors and a further portion to its staff. This will raise more than £400bn.

The unanswered question is whether, and in what way, the management of the companies where IRI has reduced its stake will change. Will private shareholders be able to sack political appointees? Will the companies be obliged to follow government directives, or to make purchasing decisions on the grounds of national interest where this conflicts with economic logic?

At this stage, it is far from clear exactly who in Italy owns the newly privatised shares. Not for the most part small savers: the new owners are banks, insurance companies and unit trusts. Some of the institutions are themselves technically in the Italian state sector—indeed some, such as Mediobanca, are controlled by IRI. Several Milanese financiers have gone so far as to use the phrase "phony privatisation".

Yet so far as the running of state-controlled companies is concerned, this pattern of ownership has one great advantage. The men who run these institutions know one another well and are quite familiar with that grey area where the Italian state and private sectors meet. Privatisation in Italy means a modest shift in the balance of power among the oligarchy which controls the country's business.

## NOTICE OF REDEMPTION

To the Holders of

## Grolier International, Inc.

8 3/4% Guaranteed Debentures Due December 15, 1986

NOTICE IS HEREBY GIVEN pursuant to the provisions of Section 3.05 of the Indenture dated as of December 15, 1971 between Grolier International, Inc. and Morgan Guaranty Trust Company of New York as Trustee, that United States Trust Company of New York as Successor Trustee, has drawn by random selection \$1,016,000 aggregate principal amount of the Grolier International, Inc. 8 3/4% Guaranteed Debentures Due December 15, 1986 for redemption by the Sinking Fund on December 15, 1985. The Debentures to be redeemed are as follows:

## COUPON BEARER DEBENTURES WITH PREFIX M

\$1,000 Denominations Called by Full

2	1480	1	2121	2121	2121	3200	4787	5403	6170	11935	13218	13663	14367	14888
4	1484	1811	2123	2265	2265	2265	4788	5404	6171	11936	13219	13664	14368	14889
6	1488	1815	2127	2269	2269	2269	4789	5405	6172	11937	13220	13665	14369	14890
8	1492	1819	2131	2273	2273	2273	4790	5406	6173	11938	13221	13666	14370	14891
10	1496	1823	2135	2277	2277	2277	4791	5407	6174	11939	13222	13667	14371	14892
12	1500	1827	2139	2281	2281	2281	4792	5408	6175	11940	13223	13668	14372	14893
14	1504	1831	2143	2285	2285	2285	4793	5409	6176	11941	13224	13669	14373	14894
16	1508	1835	2147	2289	2289	2289	4794	5410	6177	11942	13225	13670	14374	14895
18	1512	1839	2151	2293	2293	2293	4795	5411	6178	11943	13226	13671	14375	14896
20	1516	1843	2155	2297	2297	2297	4796	5412	6179	11944	13227	13672	14376	14897
22	1520	1847	2159	2301	2301	2301	4797	5413	6180	11945	13228	13673	14377	14898
24	1524	1851	2163	2305	2305	2305	4798	5414	6181	11946	13229	13674	14378	14899
26	1528	1855	2167	2309	2309	2309	4799	5415	6182	11947	13230	13675	14379	14900
28	1532	1859	2171	2313	2313	2313	4800	5416	6183	11948	13231	13676	14380	14901
30	1536	1863	2175	2317	2317	2317	4801	5417	6184	11949	13232	13677	14381	14902
32	1540	1867	2179	2321	2321	2321	4802	5418	6185	11950	13233	13678	14382	14903
34	1544	1871	2183	2325	2325	2325	4803	5419	6186	11951	13234	13679	14383	14904
36	1548	1875	2187	2329	2329	2329	4804	5420	6187	11952	13235	13680	14384	14905
38	1552	1879	2191	2333	2333	2333	4805	5421	6188	11953	13236	13681	14385	14906
40	1556	1883	2195	2337	2337	2337	4806	5422	6189	11954	13237	13682	14386	14907
42	1560	1887	2199	2341	2341	2341	4807	5423	6190	11955	13238	13683	14387	14908
44	1564	1891	2203	2345	2345	2345	4808	5424	6191	11956	13239	13684	14388	14909
46	1568	1895	2207	2349	2349	2349	4809	5425	6192	11957	13240	13685	14389	14910
48	1572	1899	2211	2353	2353	2353	4810	5426	6193	11958	13241	13686	14390	14911
50	1576	1903	2215	2357	2357	2357	4811	5427	6194	11959	13242	13687	14391	14912
52	1580	1907	2219	2361	2361	2361	4812	5428	6195	11960	13243	13688	14392	14913
54	1584	1911	2223	2365	2365	2365	4813	5429	6196	11961	13244	13689	14393	14914
56	1588	1915	2227	2369	2369	2369	4814	5430	6197	11962	13245	13690	14394	14915
58	1592	1919	2231	2373	2373	2373	4815	5431	6198	11963	13246	13691	14395	14916
60	1596	1923	2235	2377	2377	2377	4816	5432	6199	11964	13247	13692	14396	14917
62	1600	1927	2239	2381	2381	2381	4817	5433	6200	11965	13248	13693	14397	14918
64	1604	1931	2243	2385	2385	2385	4818	5434	6201	11966	13249	13694	14398	14919
66	1608	1935	2247	2389	2389	2389	4819	5435	6202	11967	13250	13695	14399	14920
68	1612	1939	2251	2393	2393	2393	4820	5436	6203	11968	13251	13696	14400	14921
70	1616	1943	2255	2397	2397	2397	4821	5437	6204	11969	13252	13697	14401	14922
72	1620	1947	2259	2401	2401	2401	4822	5438	6205	11970	13253	13698	14402	14923
74	1624	1951	2263	2405	2405	2405	4823	5439	6206	11971	13254	13699	14403	14924
76	1628	1955	2267	2409	2409	2409	4824	5440	6207	11972	13255	13700	14404	14925
78	1632	1959	2271	2413	2413	2413	4825	5441	6208	11973	13256	13701	14405	14926
80	1636	1963	2275	2417	2417	2417	4826	5442	6209	11974	13257	13702	14406	14927
82	1640	1967	2279	2421	2421	2421	4827	5443	6210	11975	13258	13703	14407	14928
84	1644	1971	2283	2425	2425	2425	4828	5444	6211	11976	13259	13704	14408	14929
86	1648	1975	2287	2429	2429	2429	4829	5445	6212	11977	13260	13705	14409	14930
88	1652	1979	2291	2433	2433	2433	4830	5446	6213	11978	13261	13706	14410	14931
90	1656	1983	2295	2437	2437	2437	4831	5447	6214	11979	13262	13707	14411	14932
92	1660	1987	2299	2441	2441	2441	4832	5448	6215	11980	13263	13708	14412	14933
94	1664	1991	2303	2445	2445	2445	4833	5449	6216	11981	13264	13709	14413	14934
96	1668	1995	2307	2449	2449	2449	4834	5450	6217	11982	13265	13710	14414	14935
98	1672	1999	2311	2453	2453	2453	4835	5451	6218	11983	13266	13711	14415	14936
100	1676	2003	2315	2457	2457	2457	4836	5452	6219	11984	13267	13712	14416	14937
102	1680	2007	2319	2461	2461	2461	4837	5453	6220	11985	13268	13713	14417	14938
104	1684	2011	2323	2465	2465	2465	4838	5454	6221	11986	13269	13714	14418	14939
106	1688	2015	2327	2469	2469	2469	4839	5455	6222	11987	13270	13715	14419	14940
108	1692	2019	2331	2473	2473	2473	4840	5456	6223	11988	13271	13716	14420	14941
110	1696	2023	2335	2477	2477	2477	4841	5457	6224	11989	13272	13717	14421	14942
112	1700	2027	2339	2481	2481	2481	4842	5458	6225	11990	13273	13718	14422	14943
114	1704	2031	2343	2485	2485	2485	4843	5459	6226	11991	13274	13719	14423	14944
116	1708	2035	2347	2489	2489	2489	4844	5460	6227	11992	13275	13720	14424	14945
118	1712	2039	2351	2493	2493	2493	4845	5461	6228	11993	13276	13721	14425	14946
120	1716	2043	2355	2497	2497	2497	4846	5462	6229	11994	13277	13722	14426	14947
122	1720	2047	2359	2501	2501	2501	4847	5463	6230	11995	13278	13723	14427	14948
124	1724	2051	2363	2505	2505	2505	4848	5464	6231	11996	13279	13724	14428	14949
126	1728	2055	2367	2509	2509	2509	4849	5465	6232	11997	13280	13725	14429	14950
128	1732	2059	2371	2513	2513	2513	4850	5466	6233	11998	13281	13726	14430	14951
130	1736	2063	2375	2517	2517	2517	4851	5467	6234	11999	13282	13727	14431	14952
132	1740	2067	2379	2521	2521	2521	4852	5468	6235	12000	13283	13728	14432	14953
134	1744	2071	2383	2525	2525	2525	4853	5469	6236	12001	13284	13729	14433	14954
136	1748	2075	2387	2529	2529	2529	4854	5470	6237	12002	13285	13730	14434	14955
138	1752	2079	2391	2533	2533	2533	4855	5471	6238	12003	13286	13731	14435	14956
140	1756	2083	2395	2537	2537	2537	4856	5472	6239	12004	13287	13732	14436	14957
142	1760	2087	2399	2541	2541	2541	4857	5473	6240	12005	13288	13733	14437	14958
144	1764	2091	2403	2545	2545	2545	4858	5474	6241	12006	13289	13734	14438	14959
146	1768	2095	2407	2549	2549	2549	4859	5475	6242	12007	13290	13735	14439	14960
148	1772	2099	2411	2553	2553	2553	4860	5476	6243	12008	13291	13736	14440	14961
150	1776	2103	2415	2557	2557	2557	4861	5477	6244	12009	13292	13737	14441	14962
152	1780	2107	2419	2561	2561	2561	4862	5478	6245	12010	13293	13738	14442	14963
154	1784	2111	2423	2565	2565	2565	4863	5479	6246	12011	13294	13739	14443	14964
156	1788	2115	2427	2569	2569	2569	4864	5480	6247	12012	13295	13740	14444	14965
158	1792	2119	2431	2573	2573	2573	4865	5481	6248	12013	13296	13741	14445	14966
160	1796	2123	2435	2577	2577	2577	4866	5482	6249	12014	13297	13742	14446	14967
162	1800	2127	2439	2581	2581	2581	4867	5483	6250	12015	13298	13743	14447	14968
164	1804	2131	2443	2585	2585	2585	4868	5484	6251	12016	13299	13744	14448	14969
166	1808	2135	2447	2589	2589	2589	4869	5485	6252	12017	13300	13745	14449	14970
168	1812	2139	2451	2593	2593	2593	4870	5486	6253	12018	13301	13746	14450	14971
170	1816	2143	2455	2597	2597	2597	4871	5487	6254	12019	13302	13747	14451	14972
172	1820	2147	2459	2601	2601	2601	4872	5488	6255	12020	13303	13748	14452	14973
174	1824	2151	2463	2605	2605	2605	4873	5489	6256	12021	13304	13749	14453	14974



## TECHNOLOGY

## Portable carbide coater launched

A PORTABLE machine that will produce a very hard carbide surface on engineering components by an electrical discharge process has been developed by Carbide Impregnation of Hemel Hempstead.

The process was announced last year and until now the company has been using in-house machinery to coat customers' components on a contract basis. There has been considerable demand, says Mr Chris McCollough, managing director, but the snag is the carriage costs for heavy components which in some cases come from overseas.

So the company is selling a portable system, called a Trakker One, which can be fitted to many machine tools in order to produce the necessary scanning motion of the component with respect to the electrode.

As the special electrode scans in lines over the surface to be treated, carbide coating is laid down that can increase the life of rubbing parts by up to 20 times.

The process is controlled by a microprocessor which regulates scan speed and the spacing of the electrode from the work. The power to the electrode is similarly controlled to determine the depth of the impregnation.

Almost any item in steel, stainless steel or cast iron can be coated. The build-up of carbide is so small that usually it is not necessary to grind the surface back to the original dimension.

GEORGE CHARLISH

## Controller that fits the bill

J. H. FENNER, the electrical transmission and control company of Cleckheaton, Yorks, has acquired exclusive world rights to an electric motor power saving system from Parker Electronics of Fort Lauderdale, Florida.

The system, Energy Economiser, was developed by Dr Louis Parker and Mr Rhey Hedges as a private venture. Hedges says the decision to manufacture and market in the UK was taken after failing to find a partner in the US with which a suitably wide marketing deal could be struck.

The US companies often sought sole manufacturing, whereas Fenner is willing to license suitable companies in any part of the world.

Production is just starting at Atco of Haleah, Florida, and the company is now a Fenner licensee. Fenner, which has a turnover of £200m and employs about 8,000 people in 15 countries, plans to start UK manufacture in April next year.

There is universal interest in these devices due to the very wide use of induction motors in service in the US alone, where annual sales top \$50m. Much interest followed the early 1970s energy crisis and the Frank Nola patent of 1977, covering a similar device developed at National Aeronautics and Space Administration. That device has been licensed to more than 200 companies in the US.

Mr Hedges claims, however, his controller is more effective in saving electricity and will have a much lower price. Induction motors, when driving their rated mechanical load, are inherently efficient machines—percentages over 90 are typical—and further improvement is difficult.

In practice, however, many motors often idle or work at lower loads and then their efficiency is much lower. This is because the only current then passing through the motor is that consumed in magnetising the machine and producing heating effects in the copper of the windings. As mechanical load is applied to the shaft, the current rises beyond this basic minimum and the efficiency increases.

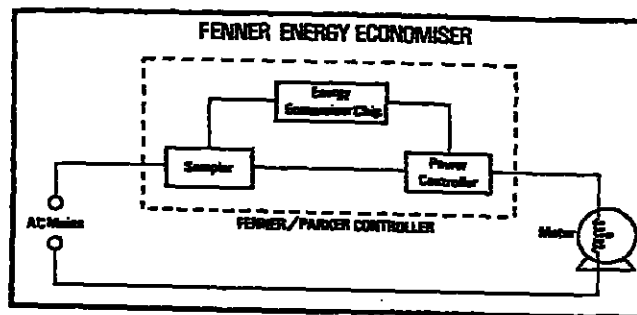
The objective of motor power saving devices is to reduce the power consumed by the motor when not at full load. Few motors in industry run at maximum load all the time. Machine tools have variable cutting loads, hoists raise variable weights, and in electric typewriters the motor idles unless keys are being struck.

Mr Hedges thinks significant savings on electricity bills could be made in big office blocks where there might be dozens of typewriters on each floor of a multi-storey block.

In warm countries, such office equipment dissipates add to room heat adding to the air conditioning load and producing further cost. Under these conditions, pay-back time for the small Energy Economiser device needed on each machine is about seven months.

Mr Hedges claims that the

A UK company has won the rights to a device that saves power on lightly loaded electric motors, Geoffrey Charlsh reports.



economiser is a better controller than the original NASA system because it can react very quickly and accurately to load changes on the motor and does so without loss of stability. He says that on each cycle of AC current flowing in a controlled motor input circuit, there is always a small pulse of "inrush current" that can be measured and used to feed a signal back to the controller.

The pulse's duration, height and rise time (rate of growth) are directly related to motor efficiency, says Mr Hedges, so that the pulse, suitably processed, can be used to reduce or increase the power fed to the motor through a controllable power semiconductor device. The economiser can make the necessary measurements within the first 500 microseconds (millionths of a second) of each half cycle of the supply voltage. The control action is virtually instantaneous.

The economiser works only at or near the maximum speed of the motor and the control action does not significantly alter the speed. This, claims the company, prevents instability problems that can occur at lower speeds where available torque is lower.

It is also claimed that the

economiser will satisfactorily bring motors gently to speed without large accelerations and will protect running motors from harmful electrical and mechanical conditions.

The economiser has been described by the National Bureau of Standards in the US as "a fundamentally sound system" which "appears to achieve nearly optimum energy savings." The bureau made a comparison with the NASA/Nola design which it said, "falls substantially short" of such savings.

No change is needed to motors using the economiser. In practice, a fractional horsepower motor would be controlled by wiring an electronics box the size of a cigarette packet into the motor leads at any convenient point.

The controller is applicable to single phase and to the generally larger three phase motors. It is estimated, however, that some 85 per cent of induction motors are under 10 hp (7.5 kw).

Most of the control circuits have been reduced to the form of a chip. In the US, Atco is understood to be selling a 10 hp controller at an end user, one off price of \$300.

Fenner is on 0274 87 6669.

## Ice to ensure cool Harmony 2km down

ENGINEERS IN South Africa are putting the finishing touches to one of the world's biggest ice-making plants to cool 2 km deep tunnels in the Harmony Gold Mine, in Orange Free State.

Ice from the plant, which can turn out 20,000 tonnes of the material a day, will be pumped underground through 10 cm-diameter steel pipes at the rate of 25 tonnes an hour. Hot air from the tunnels transfers heat to the ice via an existing closed-loop water-circulation system. The water that results is pumped to the surface.

The South Africa Chamber of Mines' Research Association, which is responsible for the project, is trying out this system as an alternative to blowing air from the surface, the conventional process to keep mines cool.

The gold-mining industry feels the air-circulation method will have to be replaced as it digs deeper to find new sources of minerals. No mine in the world goes beneath about 4 km. But Professor Miklos Salamon, director general of the "research" association, says the gold mining community will have to learn how to operate shafts to a depth of 5 km in the next decade.

The problem with air circulation is that pumping air to a great depth increases its pressure, heating the gas. Cool air pumped from the surface has a

temperature of 23 deg C by the time it reaches the bottom of a 2.5 km shaft. At its result, the gas has a limited potential for taking up heat from extremely deep tunnels.

South Africa's mining engineers are using the ice method in the Harmony installation to supplement an existing air system. They chose ice rather than water as the cooling medium because of the large amount of latent heat needed to turn ice to water.

This heat is required to prise apart the molecular bonds keeping ice in its solid state. As a result, ice has a great propensity for taking up heat from its surroundings.

If water were used as the cooling medium instead of ice, engineers would need to pump through the system about four times as much material.

In other work at the research association aimed at exploring ways of operating deeper mines, scientists are working out with computer simulation techniques the optimum geometries for shafts and tunnels deep below the surface.

At great depths, rock bursts present continual problems. With computer techniques, researchers can model the Earth's geology at these depths and design mine layouts to minimise the chances of fractures.

PETER MARSH



Gold mining in South Africa: air cooling equipment is vital

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## Automation growth questioned

A RECENT report from The Yankee Group, a market research company of Boston, Massachusetts, will come as a surprise to those who believe factory automation will gradually find its way into smaller companies as the price/power ratio of computer systems reduces.

The researchers say only 2 per cent of manufacturing facilities will account for 65 per cent of the nearly \$3bn 1985 market for computers used in manufacturing.

No change is foreseen: YG expects large plant sites will remain the main buying group as the US market grows towards \$13bn in 1990.

Large manufacturing sites are likely to trade up to more performance at a constant price as the hardware price/performance ratios improve.

Medium sized sites (less than 500 employees), are usually "technology followers" according to YG. Such manufacturers are usually restrained by capital and labour limitations.

Computers in Manufacturing: The State of the Nation. The Yankee Group, 88 Broad Street, Boston, MA 02110. Phone: (617) 542 0100.

## Cell production

BELCO BIOLOGY of Hampstead, London, is selling a machine to turn out biological cells on production lines. The Sci/Era equipment can produce such substances as monoclonal antibodies which could be used in medical kits that diagnose diseases.

The machine contains roller drive to channel bottles containing cultures between different parts of a laboratory. Magnetic drives provide the power needed to spin flasks to bring about chemical reactions. More information on 01-328 1531.

## Canal project provides testbed for membrane

BY ROBERT GIBBENS IN MONTREAL

CANADIAN SCIENTISTS are using a permeable membrane in a demonstration project to trap and stabilise heavily contaminated sediment in Montreal's Lachine Canal.

The waterway, nearly eight miles long, forms the centre of the city's old industrial district. It was built 100 years ago to bypass the Lachine Rapids on the St Lawrence River.

Traditional methods of cleaning the canal would cost C\$15m

(£7.6m) and involve dredging 40,000 cubic yards of contaminated sediment and placing it in a safe place. Incinerating or treating the sediment chemically would cost C\$40m, using the membrane C\$3.5m.

The membrane is essentially an ultrafine version of netting used in earth moving projects to stabilise river banks or road foundations. It is thought to be the first time a geotextile membrane has been used for

such a purpose

Andre Marsan et Associates, environmental consultant, used needle-punched, non-woven polyester fabric made by Dominion Textile in a C\$125,000 federal government contract to carry out the test.

A small basin near the canal was sealed off, debris removed and the water level reduced to three feet. Sediment from the canal containing polychlorinated biphenols, pesticides and heavy

metals was pumped into the basin and allowed to settle.

The membrane was rolled across the basin, anchored to the sides and allowed to sink, capturing the suspended solids and sealing the canal bed. A layer of sand and gravel up to a foot thick was then poured on top.

Any gas which forms beneath the membrane will be able to escape, Marsan says solids fine enough to pass through the

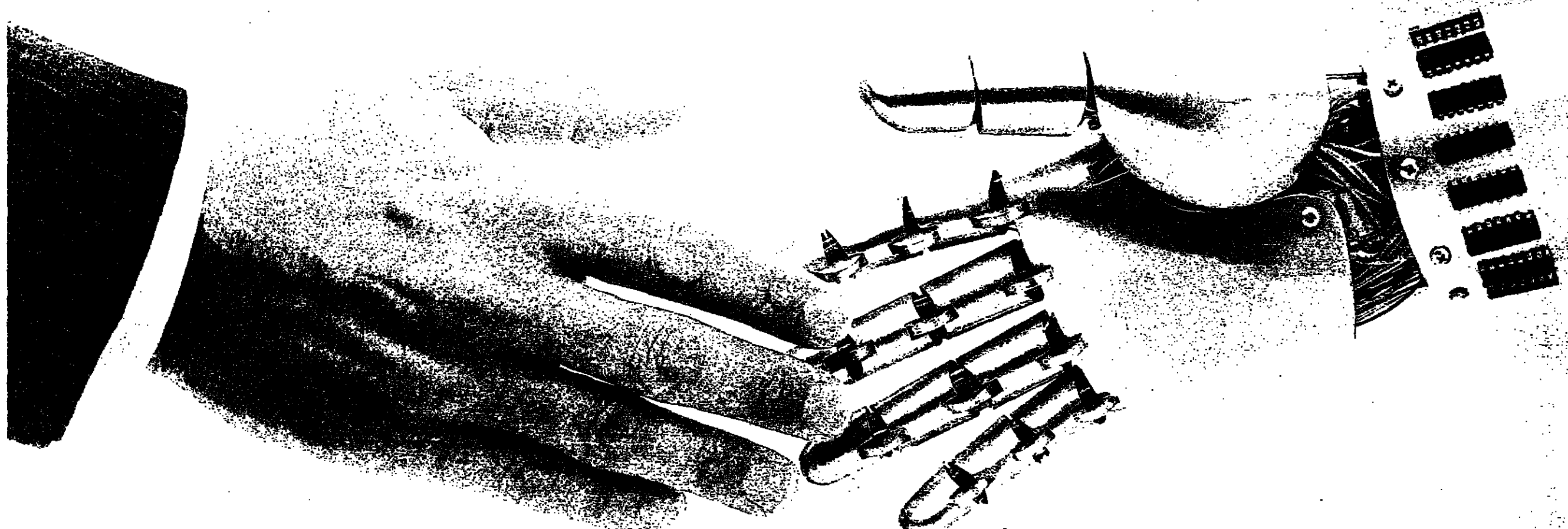
membrane will remain in the water, as will solvents.

What the project hopes to achieve is an effective barrier between polluted sediments at a low cost as a preliminary to cleaning up the St Lawrence system water feeding in from the west.

The canal basin will be drained in June for evaluation and if the membrane has proved a success restoring the canal for recreational use will be possible

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Financial Times Friday November 22 1985

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## THE MANAGEMENT PAGE

Product development

## JCB ditches convention

Christopher Lorenz explains why the UK heavy plant maker has revamped its design effort

A FEW weeks ago JCB, one of Europe's most successful manufacturing companies, responded to demand from a special segment of the construction industry by launching a new range of products—rough terrain fork lift trucks.

Apart from the usual JCB characteristics of ruggedness, quality and price competitiveness, there is little remarkable about the machines themselves. They are of a type which JCB had thought was giving ground to a more sophisticated range of materials handling machine which it has been making for the past eight years, and which forms a fast-growing part of its business.

But the new fork lifts are highly innovative in a different sense: the way they were developed. Gilbert Johnston, JCB's chief executive, says the company was able to spot the need for a change in product strategy, and respond to it quickly, because of its newly decentralised development and market planning structure.

"It might not have happened otherwise," he says. "Our previous central marketing department might not have challenged our conventional thinking, and central engineering wouldn't have responded unless very strong pressure had been exerted on it." In the event, a joint marketing-engineering team in the recently-created materials handling division moved extremely fast: it took only two years from market research to product launch, whereas JCB's usual development cycle has been three years plus.

It might seem perverse for a company with only 1,800 employees to plump for a complex four-division structure in place of its proven way of spotting market opportunities, and developing products to meet them. Even as the final phase of the reorganisation was put in place in mid-1984, JCB's traditional departmental structure was continuing to give birth to a stream of successful products, as it had done ever since the company's foundation 39 years before by Joseph Bamford, an innovative engineer.

With JCB's design and development engineers imbued with a Bamford-like dedication

IT IS hard to avoid superlatives when describing JCB. Despite its small size, it has shown a consistent ability to take on the giants of the US and Japan—and win. From its base deep in the English countryside, near Uttoxeter (best known for its racecourse), it has become one of Europe's leading makers of construction equipment, and one of the few anywhere in the world to be profitable.

Year after year it belies the fashionable view that manufacturing, and especially heavy engineering, is an activity of the past for the developed economies of the world. Only this week it revealed that, having achieved record sales and profits in 1984, it is on track to do the same again this year—to the tune of a 20 per cent increase in sales, to £185m, and a full 25 per cent rise in pre-tax profits, to £25m.

At a time of stagnant markets around the world for many of its types of product, it has again boosted its market share in every category. Most notable is that its share

of the US market for backhoe loaders—its main product line—has risen this year by two percentage points, to 7.5 per cent. As its management delightedly points out, this is a higher share than either Toyota or Nissan holds of the US car market. Its international market share in backhoes topped 17 per cent in 1985, nudging it ahead of Deere in second place to J. I. Case.

Behind the worldwide success of this still private company lies its obsessive attention to detail in every aspect of its business: market strategy, product design and development, quality, costing, production, labour relations, sales, service and everything else. As a result, it can boast assets, sales and profits per employee which outrank Japan's leading maker of construction equipment, Komatsu.

Nor does it stand still. In a few weeks' time its transmissions factory in North Wales will bring on stream one of the first fully-automated production plants in Europe.

base in backhoe digger-loaders, with which its name is virtually synonymous, it has gradually moved into an ever widening range of other machines for digging, lifting and materials handling, not only in construction but also in agriculture and industry.

The most successful move so far came in 1977, when JCB launched a new sort of product: a highly versatile materials handling vehicle with a telescopic arm. Since then it has developed a range of these "Loadalls" which this year will account for nearly 15 per cent of the company's sales volume (backhoe loaders still contribute over two-thirds).

Four years later, when Loadall production had just passed 200 machines a year, it was decided to separate the management of this business from the mainstream and create the materials handling division. Under its own managing director, the division was equipped with a full set of resources in design, engineer-

ing, marketing, sales and service.

Behind this initiative lay the realisation that JCB needed to focus resources more effectively on the further development and marketing of this innovative type of machine. Explains Gilbert Johnston: "We realised it was a different sort of product from those we were used to, and that we would be leaving the development of the business too much to chance if we didn't focus a lot of attention on it. We wanted a dedicated design and marketing team that wouldn't be distracted by conflicting priorities on other products."

Apart from considerations of how they should allocate JCB's internal resources to best effect, Bamford and Johnston also recognised the need to put a special effort into promotion of the machine to the company's existing construction equipment dealers, as well as to a bevy of new sub-dealers in a market new to JCB: farm machinery. "Selling the Loadalls meant promoting a new machine concept," says Johnston.

By Christmas 1983 the independence of materials handling was clearly paying off. Sales had more than doubled to 820 machines a year (in 1985 they will be half as high again, at 1,250). Further models within the range had been launched or were under development, and many of the traditional barriers between marketing and engineering had been overcome. "The whole idea had been to remove compartmentalisation and engender team spirit," recalls Anthony Bamford. It had succeeded.

Hence the decision to split the rest of the company up into three further divisions, or "product groups," as they are more appropriately called by some JCB insiders: backhoes (the traditional product lines), and two newer businesses, hydraulic excavators and articulated loading shovels. The idea was to consider what we would have done if each of these product lines represented JCB's entire business—and then either get out of them or do them properly," says Johnston. In JCB's terms, that meant marshalling the neces-



Derek Prime (left) and Anthony Bamford: getting closer to the customer

sary marketing, development and financial resources to achieve an annual output of more than 1,000 of each type of machine, instead of the 200-plus that were being made at the time of all but the backhoes and Loadalls.

Much deliberation went into deciding the best form of organisation to achieve this without losing the existing cohesion between the various product lines and sales networks. Gilbert Johnston, for one, remembers spending much of his Christmas holiday in Florida poring over sheets of possible organisation charts.

In order not to create fragmentation in production and sales, it was decided to stop short of full divisionalisation, and to limit the decentralisation to responsibility for market strategy, design and development. Under the new structure, which took effect in July 1984, each product group was put under a senior marketing man or general manager. Central design and engineering were raised to provide each of these "product directors" with more than two dozen designers, draughtsmen and development engineers. Two or three marketing staff and a similar number of cost controllers were also transferred from their previous departments.

Production and sales were preserved as functional departments, along with the more experimental side of design and development. But potential

barriers between the new product groups on the one hand, and production and sales on the other, were minimised by giving the product directors joint responsibility for sales forecasting and for the identification and monitoring of product costs (including manufacture).

"This prompts them constantly to ask 'are you making it right?'" explains Derek Prime, JCB's design and development chief. "So there are not only built-in pressures to link the engineers with the market place more than in the past, but also with production and purchasing."

Prime has lost direct responsibility for many of his previous staff—apart from maintaining JCB's design standards, his role is now more one of co-ordination. But he welcomes the change. Under the old centralised structure "lines of communication were getting too tortuous," he says. In developing backhoe designs for the all-important US market, for instance, "market feedback had to go through several different departments before getting to the designers. Now it goes direct."

As Anthony Bamford puts it, "there's now a constant spotlight on each JCB product the whole time, whereas previously there wasn't."

Take any corporate decentralisation: the new structure does have drawbacks as well as advantages. Derek Prime says the creation of dedicated divisional design teams has tended

to produce some duplication of effort, with different designers working on similar projects. "We can't keep borrowing people off one project to work on another, like we did before," he says. Together with the company's rapid rate of growth, this has resulted in a 25 per cent increase in the number of JCB's designers over the past year, to more than 50.

As the product line proliferates, it has also become harder for Prime to apply one of JCB's cardinal rules, the use of common components throughout the company. "We are keeping a very close control on the commonality of high-cost components such as engines, axles and transmissions," he says. "But it's proving more difficult to control items like seats."

The maintenance—or restoration—of this control is likely to prove a thorny problem for Bamford, Johnston and Prime as the product divisions develop further competence, cohesion and market penetration. The issue, which is central to the ability of a company as small as JCB to diversify so widely, is one of many on which Bamford and co will have to tread that notoriously difficult management tightrope between central control and decentralised responsiveness to the market.

"See 'A vicious race to get ahead,' FT September 19 1984. Also articles on Deere (September 24 1984) and Philips (February 25 1985).

## Business courses

Introduction to the theory and practice of market research, Eastbourne, January 12-18. Fee: members £552; non-members £682.50. Details from the courses secretary, The Market Research Society, 15 Belgrave Square, London SW1X 8PF. Tel: 01-235 4709.

Finding and fostering tomorrow's leaders, London, January 9. Fee: £143.75; individual and associate members £126.50; corporate members £92. Details from Society for Strategic and Long Range Planning, 15 Belgrave Square, London SW1X 8PF. Tel: 01-235 0246.

Trading with China: the commercial implications, London, December 11. Fee: ESC members £141.45; non-members £166.75. Details from European Study Conference, Kirby House, 31 High Street East, Uppingham, Rutland, Leicestershire LE15 8PY. Tel: 0572 82711. Telex: 341352 EURCON G.

New office technology—managing the transition, Brussels, December 11-13. Fee: non-members BFR 62,000; members BFR 66,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

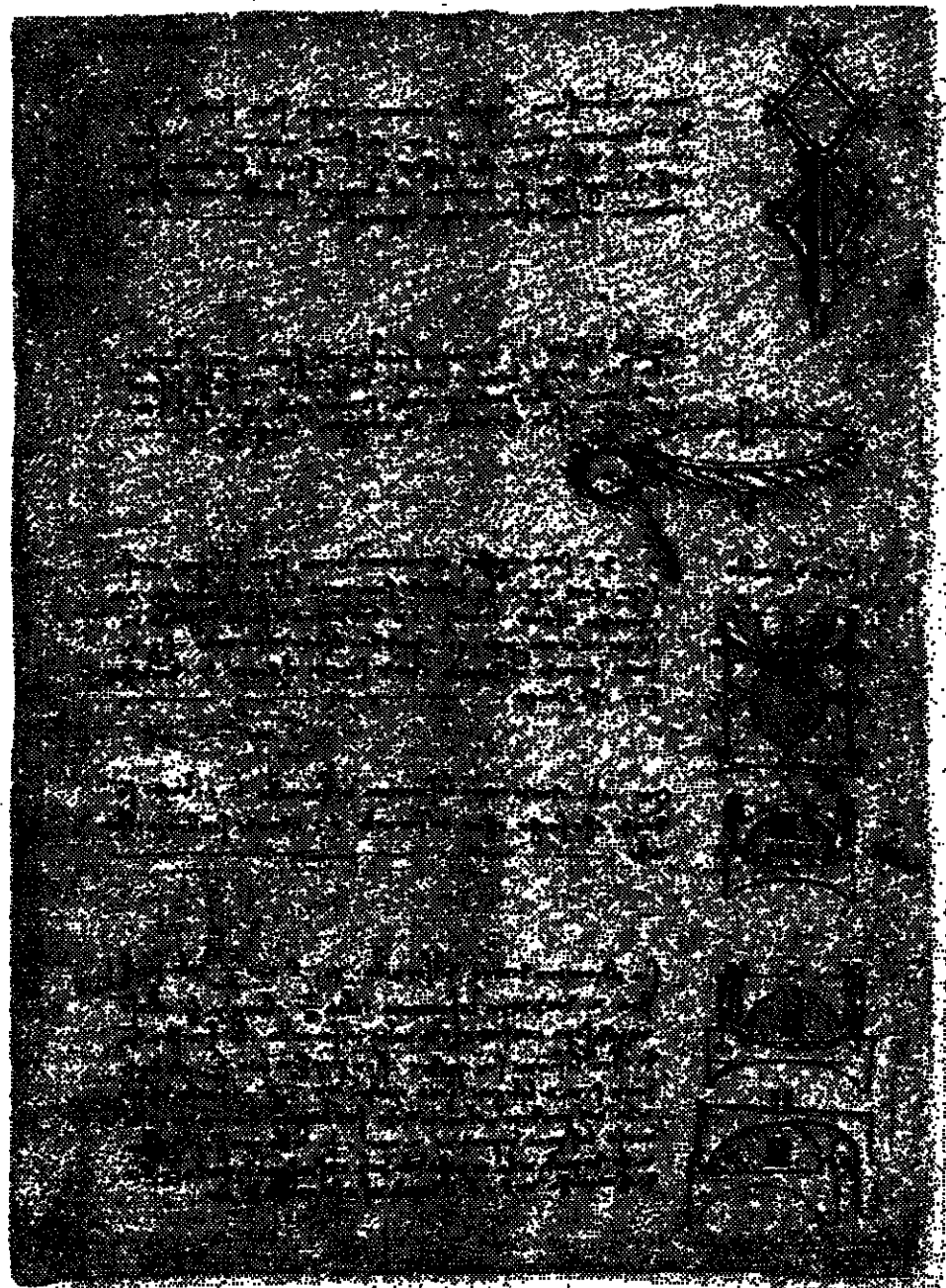
How effective is your training function?, Middlesbrough, January 13. Fee: £145. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895 56461, ext 215.

Aerospace in Asia and the Pacific Basin, Singapore, January 13-14. Fee: £540. Details from the Financial Times Conference Organisation, Minster House, Arthur Street, London EC4R 9AX. Tel: 01-621 1355. Telex: 27347 FTCONF G.

Training design: a four-day non-residential workshop, London, January 21-24. Fee: members £420 plus VAT; non-members £483 plus VAT. Details from British Association for Commercial and Industrial Education, 16 Park Crescent, London W1N 4AP. Tel: 01-636 5351.

Advancing in management, London, January 28-30. Fee: £483. Details from Miss J. K. Van Wyck, Seminar Division, Crowthorne Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

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## THE ARTS

## Arts Week

F | S | Su | M | Tu | W | Th  
22 | 23 | 24 | 25 | 26 | 27 | 28

## Music

## NETHERLANDS

Amsterdam, Concertgebouw. Piano recital by Krysian Zimmerman. Bach, Mozart, Beethoven, Chopin, Szymanowski (Tue); The Concertgebouw Orchestra under Hans Vonk, with Jaap van Zweden, violin; Harry Ruijsendaal, cello; Brahms (Double Concerto), Stravinsky (Wed, Thur). Recital Hall: Marieke Blankenstijn, violin; Bernd Brackman, piano. Schubert, Brahms, Bartók (Tue); Kim Tu, violin; Kyoko Hashimoto, piano. Tartinì, Prokofiev, Ysaie, Ravel (Wed); Johannes Leertouwer, violin; Derk Pijl, piano. Beethoven, Enescu, Brahms (Thur). (716345).

Rotterdam, De Doelen. Vaclav Novak, violin; Arie Keijzer, organ. Händel (Mon); Band of the Royal Netherlands Navy and the United States Marine Band conducted by Major J. J. Koops and Colonel John Bourgeois. Sweetnick, Strauss, Bernstein, Händel (Tue, Wed); Eduardo Mata conducting the Rotterdam Philharmonic, with Nelson Freire, piano; Schubert, Rachmaninov, Wirén, Stravinsky (Thur). Recital Hall: The Travelling Music Ensemble. Boccherini, Brahms, Schubert (Wed). (142911).

Utrecht, Muziekcentrum Vredenburg. Recital Hall: South American folk music (Tue); Blues festival (Wed); The Travelling Music Ensemble. Boccherini, Brahms, Schubert (Thur). (314544).

## VIENNA

Robert Kuchlmayer, piano. Schubert, Brahms Saal, Musikverein (Mon). The New Chamber Orchestra of Stockholm, conducted by Franz Moest, with Ulf Wallin, violin; Rostislav Moest, Beethoven, Bartók, Musikverein (Tue).

Phyllis Moss, piano. Beethoven, Schubert, Chopin, Brahms Saal, Musikverein (Wed).

## LONDON

Royal Liverpool Philharmonic Orchestra, conducted by Nicholas Cleobury. New music. Barbican Hall (Mon). (628891).

Peter Donohoe, piano. Tippett, Beethoven and Chopin. Queen Elizabeth Hall (Tue). (628319).

Trio Zingari: Beethoven, Copland and Dvořák. Purcell Room (Tue). (628319).

Royal Philharmonic Orchestra, conducted by André Previn. Cecile Orset, piano. Ravel, Rachmaninov and Vaughan Williams. Royal Festival Hall (Tue). (628319).

Moscow Radio Symphony Orchestra, conducted by Vladimir Fedoseyev, with Andre Gavrilov, piano. Musorgsky, Prokofiev and Tchaikovsky. Royal Festival Hall (Wed).

Camden Choir and London Bach Orchestra, conducted by Julian Williamson, with Ian Partridge, tenor. Tippett, Fimzi and Britten. Queen Elizabeth Hall (Wed).

## ITALY

Milan: Teatro alla Scala: Violinist Salvatore Accardo. Bach. (808126).

Rome: Auditorium in via della Conciliazione: Wolfgang Sawallisch conducting. Leon Bates, piano; soprano Julia Varady; baritone Kolos Kovats. Bartók's Bluebeard's Castle (Mon and Tue). (641044).

Rome: Oratorio del Gonfalone: Nicola della Scimia. 1/8: Valentin Radu, professor of organ music at the Juilliard School in New York, playing music by Bach (Thur). (659552).

Venice: Teatro la Fenice: Lucille Quartet. Berg and Beethoven. (25191). (Mon).

## NEW YORK

New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting. Wynton Marsalis, and Philip Smith, trumpet; Mendelssohn, Vivaldi, Haydn, Dvořák (Tue); Leonard Bernstein conducting. All-Mahler programme (Wed). Lincoln Center (874242).

Carnegie Hall: Henryk Szeryng violin recital with Dalton Baldwin, piano; Bach, Brahms, Julian Carrillo, Debussy, Ravel (Mon); Joseph Witko saxophone recital; Bernard Heiden, Ryo Noda, Pamela Marice, M. William Karlins, David Diamond, Paul Creston (Tue). (2477459)

## WASHINGTON

National Symphony (Concert Hall): Antal Dorati conducting. Haydn, Bartók, Brahms (Tue). Kennedy Center (7658110).

## CHICAGO

Chicago Symphony (Orchestra Hall): Erich Leinsdorf conducting. Hindemith, Brahms, R. Strauss (Wed). (4358122).

## TOKYO

René Jacobs, counter-tenor, accompanied by Konrad Junghans, lute: Italian laments and love songs. Tokyo Central Church. (Tue). (2578959; 4707272).

Thomasmacher and Gewandhaus Orchestra of Leipzig, conducted by Hans-Joachim Rotzsch: Peter Schreier, tenor: Bach's St Matthew's Passion. Tokyo Bunka Kaikan (Wed). (4701073-4).

Japan Philharmonic Orchestra, conductor: Naoto Ohnuma; piano, Shin-ichi Satoh; Mozart, Richard Strauss. Tokyo Bunka Kaikan (Thur). (2345911; 2378960).

Traditional Japanese Music: Song, shamisen (plucked lute), koto (zither), shakuhachi (bamboo flute) in recital of traditional Japanese chamber music. National Theatre Small Hall. Complete programme notes in English. (Wed). (2657411).

## Opera and Ballet

## WEST GERMANY

Berlin, Deutsche Oper: Tannhäuser has Spas Wenkoff in the title role and the highly acclaimed Bayreuth Elisabeth, Cheryl Studer. Der Troubadour is a Herbert von Karajan production. Don Carlos, sung in Italian, has fine interpretations by Pilar Lavergne, Eva Randova and Franco Tagliavini. Salome has Lisbeth Ballelev, Patricia Johnson, Harald Stamm and Donald Grobe. Der Wildschütz rounds off the week. (24381).

Hamburg, Staatsoper: The new Peter Ustinov production of Katja Kabanova is perfectly cast with Anny Schlemm, Gabriela Ezzackova, Fritz Ferdinand Neuburg and Siegfried Jerusalem. Cavalli's rarely played L'Orlando features Daphne Evangelatos and Rüdiger Woblers. Fidelio has Lisbeth Ballelev as Leonore. (351151).

Frankfurt, Oper: Ein Maskenball will be offered for the last time this season with Rosalind Prewright and Barry Mora. Conductor is Giuseppe Patane. Der Freischütz brings together Barbara Bonney, Beatrice Niehoff and Walter Rätzner. The Magic Flute has Cheryl Lichter calling as Queen of the Night. Don Giovanni with Benjamin Luxon in the title role closes the week. (25621).

## ITALY

Milan: Teatro Lirico: Homage to John Cranko: Jeu de Cartes to Stravinsky danced by Bruno Vesco, Marcia Haydée and Richard Cragall and The Lady And The Fool (music by Verdi) - arranged by Charles Mackerras) with Carlo Facci, Jean Charles Gil, Maurizio Bellezza and Davide Bombana (808418).

Turin: Teatro Regio: A new production of Rossini's Elisabetta Regina d'Inghilterra by Gianfranco de Bosio opens the season. Lella Cuberli sings the title role, and the cast includes Daniela Dessi, Rockwell Blake, Mario Bolognesi and Antonio Savastano, Gabriele Ferro conducts. (548001).

Trieste: Teatro Verdi: Simon Boccanegra conducted by Tamas Pal and directed by Carlo Mastrini. Scenery by Giancarlo Bartolini Salimbeni. The cast includes Stefica Eusticeva, Renato Bruson and Carlo Cassella. (631548).

Rome: Teatro Olimpico: Oskar Schlemmer's Das Triadische Ballet: a reconstruction of its first performance in 1922 by the Berlin Akademie der Künste. (Wed). (393304).

## NETHERLANDS

The Netherlands Opera with a double bill of Cavalleria Rusticana and Pagliacci directed by Nicolas Joel, with sets and costumes by Pi Halm. The Netherlands Philharmonic and the Opera Choir conducted by Bohumil Gregor. Casts headed by Gheena Soewa and Adriana van Lierp, and Thera van der Putten and Jan Derksen. Mon in Amsterdam, Stadschouwburg (242311); Wed in Tilburg, Stadschouwburg (432224).

Arnhem, Schouwburg: Modern Dance Festival (Wed, Thur). (422741).

## LONDON

English National Opera, Coliseum: Katya Kabanova, a famous ENO Janacek production now restaged by David Pountney, marks Simon Battle's long-overdue London opera debut. Elene Hanneau takes the title role. Further performances of the new Gounod Faust, a lively, original, and very successful new look at the popular favourite, and the rather less successful attempt of the same kind on Orpheus in the Underworld. (3563181).

Sadler's Wells, Rosebery Avenue: London Festival Ballet II, a splinter group from the main ensemble with two programmes of short ballets. (2788915).

## VIENNA

Staatsoper: Schoenberg's Erwartung conducted by Ulf Schirmer with Karin Armstrong; Herwig Blauwerts Burg with Matti Salminen and Klara Takacs; Donizetti's The Love

Potion conducted by Weikert with Grist, Gyldenfeldt, Yanzhi, Weikert, Tadder, Tristan and Isold conducted by Hollreiter with Sotin, Koller, Raymonda by Glazunov, Petipa and Nureyev; Die Walküre with Janowitz, Jones, Randova, Lotte Rysanek, Kollo, Molnár, (3324/2855).

Volkoper: Britten's The Beggar's Opera: Die Ungarische Hosiaria; Zerkovsky's Kleider Machen Leute; Heubergers Der Opernball; Lortzing's Der Wildschütz. (3324/2857).

## NEW YORK

Metropolitan Opera (Opera House): The week features the premiere of Jean-Pierre Ponnelle's new production of La Nozze di Figaro conducted by James Levine with Kathleen Battle as Susanna and Ruggero Raimondi as Figaro. The week also includes Cavalleria Rusticana with Rikard Seltzer and Pagliacci as well as Porgy and Bess, conducted by James Levine, with Roberta Alexander. Lincoln Center (362800).

Dance Theatre Workshop: The 10th annual Dance Crossings celebrating the venue's 20th anniversary continues with Fresh Tracks, a choreographers' showcase (Tue). (219 W. 19th St. (9240077).

Bejay Ballet (City Center): Three world and two North American premieres in this 25th anniversary season, including Le Consorcio, set to music by Hugues Le Bars and depicting a whimsical woodland in the setting of a dance competition. The company includes Shomach Mirk and Jorge Dom. Ends Dec 1. 55th E. 7th Av. (2428800).

## CHICAGO

Lyric Opera (Civic Opera House): The 31st season includes Oello starring Margaret Price, William Johns and Sherrill Milnes, William Johns and Sherrill Milnes, conducted by Bruno Bartoletti and staged by Antonello Madan Diaz. Also Madame Butterfly with Anna Tumova-Sinor in the title role conducted by Miguel Gomez-Martinez, as well as Samson, Anna Bolena, La Traviata, I Capuleti et i Montecchi, Die Meistersinger and La Rondine (332244).

## Theatre

## LONDON

Sweet Bird of Youth (Haymarket): Laura Eschall elegantly decadent as Tennessee Williams's doomed movie queen. Harold Pinter's direction and Eileen Dias's evocative designs combine to make the play's lurid reputation and place the central tussle between the star and her gigolo (Michael Beck) against a detailed canvas of small town Southern venefallness by the sea. (330632).

Nelsons Off (Savoy): The funniest play for years in London, now with an improved third act, Michael Blake's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (836888).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's cult hit: a fully 18 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disenchanting, Star Wars and Cats are all influences. Fustle score nods to towards rock, country and hot gospel. No child is known to have asked for his money back. (834186).

44 Street (Dorset Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapturously received. American Clare Lee is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (836108).

## NETHERLANDS

Amsterdam, Bellevue Theatre. The English Speaking Theatre of Amsterdam presents William Gibson's second comedy, Two For The Sweets. Maxine Bessick and Grant Coburn directed by Svarga. All week. (247248).

## NEW YORK

As Is (Lyceum): The first play about AIDS makes gestures toward the whole community the disease affects and focuses effectively on the victim and his protective lover; but

this Circle Rep production also has distracting artistic touches to patch over the play's lack of development over the disease is diagnosed. (2398200).

Casa (Winter Garden): Still a self-styled, Dreyer Numa production by T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather static and overblown idea of theatricality. (2398282).

Grand Street (Majestic): An immediate celebration of the birthday of Broadway in the 70s incorporates gems from the original film like Strife Off To Buffalo with the appropriately brash and leggy hosting by a large chorus line. (877802).

## WASHINGTON

Night Mother (Arena): Marsha Norman's searing, almost a mother and daughter on the night the daughter announces her intention to commit suicide requires a strong stomach for hard-bitten realism. This production by James Frawley, with Jessica and Ann Guilbert as mother Thelma. Ends Dec 2. (4883300).

## TOKYO

Takarazuka All-Girls' Revue. The Snow troupe in The Kaleidoscope of Love Plus And Now. This Japanese phenomenon, the antithesis of Kabuki where the girls play the men's roles with typical exaggeration, is a must for foreign visitors. Takarazuka perform elaborate, stylized and skilled musical adaptations of both Japanese and Western plays. Photos are usually highly impractical. While rather frothy, heavy on the effects, Takarazuka provide another insight into the incongruous mosaic of Japanese culture. Detailed English captions, photos and program notes in case the original story is altered beyond recognition. Takarazuka Theatre: near Ginza and major hotels. Matinee and evening performances. (5911711).

## VIENNA

Art From The Stone: Art lithography from its origins to the present. This exhibition shows the versatility of nearly 200 years of European lithography. Most artists seem to have had a try at drawing or painting 'on the stone' - from Goya to Picasso, Delacroix to Chagall, Toulouse-Lautrec to Miro, Munch and Beckmann. The exhibition explains how lithography began, how it is done, and goes a long way to explain its continued fascination for artists. At the Albertina until Dec 8.

Treasures From The Forbidden City, Peking: A selection of 129 objects covering 3,500 years of Chinese history from Peking's Forbidden City, the former Imperial Palace, now a museum. It includes gold and jade pieces, calligraphy of all kinds, musical instruments, costumes, paintings, porcelain vases, dishes and cups from the Ming and Qing dynasties, and paintings on silk rolls showing the elaborate ritual of the court, or members of the royal family at leisure or on one of their expeditions. This is the last opportunity to see the collection in Europe before it returns to the Forbidden City. Museum of Ethnology, Heidenplatz, Vienna, until Dec 8.

## SPAIN

Madrid: Toulouse Lautrec. For the first time in Madrid, an excellent assembly from Museum Alba (France): 31 posters, 12 paintings, six drawings and 37 lithographs including his 12 Elles and the series Au Cirque. All from 1891-1900 just before his death. A good exposure of La Belle Époque and Montmartre. Caja de Barcelona, Velázquez 63. Free entry. Ends Dec 9.

Madrid: a selection of 163 XVIIIth century paintings including Ribera, Caravaggio, Luca Giordano, Vermeer, Canova, Preti, Canova, Salvatore Rosa, Mico Spadaro, Falcone, etc. Palacio de Villahermosa, Prado Museum. Until end of Dec.

## NEW YORK

Metropolitan Museum of Art: The travelling show India, arrives from Washington with 350 examples of six centuries and numerous flourishing periods of art and craft. Ends Jan 5.

Asia Society: Complementing the Metropolitan show, Akbar's India concentrates on the 49-year reign of the sixteenth-century Mughal emperor who built Fatehpur Sikri and inspired the works represented here by 80 paintings as well as metal work, carpets, and textiles. Ends Jan 5.

Museum of Modern Art: Making generous use of the Biklis Collection of the McCrory Corporation, this exhibit of geometric abstract art of the twentieth century entitled Constructivists and American Minimalists as well as Cubism and Bauhaus. Ends Jan.

## WASHINGTON

National Gallery: The Treasure House of Britain collects 700 objects from 200 stately homes in a show mounted and decorated to look like the quintessential stately home, with paintings by Holbein, Rubens, Van Dyck, Hogarth and Turner among the collection, as well as Chippendale furniture, Meissen and Sèvres porcelain and tapestry, jewellery and armour. Ends Mar 9.

Hirschman: The recent allegorical and romantic strain in Italian painting is represented in a show of 46 works, primarily paintings, from 13 artists, including lesser known artists such as Carlo Bertoni and Patrizia Cautupao as well as the well known Sandro Chia, Mimmo Paladino and Carlo Maria Mariani. Ends Jan 5.

## CHICAGO

Art Institute: Chalk & Chisel combines 11 sculptures with more than 80 sculptors' drawings to show the interplay between preparation and execution in the work among others of Rodin, Carpeaux and Rysbrack. Ends Dec 12.

## TOKYO

Van Gogh: Over 100 oils, sketches and prints, some reflecting his interest in Japanese Ukiyo-e prints. National Museum of Western Art in Ueno Park. The park is pleasant respite from the city concrete, one of Tokyo's few open spaces where autumn is evident. Ends Dec 8.

## Exhibitions

## PARIS

Picasso Museum: The 17th century Hôtel Salé, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. It comprises 205 paintings, 158 sculptures and more than 3000 drawings and engravings, 16 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne, Dufour and Rousseau. Musée Picasso, Hôtel Salé, 5 rue Thorigny, Paris 3e (2712421). Closed Tue.

Sir Joshua Reynolds: The artist's first exhibition ever in France, organised with the London Royal Academy and British Council's aid. It follows the Gainsborough and Turner exhibitions and acquaints the surprised French public with the history of English painting and with the remarkable and inventive portraitist that was Reynolds. Grand Palais, closed. Tue, Wed late opening (2815410).

## LONDON

The Royal Academy: German Art in the 20th Century - until Dec 2 - this is certainly the most important exhibition at the Royal Academy since the Post Impressionist Exhibition, in terms of the practical study of the art of our own time. But it is a partial rather than definitive treatment of its subject, more closely defined as the Expressionist Tradition in modern German Art. The pioneer expressionists of Die Brücke and Der Blaue Reiter - Schmidt-Rottluff, Nolde, Kirchner, Mueller, Macke, Marc and Kandinsky, Beckmann, Dix and Grosz are the heroes. Beuys, Kiefer and Richter continue in spirit.

## WEST GERMANY

Berlin, Nationalgalerie: Art from 1945 to 1985. With 500 works by 220 artists the Berlin National Museum will display an extensive exhibition of post war art. Ends Jan 12.

Stuttgart, Neue Staatsgalerie: A retrospective of 81 works of the British artist Francis Bacon (born in 1909). The works, covering 40 years, are on loan from the Tate Gallery, London. Ends Jan 5.

Bremen, Kunsthalle am Wall 207: Klee drawings and paperworks from 1921 to 1983. Ends Jan 5.

Hannover, Kestner-Gesellschaft: Warmbühnenstr 16: pictures and drawings by the Austrian painter Christian Ludwig Attersee since 1975. Ends Dec 8.

## BRUSSELS

Spanish Netherlands 1500-1700: Renaissance and Baroque, Flemish and Spanish painters - Velázquez, Rubens, Murillo, Van Dyck, El Greco. Palais des Beaux Arts. Ends Dec 22.

Goya: paintings, drawings, etchings from Spanish public and private collections. Musée Royale des Beaux Arts. Ends Dec 22.

Picasso, Miro, Dali: Palais des Beaux Arts. Ends Dec 22.

Tapiés, Chillida, López García: three contemporary artists. Musée d'Art Moderne. Ends Dec 22.

Les Beatores: 20 illuminated manuscripts. A 16th century commentary on the Apocalypse attributed to Asturian monk Beato (circa 775 AD). Nieuw, Chapel, Royal Library. Ends Nov 30.

## ITALY

Rome: Museo delle Mura, Porta San Sebastiano: Trade Routes Between the Mediterranean and the Far East in the Ancient World. The museum is set into the Aurelian walls above the gate through which the Appian Way passes and is worth seeing in itself. Organised by the Comune di Roma and the Museo Nazionale d'Arte Antica, the exhibition explores the movement of goods (incense, myrrh, silk and spices) to Italy from the east from the 8th century BC to the Middle Ages. Clear and informative with new techniques, by photographs and diagrams, but one felt that the exhibition was aimed more at school outings than tourists and that a lot of the information could have been got just as well from a good book. Ends Jan 5.

Rome, Galleria Etrusca, Via del Corso 325: Futurist Painters in Rome 1910-1930. Energetic, dramatic and highly coloured, notably the work of Giacomo Balla. Ends Nov 30.

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## Icy view in a cool climate

walnut bureau cabinet (top estimate \$20,000), while Henry Phillips, again, bought a rare pair of Queen Anne gilt gesso side tables for \$38,880. Hyde Park Antiques of New York paid \$37,720 for a pair of Regency rosewood side tables and \$34,560 for a Regency black and gold lacquer side cabinet.

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Friday November 22 1985

The test still  
lies ahead

IT IS obvious to all that, in atmospheric terms, the Reagan-Gorbachev summit in Geneva has gone off at least as well as most people expected, and better than some had feared. The smiles and the handshakes, the extended tête-à-têtes between the two leaders, the joint declaration at the end—these all testify to a shared concern to improve the mood of the relationship between the superpowers. But it also appears there has been little or no rapprochement between the two sides on the major issues which have divided them. The summit should prove to have been a real success, it will only be as the start of a process which will be tested in negotiations in the months ahead.

This is not to underrate the value of atmosphere. It is the very short run, the only judgment on this summit which matters, is that of the two leaders themselves. If they have both done their best to ensure a harmonious meeting, then they have both succeeded. It has been useful, then the verdict is unchallengeable: this has been a successful summit.

Moreover, the fact that they have spent so much more time in private together than originally planned, implies a bonus in terms of personal communication that may well prove an asset in the months ahead. At the very least, each of them must have a much better idea of how the other thinks, and this should prove helpful in assessing what is and what is not negotiable.

Finally, while atmospherics may be partly theatre, they are also a real factor in the international situation, and may turn out to be a significant parameter of policy intentions. In comparison with a past characterised over a long period by mutual suspicion and recrimination, almost any improvement in the mood would look like a valuable step forward. In declaratory terms, at least, Moscow and Washington apparently share a desire for better relations, and that by itself will help to reassure.

German model  
for the UK

SOME BRITISH ministers may feel flattered by the National Institute's observation in its latest review that Britain's economic strategy is increasingly resembling German policies pursued with vigour by West Germany since the 1950s. After all, there are likely to be few complaints about economic management if, in the late 1980s and 1990s, the UK gets anywhere near matching the performance coaxed out of the German economy in the 1950s and 1960s by Professors Erhard and Schiller.

There seems little reason to doubt that the UK economic policy is increasingly conforming to the German model. The parallels have become more rather than less striking as British policy has become progressively pragmatic. In the UK, particular measures of the money supply and budget deficit have gone out of fashion but a general commitment to "sound finance" remains strong. Indeed, it is not for nothing that the German model has been taken almost for granted in West Germany. And while the Chancellor's uncompromising declaration (in the Maastricht lecture) that the primary function of macro-economic policy is to keep inflation low created some controversy among British economists, in Bonn it would have been regarded as a statement of the obvious.

## Basic principle

The parallels on the micro-economic side are equally clear. The basic principle of the "Social Market Economy" is that the state should aim to create the conditions in which free enterprise can flourish rather than intervene directly in the market place. It is an essential tenet of Thatcherite industrial policy. The fact that the Government, in its privatisation policy and elsewhere, sometimes fails to pursue the avowed goal of greater competition does nothing to destroy the parallel; in Germany, too, actions have often belied principles as is evident in the generosity of industrial subsidies.

If "Germanic" policies—the combination of sound finance and the promotion of the free market—can be sustained, might they lead to a German-

style economic miracle in Britain? The answer would be yes if they resulted in even a small, but sustained, rise in the UK's growth rate. German living standards are some 30 per cent higher than Britain's simply because on average German growth has been 1 percentage point faster (3 per cent as opposed to 2 per cent) since the mid-1960s. There are, however, several grounds for scepticism: adoption of the German model may not be a sufficient condition for future UK economic success.

Different national psychologies may mean that similar policies have dissimilar consequences in different countries. For example, studies agree that, mainly for historical reasons, the German economy is more sensitive to the dangers of inflation in Germany than in the UK; thus the output and employment costs of a tough anti-inflation strategy are likely to be heavier in Britain—as has been evident since 1979.

A more subtle objection to the relevance of the German model argues that whatever may have been the case in the 1950s and 1960s, there is little now that is miraculous in the West German economy and therefore comparatively little that is worth emulating. As the National Institute points out, West German economic growth was below the OECD average between 1960 and 1985; since the 1970s the decline in civilian employment has been roughly double that in the UK.

The charge is that although the German economy remains disciplined, it is no longer particularly dynamic or entrepreneurial: the German model can deliver low inflation but offers no guarantee of either high or high employment. Some of West Germany's recent problems may reflect the erosion over time of the original commitment to pre-competitive, social market policies. Even so, in Britain eclecticism may need to be the order of the day; there are also lessons to be learned from the US and Japanese economies which in some respects are more robust than Germany's.

By contrast, President Reagan has not given an inch on the negotiability of his Star Wars anti-missile defence programme, and Mr Gorbachev has made no concession of his disapproval. Yet he probably recognised some time ago that, if Star Wars is ever to be forced on to the negotiating table, it will probably only be at the very last moment, when a deal on offensive nuclear weapons is within grasp. A Soviet Concession on INF could bring that moment a bit closer.

Yet in other respects, the difficulties of the arms control process appear to remain as intractable as ever. The two leaders have agreed to accelerate negotiations on an effective and verifiable ban on chemical weapons, and that is good. The trouble is that negotiations on such a ban have long been deadlocked by differences over what is required to ensure verification and compliance, and this difficulty is not likely to be solved.

Nevertheless, the Reagan-Gorbachev summit will have been enormously worthwhile if their personal encounter can give fresh impetus to the various negotiations. Indeed, it must do so if the new atmosphere of amicability is not to turn sour. Neither leaders can assume that their second summit will be as amicable if it fails to produce a good deal more than their first.

## AFTER GENEVA

Regulation, but no  
abatement yet  
of the arms race

MIKHAIL GORBACHEV, the Soviet leader, returns to Moscow this weekend announcing that a sustained political dialogue with the US has started but admitting that he had achieved very little narrowing of views, still less agreement, on arms control.

Dialogue with the US is significant Mr Gorbachev said, "if followed by practical steps." It is the extent of these steps over the next six months which will decide the Soviet attitude to Geneva.

If there is no extension of the Salt 2 agreement, which expires in six weeks time, no US agreement to abide by the anti-ballistic missile treaty of 1972, as the Soviets interpret it, the new conciliatory tone of superpower relations is unlikely to last long.

The failure to achieve movement towards banning the US Star Wars programme may have disappointed Mr Gorbachev and Mr Eduard Shevardnadze, his Foreign Minister. Ever since Mr George Shultz, the US Secretary of State, visited Moscow at the start of the month, in an abortive bid to narrow differences, it has been evident that the Geneva meeting would contribute little to the control of arms.

But the Soviets are clearly pleased that dialogue with the other super power has restarted after seven years. The level of rhetoric in the first three years of President Reagan seriously worried the Kremlin to a degree not wholly appreciated outside the Soviet Union.

President Reagan's speech denouncing the Soviet Union as "an evil empire" and an ideological offensive placing Moscow at the centre of American demagoguery has concerned the Soviet leadership almost as much as the acceleration in the US defence budget. "For us words are deeds," declared Mr Anatoly Dobrynin, the Soviet Ambassador to Washington at the end of 1983, explaining the strength of Soviet reaction to this verbal assault, even though Washington did little to translate this new militancy into action against the Soviet Union.

Nor do the Soviets see the summit simply as a way of allying the US President Reagan and the US a whole take of the Soviet Union. By going to Geneva and giving his lengthy press conference yesterday, Mr Gorbachev was able to put over the Soviet position on a range of issues to a world audience in a way that his predecessors in the Kremlin have failed to do for 20 years.

This exposition of Soviet views leaves Mr Gorbachev well placed to heap all the blame on the US if the present dialogue goes sour because it is not sustained by active measures of arms control. Soviet commentary in the

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weeks before the summit indicate that the Kremlin suspects that this is quite likely to happen. In recent days Mr Leonid Zamyatin, the Chief Soviet spokesman at the conference, has expounded the virtues of a better atmosphere between the super powers, the significance of dialogue, and he has downplayed the failure to agree on Star Wars or arms control.

But Moscow has always seen détente—the better relationship between the super powers initiated by President Nixon at the start of the 1970s—as based not on perceptions or atmospherics but on parity in nuclear weapons and the means to deliver them.

Mr Gorbachev was quick to say yesterday that Moscow would not fail to keep up the US in developing the technology of nuclear war if compelled to do so. He pointed out that the Soviet Union had been able to develop its own intercontinental ballistic missiles (ICBMs) in the 1960s and put multiple independently targetable warheads (MIRVs) on them in the 1970s.

Throughout the summit Moscow stuck to its position that Star Wars and President Reagan's entire defence programme is aimed at ending this military parity and the political equality based upon it. The first side chats with President Reagan seem to have done little to modify the Soviet view that this is the ultimate American intent.

Other as "Secretary General" and "Mr President." While Mr Reagan, according to his officials, turned on his full power of charm and persuasion, there was no Ron and Mike in Geneva, Mr Reagan's usual style with Western leaders.

But the life-long anti-Communist Mr Reagan showed every sign of enjoying spelling out in his distinctive style, to the leaders of the world's most powerful Communist nation, the virtues of American values. From the accounts that filtered from the fireside, no serious Reagan watcher would have been the least bit surprised by what he said.

Mr Reagan turned to the familiar themes that he has sounded in public statements since he first started calling for a "new chapter" in superpower relations almost two years ago. The US had no desire for world domination and a nuclear monopoly after World War Two when it had the chance.

His intentions towards the Soviet Union were peaceful and it was not trying to



Mr Gorbachev and President Reagan shaking hands in Geneva yesterday

But some Soviet specialists on relations with the US argue that the US is wrong in accusing the Soviet Union of fomenting revolutions that would have occurred anyway. If, asked Mr Gorbachev yesterday, there is a revolution in Mexico or Brazil "are people going to say this is the hand of Moscow?"

In Moscow Mr Gorbachev's mission to Geneva is likely to be seen as a qualified success. His failure to get anywhere on arms control will be blamed on President Reagan. The demonstration of Mr Gorbachev's ability to conduct foreign policy will also strengthen his position in carrying out extensive changes in the leadership in the lead up to the next Communist

Party Congress in three months' time on February 25. But Mr Gorbachev will probably tell the congress, going by the outline of the five-year plan published just before the summit, that the Soviet Union is to increase its allocations for defence. He will say to the new Central Committee, the centre of political power in the Soviet Union, that competition with the US will perhaps be more regulated in future.

But for Moscow the arms race remains at the centre of this rivalry and is likely to continue unabated.

Patrick Cockburn  
in Geneva

## GENEVA FIRESIDE CHATS BRING PROMISE OF A SUPERPOWER THAW

PRESIDENT Ronald Reagan has achieved all he wanted, and perhaps a little more, at what he has taken to calling his "fireside summit" with Mr Mikhail Gorbachev, the Soviet leader, in Geneva.

As Mr Reagan headed back to the US after his first encounter with a Soviet leader yesterday, his officials were congratulating themselves that the first signs of a thaw could be detected in the glassy chambers of superpower relations that has persisted for most of the past six years.

These, of course, were the same officials who had spent most of the last two-and-a-half weeks advising downcast expectations for Geneva, and indeed sometimes questioning the usefulness of past East-West summits in general. By lowering its sights, the Reagan Administration ensured that the outcome would be less disappointing than what it had been aiming for.

The relatively minor agreements reached in Geneva, none of them involving a significant policy change by either leader, and the plan

announced for future summits, could thus be presented as a good start to a long diplomatic hand, the final destination of which is still unknown.

The "personal chemistry" between the two leaders to which today's White House attaches the highest priority, was clearly better than the Americans had dared hope. Mr Reagan confounded his critics by demonstrating that he could deal sensibly "one-on-one" with the Soviet leader on serious world issues.

Mr Gorbachev did not stage a public row over the US Star Wars defence programme, as he had responded by not making a big fuss over human rights. No doubt to the disappointment of many of Mr Reagan's supporters back home, human rights were not even mentioned in the final joint statement.

At the end of a total of six intimate private sessions, in which they were joined only by interpreters, Mr Reagan and Mr Gorbachev were still correctly addressing each

other as "Secretary General" and "Mr President." While Mr Reagan, according to his officials, turned on his full power of charm and persuasion, there was no Ron and Mike in Geneva, Mr Reagan's usual style with Western leaders.

But the life-long anti-Communist Mr Reagan showed every sign of enjoying spelling out in his distinctive style, to the leaders of the world's most powerful Communist nation, the virtues of American values. From the accounts that filtered from the fireside, no serious Reagan watcher would have been the least bit surprised by what he said.

Mr Reagan turned to the familiar themes that he has sounded in public statements since he first started calling for a "new chapter" in superpower relations almost two years ago. The US had no desire for world domination and a nuclear monopoly after World War Two when it had the chance.

His intentions towards the Soviet Union were peaceful and it was not trying to

change the Soviet system.

The Star Wars programme, so anathema to Mr Gorbachev, had been forced on the US by the Soviet offensive build-up and was purely for defensive purposes. Mr Reagan tried, probably without great success, to dispel what emerged as Mr Gorbachev's main fear—that the space systems envisaged will be equipped with offensive nuclear weapons hovering over the Soviet Union like a sword of Damocles.

While the two leaders agreed rather vaguely to "accelerate" the Geneva arms talks, neither side gave the impression that it is yet ready to strike a deal on a sword of Damocles.

The relatively smooth sailing by a wintry Lake Geneva was largely due to Mr Gorbachev's acceptance, presumably before he arrived, that a Star Wars deal was a trade-off between offensive and defensive weapons—was not on the cards. That being the case, he reduced his expectations in much the same way as the Americans and settled for a "fireside" meeting with the hope of

doing better in future.

The bonus for Mr Gorbachev from the cosy fireside chats was worldwide recognition of his status as Mr Reagan's equal. The much-publicised intimacy of the conversations underlined that the leaders of the two super powers were doing business on the same footing, and that it was business that only they could do.

Mr Gorbachev willingly agreed with the American analysis that the real value of the summit, in Mr Shultz's favourite phrase, "remains to be seen."

The American view, as Mr Reagan put it yesterday, is that "the real report card on Geneva will not come in for months or even years." Mr Reagan, however, will face an early test of his post-summit intentions in the days ahead, after he reads a report from the Pentagon suggesting ways in which he might want to respond to continued Soviet arms control violations.

That is the second part of the report to which Mr Caspar Weinberger, the Defence Secretary, attached his

celebrated leaked letter urging Mr Reagan not to make arms control or Star Wars concessions in Geneva. As the champagne glasses were raised yesterday, it appeared to pass unnoticed that Mr Reagan had consciously or unconsciously taken that advice—and the summit had not been "sabotaged" by the leaking of Mr Weinberger's letter as an irate senior US official had warned last weekend.

The best hope of keeping the Geneva process moving appears to lie in the future summits, and the more regular meetings of foreign ministers, to which both sides are now committed. If the new plan for summits at a rate of roughly one a year spurs the two sides into greater and genuine efforts to solve their differences, Geneva may in the end turn out to have been a more historic turning point than yesterday's rather rapid jolt statement suggested.

Reginald Dale  
in Geneva

Blakey appeals  
to private steel

IT IS kiss-and-make-up time in the steel industry following a shake-up this week at British Independent Steel Producers Association, the private sector body.

John Mountford, who was brought in as director-general from IRI two years ago when Alec Munnings retired, put Ian Blakey, a survivor of several years of contraction at BISPAA, takes over. Selwyn Williams, another long-serving BISPAA member, is expected to leave shortly.

Ever since nationalisation in 1967, relations between the British Steel Corporation and the companies that were allowed to carry on the private sector have varied between cool and hostile. The so-called overlap sectors—areas in which both BSC and private companies have had a particular source of acrimony, with the private companies complaining that BSC's access to public funds has given it an unfair advantage.

But the freestom of the past ten years in the steel industry has devastated both sides. And there is no longer much will or motive for carrying on the battle.

Plant closures have eliminated much of the overlap and an increasing number of joint ventures between BSC and private companies has taken care of most of the rest. "We now have an ownership pattern that is quite an interesting mix," Blakey says.

Also, the Conservative government wants BSC to behave like a commercial enterprise rather than like an instrument of national industrial policy. Blakey is not saying when, or if, all the country's steelmen are going to be reunited in one happy organisation. Like the pre-nationalisation Iron and Steel Federation, where he began his career in the early 1960s.

But it is considered significant that Bob Scholey, the BSC chief executive, will be the guest speaker at BISPAA's annual lunch next month.

## Men and Matters

A reconciliation would also help keep BISPAA going. As its membership has dwindled, so has its status from a peak in the early 1970s of 39 to current complement of 11 who seem vaguely out of place in the association's spacious office in South Kensington.

## Bug-eyed bet

Alan Halkney is taking a gamble with his plan to buy Edgley Aircraft, makers of Optica, the bug-eyed observation aircraft, from the Receiver. Halkney is a mechanical engineer, aged 35, who runs a design firm supplying specialised platforms used to carry technicians and equipment engaged in aircraft repair.

But running a company actually making aircraft is a very different proposition. "I could have gone on with my existing business making good profits," he says. "This new venture will change all that. I became interested in Edgley because I just like the engineering business."

Halkney was managing director of the engineering arm of URK, the builders merchants, in Southampton, when it put Aero Docks, a maker of aircraft maintenance equipment, up for sale in 1980.

Halkney says he is unfamiliar with raising finance in the City, but he is learning fast.

When Edgley went into receivership he held back because of the strong competitive interest from at least 20 parties. But when three weeks later, the company was still on offer he weighed in with a proposition to pay staff wages to keep it afloat while he tried to put together a rescue package. Halkney bases his business activities on a 13-acre farm in Wiltshire. Last year he established a vineyard and he

## GENEVA AIRPORT



"I don't know about détente but I'll do a world of good to sales of fireplaces."

recently obtained planning permission to build a winery. He hopes to develop the bug-eyed aircraft side-by-side with a sparkling wine.

## Banking unseen

One of Wall Street's more publicity-shy banks found itself in the spotlight yesterday at the launch of the £250m Electra Canover buy-out fund. Wertheim and Company rounded up the US investors who are putting up nearly half the money.

Wertheim has \$100m in capital and employs nearly 1,000 people but prefers, according to Jim Harmon, senior partner, to operate quietly behind the scenes in the traditional way. Wertheim is 60-years-old, which is a fair age by Wall Street standards. Although most of its business is in the US, the bank makes a speciality of trans-Atlantic work.

It played a key role in the restructuring of Montedison, the Italian chemical giant, by finding buyers for its many divisions. We were doing the business long before our competitors were even aware of it," chuckles Harmon.

In Britain, Wertheim led an unusual deal to buy Chappell and Company, the music publishers, for about \$100m, in which it and its partners now hold 20 per cent. Aside from bringing Wertheim into an unlikely line of business, the acquisition produced a nice surprise from the archives in the form of a four-page letter from Beethoven begging a friend to get Chappell to publish one of his compositions.

Wertheim has also just extended its links with the entertainment world by appointing adviser to Goldcrest, the film company part-owned by the Pearson group.

"We see ourselves gradually expanding in the UK," says Harmon. "But size itself is not the goal. The important thing is to create value for investors in the long term."

## Not Stalin's day

Unimpressed by the spirit of Geneva tiny Albania has blasted both President Reagan and Chairman Gorbachev for engaging in a "horse trade" at the expense of the peoples of the world.

In its new broadcast yesterday, Radio Tirana failed even to mention the Geneva summit. But in a commentary afterwards, it said the US and the Soviet Union, the "imperialist" and "social imperialist" super powers, were trampling on the rights of peoples while limiting the independence and sovereignty of the European countries through Nato and the Warsaw Pact.

The Voice of Albania radio clinched the argument by citing Albania's hero, the late comrade Joseph Stalin, who had noted that the "peoples must take the struggle for national independence into their own hands."

Observer

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Financial Times Friday November 22 1985

## Politics Today

## Still the old dark House...

Malcolm Rutherford on the surprise vote against televising the Commons

THERE can be little doubt that the vote against televising the House of Commons on Wednesday night was swayed by Mrs Thatcher coming down against it.

The vote was very close and relatively large: 275 to 263 out of a House of Commons membership of 650. A majority of 12. Why some 100 MPs did not vote at all is a matter that might be raised with them in their constituency organisations.

Nearly all the early speeches were in favour and from right across the political spectrum: a distinguished opening by Mr Janet Fox, a Tory backbencher, speaking without notes; Mr Michael Foot, Mr Edward Heath, both former leaders of their party, and Mr John Biffen, the Leader of the House.

Their arguments seemed to me to be impeccable. Mr Foot said that the televising of Parliament was a natural extension of democracy—just like admitting press reports of Parliamentary proceedings in the first place.

Mr Heath said, perhaps slightly over-dramatically—but only slightly—that television and to a lesser extent radio were the only firm guarantees of individual freedoms in Britain. "The press," he claimed, "is not for so long as it is no longer the guardian of freedom. The power of the proprietors of the press has never been greater than it is today."

It was Mr Biffen, on almost all matters one of nature's conservatives, who was the most persuasive. The televising of Parliament, he said, was akin to one of the great reform acts extending the franchise. A Parliament seeking popular support for its authority should not fear to swear that it is probably the most effective popular form of communication, he claimed.

It was a leap in the dark, Mr Biffen went on: "I believe

## Technical hitches and difficulties at the start

that we have to take that leap, but I remain optimistic enough to believe that this institution can adapt to it, and not be mastered by it."

All the arguments were marshalled in those early speeches, though there was perhaps insufficient stress on the way that the House of Commons, with the same question of televising their Parliament have easily come to terms with it: notably West Germany.

There would be technical hitches and difficulties at the start. But they would be a mountain. There could be an all-party committee to investigate complaints and accusations of political bias, as happens in Bonn. The essential point is that television can take democracy

to the people in the most immediate and convenient way. The argument about television reporting not being complete is spurious. Newspaper reporting is not complete either; nor is that of sound broadcasting. Hansard, which gives the full parliamentary record, does not reveal all that much of the flavour of proceedings and it is a curious paradox that anyone who wants to know what is happening in the House of Commons should read Hansard in full every day.

The case for televised proceedings is two-fold: it would allow the electorate to see its elected representatives in action, and there would be no compulsion: nobody would be obliged to watch. There would be a greater freedom of choice. People could either watch politics on the screen or read about it in the Press, or both. There would be more variety.

And yet Mrs Thatcher—who had let it be known earlier in the year that she was thinking of coming down in favour—voted against. Some of the sheep, who could have quite happily voted the other way if she had prompted them, went with her, so the motion was lost.

It is not the most important question in Britain: far from it. But the attitudes displayed are still quite revealing.

First of all, the vote was a further demonstration of the fact that the House of Commons can only be reformed by itself and that it repeatedly declines to do so. That goes beyond the relatively minor matter of tele-

vising its proceedings. The House of Commons has become a deeply conservative place with a small "c." Oddly enough, it only debated television this time because an experiment had already been tried—rather successfully—in the Lords. It is at least interesting that the Lords should be more radical, more ready to note the advantages of new technology than elected MPs.

The point goes further. How is the House of Commons ever going to introduce any kind of constitutional reform: reform of the upper chamber, a more proportional form of representation or whatever? Even on a free vote, a majority of Tory MPs prefer to follow their leader.

Indeed one could argue that it is the present very large Tory majority in the Commons—not accurately reflecting the national vote at the last general election—that is part of the problem. There are far too many Tory MPs without much of a role.

One of the subjects that they might get down to is precisely constitutional reform: for example, how to introduce a

smaller, more efficient House of Commons or some form of proportional representation. But they do not. The House is still very largely stuck in its old ways: lowest pay, minister not sure how to meet their mortgage, odd working hours and general resistance to change. No wonder MPs sometimes think that they are not fully appreciated in the country at large. They have become defensive.

There is another rather nastier point. One of the ele-

ments in Wednesday's debate was that of the television producers, their programmes, their selective editing, the sheer fear of visual broadcasting as a medium. It is illogical because all editing, including the publishing of books and pieces of music—is by its nature selective: the more you have, the more points of view will be available. It is also slightly hypocritical in that most MPs would run a mile in order to appear on a TV show.

It is worth recalling that all British governments have complained from time to time in recent years that the media were against them. Perhaps

that says something for the media. In the end, it more or less balances out, though pluralism—the admission of more television channels, for example—would help even further.

Many politicians seem not to have come to terms with this. The present debate over the future of the BBC and how it should be funded is a case in point. It has never been clear how far those ministers who defend the Corporation wish it to be truly independent. What they are saying in the last resort is that the Government must keep a hold of it, preferably behind the scenes. They think that television, in particular, is too powerful a medium to be let loose. The Vatican used to say that about printing.

There was a speech by Mr Norman Tebbit, the Conservative Party chairman, under the heading of the first Disraeli lecture last week. In it he said: "I believe that by the 1990s we shall see the effects of a revolution against the values of the Permissive Society. The public are demanding stiffer sentences for criminals—and in the end they will get them. They will demand that television producers think about the effects of what they broadcast upon impressionable people—and in the end it will happen."

That is the dark side of the coin. The other side is a vision of the future in which Mr Tebbit said in another speech this week, "now looks not just to the people from every class and background, but from every area and age and colour too. It is popular, to be sure, but

it is still rather chilling. Apart from the in-built and unfair assumption that they do not do so already, how do you make television producers "think about the effects of what they broadcast upon impressionable people"? "We have ways of making you think," perhaps? And anyway who are all these so-called "impressionable" people who, to follow Mr Tebbit's logic, should scarcely be let loose in a library without a censor, let alone have access to a television set? It is both a patronising and a dangerous way of talking. Note again that phrase: "And in the end it will happen."

One hopes not, yet the vote against the televising of Parliament was not entirely helpful, especially since the result seems to have been inspired by the Prime Minister.

There is a curious paradox about Mrs Thatcher: she wants the free play of market forces to set us free economically, but she is opposed to a permissive society in the economic and cultural sphere. The ideal party would offer both market economics and cultural freedom.

Nevertheless, the Prime Minister's vote on Wednesday was a blot on her performance in the past few weeks. Mrs Thatcher is attempting what has defied nearly all her predecessors in this country or in any other comparable country in recent years: to come back with a second wind after it seemed that she might have run out of steam.

It defied Harold Macmillan. It defied Edward Heath after the miners' strike and the unfortunate general election of February 1974. Both Valéry Giscard d'Estaing and Helmut Schmidt burned out in their different ways in France and Germany. Mrs Thatcher may be more resistant.

What is striking is the way

## Debate over the future of the BBC

that she is picking up old subjects with new force: Ireland, the continuing attack on inflation, even the Channel tunnel. There does appear to have been a new release of energy. The Conservative Party is, on the whole, more united than before the summer—Mr Peter Walker has even distanced himself from some of the carping attacks on the Prime Minister made by the now Earl of Stockton—and the idea that she might still be around and in charge at the end of the decade has become distinctly thinkable. However, those are thoughts for other days. The refusal to televise Parliament was a characteristically British mistake: we do most things in the end, but usually too late.

## Lombard

## The joys of defaulting

By Anatole Kaletsky

IF it were not so pitiful, it would be almost comic. In response to its greatest natural disaster this century, Mexico is raising taxes, cutting public spending and tightening the monetary screws still further on its crumbling economy. No price is too high, no sacrifice too great, for Mexico to keep faith with its international creditors.

On the other side of the world the South African government has just unveiled an expansionary economic programme. Tax cuts, lower interest rates, boosts to public spending—South Africa can afford them all, now that bankers have been sent packing for having the temerity to ask for their money back. Meanwhile, in London, the governments of Germany and Japan, to say nothing of Malaysia and Thailand, are cheerfully walking away from the debts of the International Tin Council. Their reasoning is simple. Why waste public money repaying creditors, when their services are no longer needed and they have no way of enforcing their claims?

In the past year or so, as the world has started thinking seriously about this question, the balance of theoretical argument has swung firmly in South Africa's, rather than Mexico's, direction: a country which is unlikely, in the foreseeable future, to receive new lending greater than its prospective interest payments, has little rational incentive to pay its debts.

The saving grace for bankers has been that, so far, serious discussions of default have tended to be written in dry financial jargon of a kind which naturally sinks to the bottom of Mr President's "pending" tray. This may change this week with the publication of a book by Lord Lever and Mr Christopher Huhne which provides for the first time an analysis of the debt crisis which is not only realistic, but entertaining and accessible to the layman as well.

The book's main conclusions will come as no surprise to many economists and bankers. Massive transfers of resources from poor countries to rich ones are unlikely to be sustain-

able; eventually the debtors will realise they can enforce a better deal; the huge surpluses which they are now required to generate distort world trade, destroy jobs and provide protectionism. But where this book really scores — and where it could have a lasting impact on international financial relations — is in exposing the profound involvement of Western governments in the build-up of the debt crisis and, inevitably, in any plausible solution.

The book cites chapter and verse from speeches by Mr Paul Volcker, Sir Geoffrey Howe and other Western statesmen, all pointing clearly in the same direction: the banks should go on lending and developing countries should go on borrowing, secure in the knowledge "debt gets rolled, not paid," as the Brazilians say. It is quite openly to put it. Today, of course, these sumptuous of sound finance have changed their tune. Timely debt payments — in each — are the highest moral obligation of any responsible (Third World) government. Default would bring immediate disaster, imposing an "economic adjustment" so austere that the IMF would look like Santa Claus.

Unfortunately, they have never explained why a default, which could allow a country to divert foreign exchange from debt payments, would inevitably force a nation to slash its imports — and hence its capacity for domestic growth — in this catastrophic manner. As the Lever-Huhne book reminds us, President Botha of South Africa was not the first to spot this lacuna in the present conventional wisdom. In 1983 Mrs Margaret Thatcher was asked in parliament why she had supported an IMF loan to Argentina. Wouldn't the IMF money allow the country to import more armaments? This is how Mrs Thatcher replied: "The alternative was that the Argentine may default. If a country defaults on all of its past debts, more money is released for the payment of future debts than would have been the case if she were held to repay her debts of the past. That is obvious."

Debt and Danger, by Harold Lever and Christopher Huhne, Penguin £2.55.

## Nuclear testing

From Dr J. Leggett  
Sir, David Fishlock's article of Nov 19 showed with admirable clarity how with recent technological advances, scientists in America and Norway have prepared the way for verifying a comprehensive nuclear test ban treaty with confidence, provided that the Russians accept the principle of tamper-proof seismograph stations on their own territory. But he argued at the outset that the scientists at the US weapons laboratories at Sandia and Lawrence Livermore who developed the system are eager to share their advances with the Soviets. Evidence has come my way which strongly suggests otherwise.

The Americans lead the world in terms of the rate of testing of nuclear weapons. In 1984 they averaged 25 tests a day (as opposed to one every 26 days in the Soviet Union). Why so often? The answer is to be found in a submission to the US House of Representatives by the subcommittee on arms control and disarmament set on September 18 to hear a series of presentations on the implications of a comprehensive test ban for US national security. Roger E. Batzel, director of the Lawrence Livermore Laboratory, testified before it.

A Comprehensive Test Ban Treaty (CTBT) would not be in America's national security interests, argued Batzel, and for a variety of reasons. This, coming from the director of one of the two principal laboratories of the US nuclear establishment, is a statement of the kind that US weapons scientists are keen to hear from their Soviet counterparts. Chief among Batzel's objections was that "... weapons were designed under the assumption that nuclear testing would continue..." Warheads were designed, he seems, for their performance, not for their ability to sit in the stockpile without transforming into damp squibs. "The designs would have been very different..." he said, "... if the guidelines from the Government had placed primary emphasis on stockpile longevity..." And so they need to be pulled from the shelf on a regular basis to see if they still work.

A sinister implication instantly arises as we read these words. The US promised a CTBT, as did the UK and USSR, when they signed the Non-Proliferation Treaty (NPT). The Russians have recently been professing that they want one. The Americans and British, despite a brief flirtation with negotiation between 1979 and 1980, have consistently maintained that only problems with

verification have stood in the way of their wish to fulfil their promise to the 80 per cent of the UN who signed the NPT. Many of the NPT Governments have argued that the US and the UK are simply using verification as an excuse for not reopening negotiations to that they can continue testing. Batzel's testimony about his instructions from Government concerning weapons design would seem to suggest that this has indeed been true, and of successive American administrations.

His catalogue of objections to a CTBT continued, but interestingly did not stress the verification "problem." Indeed, in referring briefly to the recent developments in high-frequency monitoring which Mr Fishlock described so well, Batzel's conclusions were not that different from the somewhat confusing reference in their otherwise excellent report to an estimate by the ABCO that "the assets and capacity of manufacturing industry fell by 24 per cent" between 1980-1983.

Since the Chancellor of the Exchequer referred to this episode in the last day's debate on the Address and since other people are now attributing to the ABCO this precise figure of 24 per cent for the capacity decline in manufacturing industry as a whole, may I set the record straight? In our publication "British manufacturing decline 1975-84," the author of the "overview" discussed the value of published accounts as an indicator of capacity. To illustrate, he examined the current cost accounts of one major UK engineering firm which appeared to show a decline of only 3.3 per cent between 1980-1983. He points out, however, that "each year's assets are shown in that year's money," and only when the figures are adjusted into constant value pounds does the total of 24 per cent decline emerge for that one firm. We certainly did not seek to generalise.

To be fair to the select committee, those included the Chancellor, who have jumped from the statement "the committee has received devastating evidence from the ABCO" to the 24 per cent capacity figure give lines on, whereas this devastating evidence really describes the decline in output in manufacturing as a whole and in the various sectors. Further, the select committee was only able to publish an earlier version of "Manufacturing decline"; the final version includes references to Dr Bill

We will now have to await another election before TV again has a chance to give the

democratic process a shot in the arm.  
More in sorrow....  
Charles Dawson.  
Ruford,  
Willingdon Lane,  
Jewington, E. Sussex.

## Manufacturing capacity

From the Director Home Affairs,  
Association of British Chambers of Commerce

Sir, We are grateful to Mr Sushil Wadwa (November 8) for drawing attention to the vexed question of the decline in UK manufacturing capacity. The Lords select committee on overseas trade did not investigate this matter at length, but made a somewhat confusing reference in their otherwise excellent report to an estimate by the ABCO that "the assets and capacity of manufacturing industry fell by 24 per cent" between 1980-1983.

Since the Chancellor of the Exchequer referred to this episode in the last day's debate on the Address and since other people are now attributing to the ABCO this precise figure of 24 per cent for the capacity decline in manufacturing industry as a whole, may I set the record straight? In our publication "British manufacturing decline 1975-84," the author of the "overview" discussed the value of published accounts as an indicator of capacity. To illustrate, he examined the current cost accounts of one major UK engineering firm which appeared to show a decline of only 3.3 per cent between 1980-1983. He points out, however, that "each year's assets are shown in that year's money," and only when the figures are adjusted into constant value pounds does the total of 24 per cent decline emerge for that one firm. We certainly did not seek to generalise.

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Robinson's work which estimates the amount of manufacturing capacity scrapped since 1979 at £15bn.

Nobody has questioned the fact of lost capacity; the Government might address itself to publishing a detailed analysis using the full range of data to which it has access.  
D. J. Nicholson.  
212a Shaftesbury Ave, WC2.

## Prosecution for fraud

From Mr R. Giddy  
Sir, It is encouraging to see that Sir Nicholas Goodison is urging tougher action against City fraud (November 18). If Mr Tebbit's plea for a new morality is to have any credibility at all, it must start with the modern Conservative Party, the modern Conservative Party, the modern Conservative Party. Unfortunately this is notoriously difficult to prove in the courts.

I have had some experience of instructing lawyers in cases of alleged fraud, and it has been my experience that some solicitors, and more particularly barristers, simply do not understand figures and find the time consuming and painstaking preparatory work associated with these cases to be boring and unrewarding. If one is lucky enough to encounter one of that rare breed, Counsel who not only understands the case, but can put it across the next hurdle is to find a judge who does not find figures tedious and abstruse. The training and experience of the average barrister is not always the best background for understanding what goes on in the City.

There is an urgent need for greater specialisation in both the Bar and the Bench, and the Bar and the Bench should have a system of expert assessors to assist judges in cases such as these. Finally—the political will to prosecute is paramount.  
R. V. Giddy,  
24 Ash Tree Close,  
Surrey.

## Joining the EMS

From the Director-General,  
Confederation of British Industry

Sir, — Samuel Brittan (November 14) need have no fear — I have been keeping my eye very closely on the relationship between sterling and the D-Mark. If I momentarily lost sight, it was not because my back was turned, as he suggests, it was more the brilliance of the flash at his sudden conversion to our joining the European monetary system.  
Alan St Paul's conversion on the road to Damascus perhaps? Still we should surely rejoice at even one sinner repenting!  
(Sir) Terence Beckett,  
100, New Oxford St, WC1.

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FININVEST REVEALS PLANS FOR TELEVISION IN FRANCE, EUROPE... AND THE WORLD

## Italy's 'Mr TV' airs his strategy

BY ALAN FRIEDMAN IN MILAN

"FOR THE FIRST time the wind of innovation is blowing from the south to the north of Europe. Today we Italians have brought our European supremacy in television to France - from there we will move on to Spain, England and Germany."

Mr Silvio Berlusconi, the Italian television magnate who, in a partnership with Mr Jerome Seydoux, was this week granted the licence to operate the first commercial television network in France, was in a triumphant mood when he made his "Today France, Tomorrow the World" declaration on Wednesday evening.

Looking rather like a tanned television presenter in his double-breasted, pinstriped suit, the man who in the past five years has thrashed Italy's state television networks took hold of a microphone and began telling more than 100 journalists about his vision of the future.

Being in such a good mood ("I can hardly believe the news. It's extraordinary"), he also did something he has consistently refused to do in the past: he revealed profit and turnover figures for his master Fininvest holding group.

Fininvest controls Mr Berlusconi's three Italian commercial televi-

sion networks - Canale 5, Italia Uno and Rete Quattro. It will have a 1985 consolidated turnover of "more than L2,000bn" (\$1.1bn) and has activities which, aside from television, include housing estates, shopping centres, software companies and newspaper and magazine publishing.

Mr Berlusconi is a controversial figure, in both France and Italy. In Italy, where the present law makes it illegal for anyone but the Government's Rai state network to operate a bona fide nationwide service, Mr Berlusconi uses a complex system of couriers to shuttle videotapes to 800 of his own relay stations in order to create the illusion of a national network.

In repeated surveys, the Berlusconi networks have overtaken state channels in terms of both viewers and advertising. The success of Berlusconi television is based on a mixture of American soap operas, sports, quiz shows and variety shows featuring near-naked women.

Mr Berlusconi is controversial for two other reasons: one is that he is a close friend of Mr Bettino Craxi, the Socialist Prime Minister whose daughter, Stefania, works as a reporter for Canale 5; the second is that Fininvest has never published

a balance sheet and Mr Berlusconi has never until this week, revealed net profit figures.

But at his press conference on Wednesday, pressed by questions about his finances, Mr Berlusconi said the 1984 Fininvest net profit was 8.2 per cent of turnover of L1,128bn (\$841m). That comes to L92.5bn (\$68.2m). Asked how Fininvest's 1985 turnover could have almost doubled to more than L2,000bn, Mr Berlusconi grinned and said there had been acquisitions and besides that, "we are clever and doing well."

The ebullient Mr Berlusconi denied that politics had anything to do with his winning the French television channel, plus a 40 per cent stake in a French satellite channel which will be Europe-wide.

For a man who speaks of a "new European television which can go out and conquer the world as American television has done," Mr Berlusconi seems somewhat defensive. For example, he reacted to criticism in a pained voice when he said: "I have been portrayed as the Trojan Horse of American commercial television. The opposite is true."

He also spoke in wounded tones of Italian press reports that he was attempting to barge his way into Mediobanca, the Milan merchant

bank which is at the centre of a state-private sector power struggle. "I have been invited to become a shareholder of Mediobanca, but I have not made up my mind yet," he declared.

Then, changing tack, his declarations sounded more Napoleonic: "This is not just the beginning of a new era in French television; it is the start of a European television network." He said he was pleased that in winning the French deal his talents had been recognised by "the third atomic power in the world."

Soon, he hoped, his "contacts" in Spain would lead to a similar deal for a new Spanish commercial channel. In fact, Fininvest has already bought the largest television studios in Madrid and is sending a large number of staff to Spain.

What sort of man is the 48-year-old Silvio Berlusconi? He is someone whose entrepreneurial talents are beyond dispute, who will soon publish his first balance sheet and who meanwhile is busy transforming himself from the property developer of his origins into the "Mister European Television" of his dreams.

Controversy notwithstanding, the Berlusconi strategy appears to be working.

## Banks in Italy face heavy bills for back tax

By Our Milan Correspondent

MORE THAN 50 leading Italian and foreign banks are facing heavy back-tax assessments dating from 1979, totalling hundreds of millions of dollars. The assessments, made by so-called "super tax inspectors" in Milan, mainly concern earnings from interest on interbank deposits held abroad by Italian-based institutions.

For 1979 alone, the back-tax charges for 55 banks total more than L200bn (\$146m) including penalties. In some cases, the charges also relate to the valuation of foreign-held assets and liabilities and forward transactions on the foreign exchange market.

Banca Commerciale Italiana, Italy's second largest bank, faces the heaviest potential back-tax bill. It is one of the most active interbank banks and thus has stable overseas deposits which provide interest income.

There was hope yesterday, however, that the various banks might succeed in fighting the assessments after a favourable judgment on Wednesday by a Milan tax tribunal in the case of Chase Manhattan and Chemical, two of the largest US banks.

Chase and Chemical had been assessed for taxes and penalties of L85bn and L15bn respectively for the years 1976, 1977 and 1978. The two banks contended that the assessments were based upon a misinterpretation of the 1973 tax reform law and succeeded in persuading the Milan magistrate to rule in their favour. Other banks now hope that the Chase-Chemical decision will set a precedent.

Mr Giuseppe Deure, a leading tax lawyer who represents six of the 55 banks being fined, said yesterday he feared the battle was not over. "The decision is not final. The tax authorities are appealing. I am defending the banks on technical grounds, but put in other words this is an illogical and impossible situation."

One senior foreign banker said: "If these taxes are really levied, it could be a major disaster for us, and we could just as well close down our business in Italy." He added, however, that he was optimistic the assessments would be withdrawn.

The crux of the issue is that tax inspectors in Milan decided that under Article 26 of the 1973 tax reform law any Italian-based bank earning interest income on deposits held outside the country should have paid a 15 per cent withholding tax. But the law refers only to banks acting as an agent for someone earning such interest - a bank holding interbank deposits cannot be an agent to itself.

"This is not a question of tax evasion. We have paid our taxes over the years. This is an issue of over-zealous interpretation," explained one banker.

The Italian Bankers' Association (ABI), which held a series of meetings in recent weeks to co-ordinate action on the matter. Yesterday both ABI and several bankers stressed that the Chase-Chemical judgment should, in theory, become a precedent which would block the threatened levies.

Even Dr Carlo Ciampi, governor of the Bank of Italy, last May mentioned in his address to the annual meeting of the central bank the "need to clarify these guidelines." Mr Bruno Visentini, the minister responsible for tax matters, said in Parliament on October 9 that there were "doubts" about the assessments and promised to study the matter.

While the Chase-Chemical ruling this week could function as a precedent for future judgments, it was learned yesterday that inspectors in Florence and Turin were following the example of their colleagues in Milan. It is understood, for example, that Britain's Barclays Bank is also being audited by tax inspectors.

It appears that, while the banks have a solid argument against the assessments, the issue will drag on for many more months.

THE LEX COLUMN

## A question of proof at DCL

Distillers remains its own worst enemy. The group's insistence that neither the timing nor the content of yesterday's interim statement had been influenced by the threat of a bid from Argyll would have stretched the London stock market's credulity in any circumstance.

A company which advances the publication of its results, reports a 50 per cent increase in profits, declares a pension contribution holiday and helps its figures through a change in accounting treatment is bound to arouse a little suspicion.

But DCL did not stop there. The statement was accompanied by the customary threshold analysis of divisional performance, making it impossible to judge where the remarkable profits growth had arisen. The group accepted that the absence of the dock strike, the posting of price increases and the acceleration of sales ahead of a rise in US federal excise tax had all played a part in the profits gain. More rapid stock liquidation must also have contributed to the collapse in the interest charge. None of this, however, was spelled out. In the absence of clearer information it is possible to argue, as no doubt Argyll will, that DCL has shown no underlying improvement in its trading performance at all.

More damaging still, the shortcomings of the interim statement are bound to affect the credibility of any full-year profit forecast. Even making allowance for the pension holiday and some small growth in underlying consumption, the second half does not look too bright. The dollar is moving the wrong way; the exceptional 20 per cent growth in first half US volume is certain to unwind and margins in the home trade remain under pressure. But, by yesterday evening, the market was prepared to believe almost any figure for the full year. Interim profits of £124.3m could be transformed into a preliminary result of £280m or, if really pushed, £300m. As a trading statement yesterday's announcement was uninformative to say the least; as a defence document it was worthless.

So the group took its courage in both hands and forecast that Norcliff Thayer would make a positive contribution to earnings a share in 1986-87. This looks a bold assertion. The US company's margins have slipped up - to an astonishing 26 per cent - in advance of the disposal and operating profits will

be in stockbroker memory, BP has produced its best set of quarterly results ever; and at £477m of net income, excluding some smaller than expected stock losses, they are a full 50 per cent higher than the third quarter of 1984.

Of course, Shell is now bearing the costs of the reform of its downstream operations above the line, while BP is reaping all the benefits and is likely to show its extraordinary costs (including the cost of cleaning up the minerals business) below the line in the fourth quarter.

Equally, it really was a dream quarter for refining with a weakening dollar cutting feedstock costs and a wide spread of price on the barrel. None the less, a contribution from BP Oil International of £153m, or more than the whole of last year, was an excellent performance whatever the trading gain from foreign exchange operations. And as for Sohio, the purchase of the Gulf refining and marketing assets is proving to have been timed to perfection.

The share price rose 13p to 60p amid a flurry of revised forecasts: £1,700m on the cards on a replacement cost basis, while the spot market rally should reduce stock losses for the year. These advising the switch to Shell, on the basis of greater downstream progress and a fairer fight on the dividend next year, have been given pause.

### Beecham

Beecham was caught in an uncomfortable dilemma by yesterday's announcement of its Norcliff Thayer acquisitions. Expressions of confidence are by now treated with the most pronounced scepticism by the financial institutions; yet Beecham needs so desperately to improve its image that it can scarcely play down the potential benefits of a \$395m deal.

So the group took its courage in both hands and forecast that Norcliff Thayer would make a positive contribution to earnings a share in 1986-87. This looks a bold assertion. The US company's margins have slipped up - to an astonishing 26 per cent - in advance of the disposal and operating profits will

need to advance by at least 30 per cent next year if the combined interest and goodwill amortisation costs are to be safely covered.

Assuming that Beecham sells the specialty chemical company which comes with Norcliff for around \$30m it will have paid 2.5 times annual sales for a company with a proprietary drug portfolio that is sound but not exactly exciting. If all goes as Beecham hopes, Norcliff Thayer will double the profits of its North American toiletries and over-the-counter business at a stroke. But the price being paid does not make much allowance for the unforeseen tummy upset.

### Burton

The last set of figures to emerge from the pre-Debenhams era showed Burton on its best form in the year to August, pre-tax profits rose by two fifths to £30.2m, exceeding Burton's public forecast by a conventionally decent margin. Burton's established recipe for growth was working well; a 32 per cent increase in sales was more than half accounted for by extra space, but there was a healthy rise in volume and in net margin. This backward glance did no harm to the share price, up 15p to 62.5p yesterday; but for the future it may be of more importance that London markets now appear to have digested the extra shares issued in pursuit of Debenhams and are pushing Burton's rating upwards once more.

Although Burton is more than 70 per cent geared, with over £280m of net debt on its balance sheet, the last thing anyone wants is a hasty post-bid liquidation of Debenhams retail asset base. Burton would cut a pretty poor figure if it were immediately to turn Harvey Nichols, say, into cash which will not be absorbed in rebuilding plans for another 12 months at least. Indeed, there should be a positive cash contribution from Debenhams this year, on the modest capital budget Burton is allowing. While debt reduction may be more gradual (and the interest charge higher) than expected, Burton should still make around £145m this year without too much difficulty.

## Distillers' profits rise 66% to £124m

By Lionel Barber in London

DISTILLERS, the Scotch whisky combine under threat of a hostile £1.5bn (\$2.16bn) takeover bid from Argyll, the UK supermarkets group, yesterday reported a 66 per cent rise in interim pre-tax profits to £124.3m for the period to end-September.

But the good results, brought forward by Distillers by four weeks in anticipation of an Argyll bid, met with considerable scepticism in the market.

The whisky giant's shares, which touched 50.3p yesterday morning, fell back to 48.5p last night, down 3p on the day.

Several brokers said the results had been inflated by a series of exceptional, one-off gains which belied the still sluggish recovery in the world whisky market.

Mr John Connell, chairman, conceded that the results had been affected favourably by buying in the US ahead of an increase in federal excise tax, a group price increase and a UK docks strike which pushed some large whisky export shipments into the second half. The deferred payment on these whisky exports is estimated to be worth about £2m pre-tax.

"But these are not the full story," said Mr Connell, who described the group's figures as "outstandingly good."

Argyll, which has been told by the UK Takeover Panel that it cannot launch a bid for Distillers until at least December 2, declined to comment on the whisky group's results. "It would not be appropriate for us to say anything at this stage," said Mr David Webster, finance director.

Group exports of Scotch whisky worldwide rose by 19 per cent in volume and 27 per cent in value, compared to the corresponding period last year. Distillers' trading profits, meanwhile, rose from £79.5m to £111.9m.

Mr David Connell, managing director of the group's Johnnie Walker company and a main board director, said special factors had been responsible for around 80 per cent of the volume growth in Scotch whisky exports.

Asked if 60 per cent of the growth in trading profits could also be linked to these special factors, Mr Connell said: "In the broad order of things that could be right."

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## Foreign investors call the tune in German capital markets

BY JONATHAN CARR IN FRANKFURT

THE sharply rising importance of foreign buyers in the West German bond and share markets is underlined by the Bundesbank in its latest monthly report, published today.

The central bank points out that in the first nine months of 1985, more than a third of net German bond sales, totalling DM 60bn (\$39bn), went to investors from abroad.

Foreigners as a group have thus become the single most important market factor, buying more German bonds than either domestic banks or non-banks. The Bundesbank comments. As recently as 1983, the foreign share of the bond market was only 12 per cent.

The increase in foreign buying reflects above all the success of official German efforts to encourage capital inflows by abolishing the so-called "coupon tax."

Until its abolition in October last

year, foreigners had to pay tax at a rate of 25 per cent on the interest they received from German domestic bonds.

In the 12 months since abolition, the Bundesbank notes, funds from abroad invested in German bonds rose to a record DM 31bn - three quarters of that going to public sector issues.

The central bank welcomes this development as a "clear sign of the integration of the German bond market in international markets."

But it also notes problems. Foreigners tend to react more sharply than domestic investors to short-term interest and exchange rate changes, the Bundesbank laments. In other words, capital movements in and out of Germany have become more volatile, posing new problems for monetary policy.

Apart from investing in bonds, foreigners also gobbled up a net DM 8.3bn worth of German shares

in the first nine months - more than twice as much as in the whole of 1984. This was a major factor in this year's stock market boom, with share prices rising on average by 40 per cent in January-September.

The Bundesbank has also revealed for the first time one key reason for the improved West German current account balance in September - an unusually big injection of funds from the European Community budget.

The Germany received a payment from Brussels of DM 1.8bn (the biggest monthly figure for years) and had to pay only DM 1.4bn. This left a surplus of DM 400m, against a deficit of DM 600m in August and one of more than DM 1bn in July.

West Germany is normally a heavy net contributor to the EEC budget. The Bundesbank said the surplus in September was due to a coincidental bunching of payments to Germany.

## HK set to end bank secrecy

Continued from Page 1

ship of banks. A representative of the Hong Kong Society of Accountants would have a seat on the local deposit-taking and banking advisory committees as part of an attempt to win greater co-ordination between bank auditors and Hong Kong's banking supervisory authorities.

Controversies linked with setting up a deposit insurance scheme, and with breaking down the territory's three-tier system of banks, licensed deposit-taking companies and registered deposit-taking companies, have been side-stepped for the time being in the hope that the bank reforms can be approved more speedily.

The proposals now approved by the executive council have their roots in a Bank of England inquiry in spring 1984 into the collapse of the Hang Lung Bank and the weaknesses in local banking supervision that made it possible.

Detailed reforms have been debated publicly since early this year. The momentum for reform was given added impetus when the locally incorporated Overseas Trust Bank collapsed in June. The proposals are now being drafted into a bill, which the Government hopes to put on to the statute book by April.

An official in the Banking Commission yesterday described the proposals requiring banks to reveal the identity of nominee shareholders as "a fairly innovative approach." Banks refusing to give the commission such information would have to make provisions against its exposure to these nominees. A law is to be drafted limiting exposures to the creditworthiness of a single borrower, and foreign companies will for the first time be subject to these changes.

Anyone acquiring 10 per cent or more of the shares in a bank would have to get the commissioners ap-

proved, and banks would have to keep a register of its shareholders open for public inspection.

The Banking Commission is proposing a capital adequacy ratio of at least 5 per cent, with risk assets being divided into four categories of "riskiness," each with its own weighting. Higher ratios can be called for by the commission.

By hiving off the controversial issue of deposit insurance - raised after the expensive government rescue of Overseas Trust Bank and its subsidiary, the Hongkong Industrial and Commercial Bank - the Government aims to speed passage of the bill through Hong Kong's legislature.

Officials insist, however, that this issue - and that of rationalising the territory's three-tier banking structure - are still under consideration, with proposals for reform planned for a later date.

## Dail approves accord on N. Ireland

Continued from Page 1

agreement should be given a chance to succeed.

However, only Miss Mary Harney, a back bench, defected to the government side. She will lose the Fianna Fail whip as a result and may face expulsion from the party.

"The debate was conducted in a calm atmosphere throughout, with both sides keen to avoid rancorous

exchanges over such a sensitive issue.

Winding up for the Government, Mr Peter Barry, the Irish Foreign Minister who will lead the Irish team on the inter-governmental conference set up under the agreement, said Unionist leaders were misleading their people in a dangerous direction by opposing the accord.

"The Irish Government has no designs on the North. We have no desire to have dominion over the Unionist people. This agreement does not confer such a power on us, either directly or indirectly," he said.

Mr Barry praised Mr Haughey for adopting a conciliatory tone during the debate but criticised his "blinkered" opposition.

## More summit meetings agreed

Continued from Page 1

tating any restraint would be even more problematic."

Mr Reagan, however, gave no ground on Star Wars and sought to reassure Mr Gorbachev that any new US space weapons would be for defensive purposes. There was "no give or take at all," said Mr George Shultz, the US Secretary of State.

Mr Reagan, on the other hand, appeared to have failed to secure any Soviet concessions on the sensitive issue of human rights, despite raising the subject lengthily in his private talks with Mr Gorbachev.

The US side welcomed an agreement, formally recorded in the joint

statement, that there should be a separate interim pact on intermediate-range nuclear weapons, as first hinted at in the latest Soviet arms control proposals tabled in Geneva last month. The two leaders also endorsed the principle of 50 per cent reductions in their offensive strategic weapons "appropriately applied."

US officials said that those two commitments came as close as the summit could to agreeing a new set of guidelines to the Geneva talks, in which the two leaders called for "early progress."

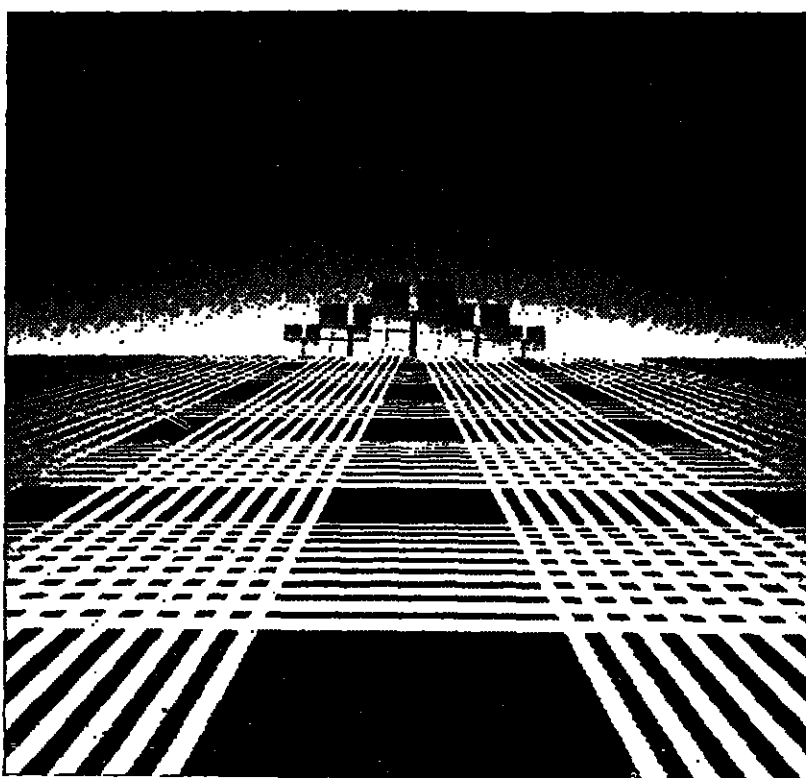
Mr Reagan and Mr Gorbachev both cautioned that the real value

of the Geneva summit could only be assessed in the light of each other's future behaviour. "The real report card on Geneva will not come in for months or even years," said Mr Reagan.

Mr Gorbachev said that a start had been made in normalising relations, but that the new superpower dialogue envisaged would only be significant if "followed by practical steps."

Under the agreement reached in Geneva yesterday, the two further summits are to be supplemented by regular meetings of the two countries' foreign ministers, perhaps as frequently as every six months.

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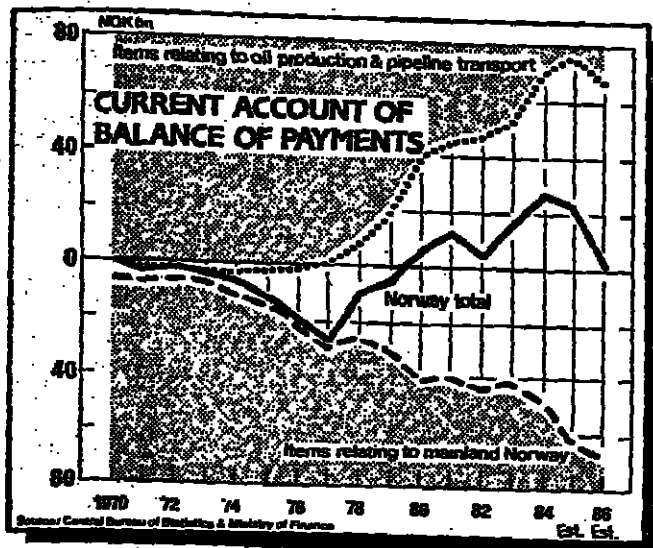
## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	14	10	10	14	10	10
London	14	10	10	14	10	10
Paris	14	10	10	14	10	10
Rome	14	10	10	14	10	10
Milan	14	10	10	14	10	10
Berlin	14	10	10	14	10	10
Munich	14	10	10	14	10	10
Frankfurt	14	10	10	14	10	10
Stuttgart	14	10	10	14	10	10
Düsseldorf	14	10	10	14	10	10
Cologne	14	10	10	14	10	10
Brussels	14	10	10	14	10	10
Geneva	14	10	10	14	10	10
Zurich	14	10	10	14	10	10
Basel	14	10	10	14	10	10
Vienna	14	10	10	14	10	10
Budapest	14	10	10	14	10	10
Warsaw	14	10	10	14	10	10
Prague	14	10	10	14	10	10
Bratislava	14	10	10	14	10	10
Sofia	14	10	10	14	10	10
Bucharest	14	10	10	14	10	10
Belgrade	14	10	10	14	10	10
Zagreb	14	10	10	14	10	10
Ljubljana	14	10	10	14	10	10
Trieste	14	10	10	14	10	10
Corfu	14	10	10	14	10	10
Patras	14	10	10	14	10	10
Athens	14	10	10	14	10	10
Thessalonika	14	10	10	14	10	10
Sofia	14	10	10	14	10	10
Bucharest	14	10	10	14	10	10
Belgrade	14	10	10	14	10	10
Zagreb	14	10	10	14	10	10
Ljubljana	14	10	10	14	10	10
Trieste	14	10	10	14	10	10
Corfu	14	10	10	14	10	10
Patras	14	10	10	14	10	



# SECTION III

## FINANCIAL TIMES SURVEY



# NORWAY

## EXPORTS TRADE ECONOMY

Oil has accelerated the transformation of Norway from the poorest European economy to one of the richest in a couple of generations. But the new wealth has also brought political conflict over how—and when—the income should be spent.

## Problems of sudden wealth

By KEVIN DONE, Nordic Correspondent

NORWAY IS something of an exception. It is the only country in the OECD that has recorded a surplus on the balance of payments and in the Government budget in each of the past five years.

In the 1920s it was the poorest country in Europe. Today few countries in the industrialised world are generating as much wealth per head of the population.

The transformation is remarkable. For 27 years it has recorded a growth in gross domestic product (GDP) without a single year of decline. The country's rapid development—it is still only 80 years since it achieved full independence—was clearly the result of the discovery of oil and gas in the North Sea. It is the petroleum resources on the Norwegian continental shelf, however, which have allowed the country to continue to develop so rapidly during the past decade.

The country has problems, inevitably, but they are largely to do with coping with the wealth that is being generated in the North Sea oil and gas fields. There is an awareness in some circles of the acute dangers of catching the Dutch disease—of generating both wealth and unemployment—but the general election in September showed that there is little stomach among Norwegian voters for such a message.

Other countries would perhaps envy Norway its problems, but Mr Kåre Willoch, the Norwegian Prime Minister, insists that "it is not easy to be an oil country or to manoeuvre with an enormous surplus on the balance of payments."

Mr Willoch, Conservative Prime Minister since 1981, held on to power by the narrowest of margins following an election campaign that was dominated by the issue of deficiencies in Norway's health and social services. The Labour Party, which until 1981, had dominated post-war Norwegian politics, made impressive gains with a platform which called for "new growth for Norway" and which promised increased spending to deal with the waiting lists for hospital beds and to improve services for the elderly and the handicapped.

In the general election the Socialist bloc—the Labour, Socialist Left and Liberal parties—actually won a bigger share of the votes than the four non-Socialist parties, but Labour was cheated of victory by the distortions of the Norwegian electoral system.

The Conservatives lost three seats in the 157-member parliament while Labour gained five.

The three-party coalition has quickly learned the lesson of such a near-defeat and in recent weeks has presented one of the most expansionary budgets of recent years. Appropriations to health and social services through the national insurance budget will be increased by 12 per cent.

The general election has left a precarious balance in the Storting, the Norwegian Parliament.

ment, with the maverick right-wing Progress Party holding the whiphand. The three coalition partners—the Conservatives, the Christian Democrats and the Centre Party—hold 78 seats, Labour, the largest single party, and its Socialist Left ally hold 77 seats with the balancing two seats held by the Progress Party and its unpredictable leader Mr Carl I. Hagen.

Mr Hagen, whom the coalition could afford to ignore for the previous four years, is clearly out to use his new political muscle and has taken the first opportunity, namely the budget, to test the Government's nerve. On the revenue side he has proposed doing away with several taxes including income tax altogether. In a vote on the Government's taxation plans he finally fell into line and voted for the Government's proposals on the grounds that they were better than Labour's even higher taxes, but on the expenditure side the procedure might not prove quite so easy.

The tiny Progress Party is also in favour of higher spending on the elderly, the sick and the handicapped and has threatened to vote with Labour on these items.

The crucial budget vote is due on December 17. Mr Willoch has warned that if "substantial" changes are made further to boost public spending he will resort to making the budget a vote of confidence in his Government.

Mrs Gro Harlem Brundtland, the Opposition leader, whose drive and energy in the election campaign brought Labour to the brink of victory—despite the economic boom that was already well under way—is keen to make it clear that the coalition is forced to depend on the votes of the Progress Party, an uncomfortable position particularly for the Centre and Christian Democratic Parties. Despite the highly delicate political balance she believes the Government will survive, unless one of the coalition partners were to desert and decide to support Labour in the Storting.

"The most probable course of events is that in some way the three parties will manage to function on the basis of this narrow majority with the Progress Party," she says.

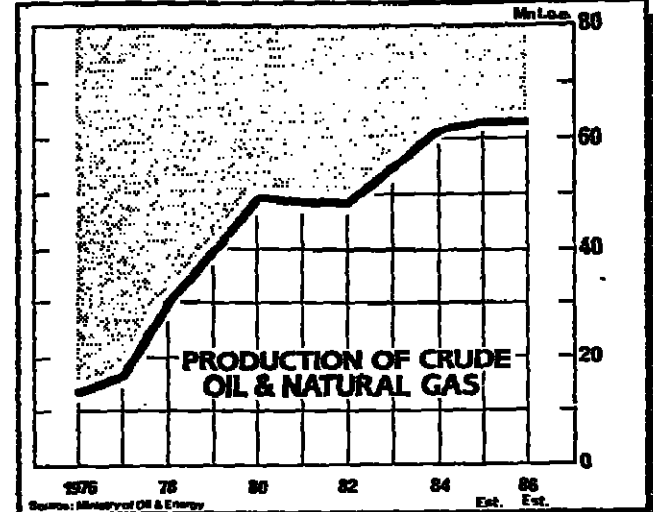
While Labour—and the Progress Party—will keep up the pressure for increased spending supported by the oil revenues, the Government is seeking to keep the inflationary pressures of such demands under some sort of control in the awareness that the international competitiveness of Norway's mainland industries is constantly under threat.

Norwegian economic policy has been more expansive than the average for the industrialised countries and for the other Nordic countries. A high level of domestic demand has been allowed through the 1980s as part of the policy for full employment. Bolstered by rising oil revenues such policies have been possible without their leading to a sharp financial weakening of the state budget or to a burdensome deficit on the current account. They have meant, however, that Norway has tended to be more prone to inflation, that it has greater problems in controlling cost levels, and that its competitiveness has been deteriorating steadily for the past 15 years.

Unit labour costs since 1970 have risen about 35 per cent more in Norway than in its major trading partners.

The problem has abated in the past couple of years, but in the 1986 budget the Government warns that if the deterioration is met—as in the mid-1970s—with an expansionary fiscal and credit policy, "we would risk entering a vicious circle where we become increasingly dependent on high and rising oil revenue."

As the latest budget shows there is no clear evidence that the country wants to break out of such a vicious circle. Since Norway became a net energy exporter 10 years ago oil and gas have become an integral part of the economy "upon which traditional sectors and society at large have become highly dependent" says the OECD.



● The oil and gas sector now produces more than 18 per cent of Norway's gross national product.

● About 20 per cent of gross capital formation in Norway takes place in the oil and gas sector.

● Oil and gas exports now account for more than a third of all Norwegian exports of goods and services, and for half of total exports of goods.

● Less than two-thirds of non-energy imports are now financed by traditional exports.

● The petroleum sector contributes around 15 per cent of Norway's net national income and of this around 60 per cent goes to the state in the form of taxes and royalties, which provide some 20 per cent of central government income.

The oil wealth has brought abundant opportunities, but its management poses a host of problems—both economic and political.

"It's like inheriting from a rich uncle in America," says one economist, in Oslo, "but we have to convince people that if we use all this wealth at once at home, it would be like operating a printing press. We can import goods and services but that just consumes the resource in Cognac, Black Label or everyone running around in Jaguars and Mercedes."

"How can we make a scheme that does not increase inflation and that we can profit from so that there is something there after the oil age?" asks one senior banker in Oslo. "If we fail to find the answer then we would have been like the Spaniards and simply spent all our gold."

Population:	4.12m
Unemployment*	2.55%
Inflation*	5.75%
Gross Domestic Product—1985*	Nkr 430bn
GDP (1984-85 % change)*	+3.1%
Total exports—1985*	Nkr 222bn
Total imports—1985*	Nkr 186bn
Current account surplus 1985*	Nkr 22.1bn
Currency: \$1 = Nkr 7.58, £1 = Nkr 11.17 (mid-November 1985)	
Land area: 384,975 sq km, Of which 3% arable, 20% productive forests, 62% mountains.	
* Budget estimates	

### NORWAY WEEK

NORWAY is the subject of a week-long presentation in London next week (Mon Nov 25-Fri 29) to be attended by Crown Prince Harald and Crown Princess Sonja, and by Mr Kåre Willoch, the Prime Minister.

The events, which will take place principally at the Dorchester Hotel, Park Lane, include seminars on energy-intensive processing, metals, and alloys; pulp and paper production; and offshore-related shipping. There will also be exhibitions of contemporary Norwegian art.

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the strongest market positions, the most efficient transport systems, the most competent employees, the best working relations. These are ambitious goals, but goals which we must constantly strive towards and to which our whole organisation at all levels must be committed."

Torvild Aakvaag, President.

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## Norway 2

Kare Willoch's coalition government faces a crucial budget vote after losing its overall majority, Kevin Done reports

## Maverick in control

THE GENERAL election in September changed the rules of the Norwegian political game, and some of the players are still having problems in learning these new rules.

The result, robbed the Conservative-Christian Democrat-Centre Party ruling coalition of their overall majority, but it also failed to give the Socialists a mandate to form a government.

One Oslo newspaper said Mr Kare Willoch, Conservative leader and Prime Minister since 1981, was "condemned to govern." For a majority in the Storting (Parliament), the Conservative-led coalition is now dependent on the support of the maverick right-wing Progress Party.

The Progress Party saw its representation cut in half to two seats but Mr Carl Hagen, the party leader and his one colleague have been left holding the whip hand. The government coalition won 78 seats, the Labour and Socialist Left party won 77 seats.

During the election campaign Mr Hagen announced that he would not bring down a non-socialist government, but in the wake of the poll it is still far from clear what price the Progress Party will seek to put on its support and what the Government will be willing to pay.

With little respite after the campaign, the first big test of the new parliamentary session is already looming in a crucial vote on the state budget on December 17. When the budget was presented, Mr Willoch said the Government felt it had gone to the limit in expanding public expenditure.

During the election campaign the Labour Party fought heavily on deficiencies in the health and social services, and the Government has been forced to counteract its declining popularity by loosening the purse strings on public spending.

Mr Willoch said the budget vote could be made a Cabinet question—the Norwegian version of a vote of confidence. The coalition is seeking to force Mr Hagen into a corner by placing the blame on him for an eventual government defeat.

The whole budget process is turning into a tense battle of nerves.

tion would make to gain Mr Hagen's support.

"If Labour and Progress Party vote for substantial increases in government expenditure, the Government will not be in a position to accept. If these parties act to create inflation they should be given the opportunity to administer that inflation themselves," he says.

At the outset of the budget process the coalition parties—in particular the Centre and Christian Democratic parties—were unwilling to contemplate negotiations with Mr Hagen, considering his maverick brand of politics beyond the pale. "They continue to treat him as if he has a deadly disease," says a senior Norwegian industrialist. "That is wrong. He is there and they have to face the music."

## Unpredictable

Coalition partners have entered reluctantly into talks with opposition parties, but they have tried to dispel the impression that Mr Hagen is being given any favoured treatment. They started talks not only with the Progress Party, but also with Labour and the Socialist Left for good measure.

"We have tried to negotiate deals with all three opposition parties but with limited success," Mr Willoch says.

The chief problem for the Government is that the Progress Party is unpredictable. Mr Hagen fought the election on a platform that included suggestions such as the abolition of income-tax, property tax, wealth tax and inheritance tax.

He would like NATO troops on Norwegian soil and favours far-reaching privatisation of State-owned industries like Statoil, and public services such as health and education.

Progress is also suggesting extra spending on health and social welfare and in these areas is threatening to vote with Labour, bumping up government expenditure by NOK 1.8bn.

"We want to increase pensions and give some more money to the disabled and those in need of hospital services," Mr Hagen says.

He is gambling that the Government will not risk the further unpopularity of moving for a vote of confidence on proposals that benefit the old, the sick and the disabled. "That is

going to be very unpopular. It will depend very much on whose nerves are strongest.

"I want to be able to say the Government resigned because pensioners should get NOK 394 each a year extra."

Mr Hagen does not help his popularity with the Government and its attempt to hold as tight a grip on the budget as politically possible by insisting that: "The state budget is very good, we are swimming in money. The main problem is how to hide that we have a very rich Government."

It is a little distasteful for Mr Willoch, an economist, to have to deal with a gambler like Mr Hagen, but that appears to be the new political reality. "In a poker game you do not show your hand too clearly," the Progress Party leader says. "It is a question of who is bluffing and who is not."

The Labour Party is seeking to force the Government into the hands of Mr Hagen. Mrs Gro Harlem Brundtland, the Labour leader, who scored a considerable personal success in increasing the party vote by almost 4 per cent, says the Government is trying "to avoid the reality of its parliamentary base" by seeking co-operation with the real opposition.

"Labour wants a clear picture of responsibility, otherwise there is confusion over who is really governing. When we get to the next election we must be clear about the alternatives."

Mrs Brundtland rules out the possibility under present circumstances of a Labour administration taking over in a government crisis.

"All four parties (the three coalition members and the Progress Party) said they want a non-socialist government. Labour has an interest in getting responsibility without being able to rule," she says.

## 1985 Election Results

(1981 results in parentheses)	% of poll	— Seats —
Conservatives	30.4 (31.7)	50 (53) —2
Christian People's	3.2 (3.4)	16 (15) +1
Centre	6.6 (6.7)	12 (11) +1
Progressives	3.7 (4.5)	2 (4) +2
Total non-Socialist vote	43.9 (52.3)	80 (83) —3
Labour	40.8 (37.2)	71 (68) +3
Left Socialists	5.4 (5.9)	6 (4) +2
Liberals	3.1 (3.9)	0 (2) —2
Total Socialist vote	49.3 (46.0)	77 (72) +5
Others	1.7 (1.7)	0 (0)
Votes cast 3,098,153; turnout 82.7 per cent (81.9).		



Carl Hagen (left), leader of the Progress Party, holds a vital balance of power between Prime Minister Kare Willoch (right), and Labour leader Mrs Gro Harlem Brundtland

## Chemistry spices confrontation

POLITICS in Norway turns increasingly around the personalities of the two main parties: Mr Kare Willoch, the Conservative Prime Minister, and Mrs Gro Harlem Brundtland, leader of the Labour Party.

They are a cartoonist's dream. Mr Willoch is always precisely and conservatively dressed, and slightly built with a small balding head that makes him sometimes look older than his 57 years. A fanatical anti-smoker, he hikes and skis and always walks the 14 flights of stairs to his office.

He has a cool, intellectual air, choosing to dominate by force of argument and gives a firm impression of not suffering fools gladly. Opponents recognise him as a formidable debater.

He became Norway's youngest MP at the age of 28 when he entered the Storting (Parliament) in 1955.

Mrs Gro Harlem Brundtland provides the colour and temperament to the political clash. Slightly matronly in appearance, Mrs Brundtland has an air of activity, but has learned to keep her emotions under much more control.

"In earlier television debates with Mr Willoch you could see the colour rising in her cheeks, but in the last election campaign she was much more controlled," says one leading commentator.

Mrs Brundtland is more the populist politician than Mr Willoch, appearing at ease in appearances around the country in the election campaign. Barely a day went by without a visit to a hospital bed or an old people's home.

Her ability to reach ordinary people and apparently share their concerns helped her win the election. This turned around health and social ser-

vices issues rather than the drier ones of how best to run the economy, which benefited Mr Willoch's style in 1981.

Mr Willoch chose to take a detached, lofty position above the election fray in the early weeks of the campaign. This gave Mrs Brundtland the chance she needed, and she succeeded with drive and energy in seizing the initiative and putting government parties on the defensive.

## Prominence

Compared with Mr Willoch, Mrs Brundtland was a latecomer to politics. She has a degree in medicine from Oslo University and a Master of Public Health from Harvard, first making a career in the health service, in academic and administrative medicine. From 1965 to 1967 she was at the Office of Hygiene and Epidemiology and from 1968 to 1974 associate director of school health services in Oslo.

Politics were in her blood, however. The daughter of a former Labour Minister of Health and Social Affairs and Minister of Defence, Mrs Brund-

land became active in politics at school. She was one of the founders of the upper secondary school socialist union. As a student at Oslo University she was deputy chairman of the Labour Party Student Union.

She took an active part in the free abortion movement, but was hardly a prominent public personality when asked by Mr Trygve Bratteli, then Labour Prime Minister, to take over the Environment Department.

She was Environment Minister from 1974 to 1979, and came to international prominence in 1977 when responsible for co-ordinating the Government's response to the first big blow-out in the North Sea on the Ekofisk Bravo platform.

The Labour Party was badly split at the end of the 1970s and its fortunes declining. Rather surprisingly the young Mrs Brundtland emerged to replace Mr Odvar Nordli as Prime Minister in 1981. She held office for barely nine months before being replaced by Mr Willoch.

There is a special chemistry between the two leaders, which adds a spice to their confrontations and they have each been

forced to modify behaviour to counter each other. Late in this year's election campaign Mr Willoch realised that he needed a touch of Mrs Brundtland's populism, and in the days before the poll he could be seen as often as the Labour leader visiting hospitals, shaking hands with old people or even learning to drive a truck.

Mrs Brundtland has managed — especially in front of the television cameras — to control more emotional responses to Mr Willoch.

"Gro was a very aggressive person," says a political analyst. "Willoch always won because he is so calm and aloof and knew what to say to make her angry, but in the one television debate this year it was Willoch that got heated, not Gro."

In spite of his four years as Prime Minister, Mr Willoch is regarded by some as an opposition politician. He is more at home expounding the sins of the Labour Party than explaining his own political views.

"He is unusually intelligent and extremely good in debate," says an analyst.

Mr Willoch is one of Norway's leading economists — he received the highest marks ever when he graduated in economics from Oslo University in 1953 — and could have made an academic career.

"He is the only one in the Cabinet who understands economic policies on a macro-economic level. The Finance Minister does not try to compete," says a senior government official.

From university, Mr Willoch worked briefly for the Norwegian Shipowners Association and for a long period combined politics with a role as consultant to the Norwegian Federation of Industry. In effect, however, he was in politics from the start.

He joined Oslo city council in 1952. A year later as something of a political prodigy, he became a deputy member of parliament and by 1957 was elected as a permanent member. He served as Trade Minister briefly in 1963 in the first non-socialist Government since the war, and then held the same post from 1965 to 1970.

For 11 years to 1981 he was leader of the Conservative parliamentary group and from 1970 to 1974 was also chairman of the party. He has played a central role in the emergence of the Conservatives as the main non-socialist party in Norway. His party's share of votes rose from 17.4 per cent in 1973 to 31.2 per cent in 1981, when Mr Willoch became Prime Minister.

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KVAERNER



# Initiated by Alfred Nobel in 1865, Dyno Industrier is now a multinational high-technology operation.

By Gunnar Sætrang in Oslo.

Dyno Industrier of Norway is one of the many companies Alfred Nobel helped to establish after he had invented a method for the safe use of nitroglycerin in blasting operations. Dyno is unique among the Nobel companies in being the only one in the world in which Nobel himself did not hold an equity interest.

"For about a hundred years Dyno was more or less content to manufacture explosives for a limited but valuable Norwegian market. About 15 years ago we realized that the Norwegian market was too small to give us sufficient elbow room," says Ragnar Halvorsen, president of Dyno. "That's when we began in earnest to establish ourselves abroad."

And yet you have kept a fairly low profile?

"Dyno is of course a small company compared with the big multinationals. But we have enjoyed good growth, and in the last two years we have progressed well. Our strategy is to develop home based 'know-how' in international markets. When we enter a new market or product area, we do so with the intention to grow. If we feel unable to achieve an important position, we keep out. Even for a relatively small enterprise, this strategy makes it possible to dominate specific market niches."

In which product groups does Dyno specialize?

"We see potential for development in the fields of explosives, certain industrial chemicals and high-tech plastics. Our strength lies in advanced 'know-how' and a well-founded philosophy of co-operation."

tion. In research, product development and manufacture within these product groups we want to associate with other enterprises and institutions. The keywords in this connection are flexibility and adaptation to local conditions."

What exactly does this flexibility imply?

"In principle we are willing to engage in many forms of cooperation - joint ventures, partly- or wholly-owned companies or the sale of licences. This attitude, combined with concentration on certain specialties, has brought us progress," proclaims Dyno's president.

"Dyno is well funded and has a small but efficient organization with high degree of delegation of power. We think that we are well placed to grasp new possibilities and to make quick decisions."

What are your engagements in the UK?

"Let us first mention our subsidiary Cooper, Pegler & Co. Ltd., in Sussex, which exports knapsack sprayers to 150 different countries. And through our newly established plastics engineering centre at Charlbury near Oxford we want to establish closer contact with the British motor manufacturing industry. Again, our business development centre, Dynova, is collaborating with Dr. Kemshead of the Institute of Child Health in research into the use of 'Dynospheres' in the treatment of cancer."

Are you giving up expansion in Norway?

"No, far from it. Besides manufacturing, our activities in Norway include research and product development."



Ragnar Halvorsen, executive vice president of Dyno since 1971 and president since 1981. Under his leadership Dyno has developed into a fast-growing international company.

lopment. Research in Norway - increased production abroad, that is our global strategy. Production should take place where the markets are," emphasizes Halvorsen. "In 1990 we plan that nearly 90% of our sales will be generated from production abroad. Today, we are operating in 17 countries."

How are Norwegians received abroad?

"People still regard us a bit blue-eyed," chuckles Mr. Halvorsen. "At the same time we are known for our straight-forwardness, good business ethics and democratic company philosophy. Of course, the fact that Norwegian managements on the whole enjoy good relations with the Trade Unions makes for stable working conditions and reliable deliveries. Our business connections know that Scandinavia is a demanding and sophisticated market which can choose freely between innumerable products and suppliers. Companies do not survive there unless they can point to excellent product quality, regular deliveries and a high level of service."

Dyno's profits were on the decline until 1983. Since then they have increased sharply. What happened?

"Before 1983 we wound up several unprofitable activities and concentrated heavily on building up and investing in new business opportunities. It necessarily took some time before the results were reflected in increased profits, as is the case both in 1984 and in 1985."

What about Norsk Hydro as the largest shareholder of Dyno?

"As late as this spring Norsk Hydro increased their holding in Dyno from 37 to 50.5% of the share capital. Besides greatly enhancing our equity capital this safeguards our supplies of raw materials and provides us with an interesting international backing."

A last question: Are you well staffed for continuing your international drive?

"Dyno has put great weight on finding people with an international background and education. We systematically train our people to think internationally. Every one of them must be familiar with our global market. When I ask my colleagues whether they have read today's paper, I expect them to know that I mean the Financial Times," concludes Ragnar Halvorsen with a smile.

## Dyno in progress: profits up 68% last year.

After successful restructuring, Dyno Industrier reports a substantial increase of turnover in 1984 and the first 9 months of 1985.

Dyno's expanding activities outside Norway, especially in explosives and a restructuring of our plastics activities take much of the credit for the results achieved.

The Group will increase its progress by concentrating its resources to even greater purpose within its high-priority fields - explosives, chemistry and plastics for technical purposes.

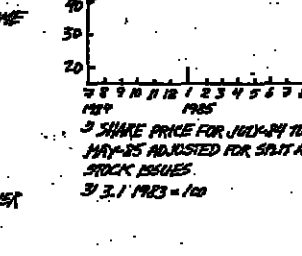
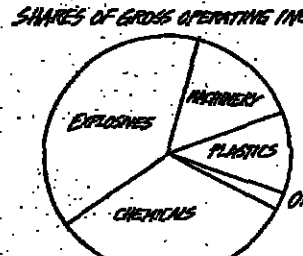
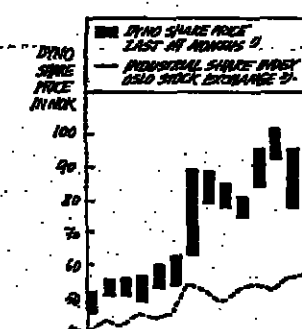
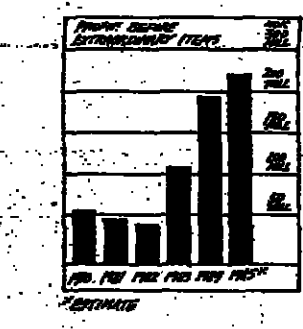
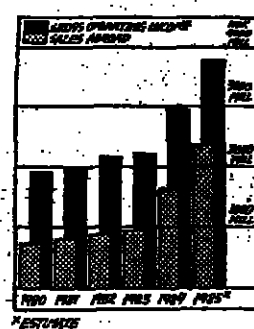
Since 1982 Dyno has increased profits before taxes from NOK 52 million to NOK 182 million in 1984. For 1985 the Group forecasts an increase in profits before taxes of 28% to NOK 235 million. The profit before taxes is estimated to NOK 220 million in 1985 up from NOK 182 million in 1984.

The Group's progress in performance over the last year is also reflected in the price of the shares. The value of Dyno shares on Oslo Stock Exchange has increased five-fold since the beginning of 1983,

which is considerably above the increase in the index for industrial shares in Norway.

Last spring Dyno signed a collaboration agreement with Norsk Hydro a/s. This agreement assures the Group of increased effectiveness and initiative in its future international business.

Through a directed issue, Hydro acquired 50.5% of the Dyno shares, increasing Dyno's equity capital by NOK 375 million.



## Dyno Plastics Group to become a leading supplier of petrol tanks to UK automotive industry?

Dyno, a pioneer in the development of plastic petrol tanks for many years, is now aiming to become a leading supplier to the UK automotive industry.

To strengthen its ties with the industry, Dynoplast Ltd., Ashington, Northumberland, has recently established a plastics engineering centre at Charlbury near Oxford.

Promising outlook in high-tech plastics.

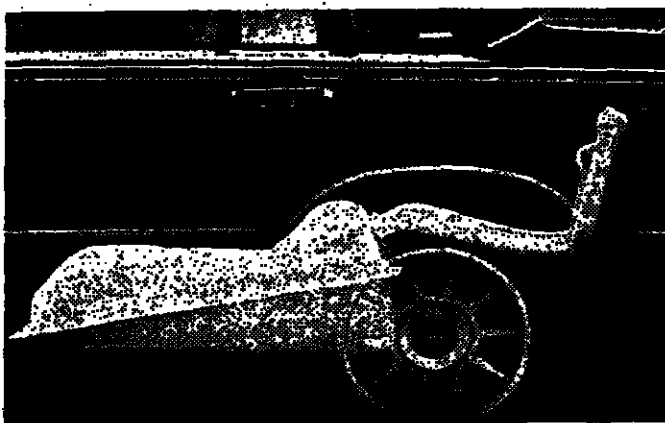
Dyno Industrier Plastics Processing Group is one of Scandinavia's leading enterprises in this field. Among the techniques employed by the Group are injection moulding, blow moulding, rotational moulding and thermo-forming.

Dyno, whose organization and production facilities have been extensively restructured in recent years, is investing heavily in new products and technology. Describing the Group's plans, Dyno's director, Arvid Lid, says: "We are particularly interested in the market for high-tech plastic products, especially in the automotive and electronics industries. Also, we intend to maintain and further develop our base in the field of distribution and special packaging systems."

Dyno has achieved an enviable reputation with the Scandinavian computer industry as a supplier of high quality parts, and is now expanding its UK operations in this field.

The need to select markets worldwide.

Discussing internationalization, Mr. Lid stresses that to justify the expense of research and development, Dyno must expand its geographical market concept. "It is our stated objective to achieve greater internationalization and a strong position in the markets we select. We are always interested in making



Plastic petrol tanks for cars are among the highly advanced products manufactured by Dyno. These tanks are light, withstand severe impacts and do not corrode. Already supplied to Sweden's automotive industry, they are now being introduced for British-made cars.

contacts with a view to collaboration."

The Group has already established sales organizations and factories in several countries, and more are in the planning and establishment phase.

Dyno carries Schweppes.

"Since we stepped up the production of advanced distribution systems based on plastic products, bottle crates have been one of our specialties. Since 1976 we have been carrying Schweppes - only the bottles, of course - in crates specially produced for the company."

The manufacture of bottle crates may appear to be a simple matter - but not if they are to be the best in the world," says Mr. Lid. That Dyno's distribution systems are in a class of their own is demonstrated by the fact that bottles in the south of France have chosen Dyno crates

in spite of the great distance involved.

Dyno's UK company exports to 150 countries.

Dyno's subsidiary, Cooper, Pegler & Co. Ltd., Burgess Hill, Sussex, exports its high quality knapsack sprayers to more than 150 countries around the world, either complete or in parts for local assembly. "This successful operation again emphasizes our ability to develop and design unique products for demanding applications," maintains Arvid Lid.

Progress in advanced packaging.

The versatile Dynopack packaging system for food products, which has become a resounding success in the European food processing industry, is now being introduced on the North American and South East Asian markets.

The Dyno Chemicals Group has

## Oseberg B - successfully on schedule

Dyno engineering, in collaboration with Norwegian Petroleum Consultants, is now engaged in the final phase of a detailed engineering assignment on the Oseberg B platform in the North Sea. This project, involving about 180,000 man-hours of work, will be completed in February 1986, successfully on schedule.

Dyno engineering, an Anglo-Norwegian offshore enterprise.

Dyno Engineering was established in October 1983 in collaboration with British engineering company, Rie Design Services Ltd. (RDS), with Dyno holding a 66% interest. The company supplies drilling technology services on the Norwegian and international markets. It also supplies other Dyno products to the offshore industry.

Computer-aided design and construction.

Dyno Engineering has invested extensively in the purchase and development of CAD/CAE (Computer Aided Design/Computer Assisted Engineering). RDS has long experience and great expertise in the use of CAD/CAE, thus it is to be expected that other divisions of Dyno will also benefit from this technology in the course of a relatively short time. CAD/CAE may potentially effectuate work in many of Dyno's special fields including design of plastic products, planning of chemical process plant and general instrumentation and automation.

Sophisticated drilling and process technology.

Dyno Engineering intends to design power packs for the offshore market. "We also intend to concentrate considerable effort on the refinement of drilling and process technology," says Mr. Frode Lars Galtung, director of Dyno Engineering.

In keeping with this latter objective Dyno Industrier A.S. has acquired a 25% holding in Texaco Engineering A.S., a company which offers a newly developed drilling system based on hydraulics.

## Dyno enters joint venture with American Cyanamid.

1985 marks the establishment of a 50/50 joint venture between Dyno and the American Cyanamid company to manufacture and market amino cross-linking surface coatings throughout Europe and the Middle East.

The new company, Dyno Cyanamid, leads in cross-linking technology, bringing together the manufacturing skills, technical 'know-how' and research capabilities of Dyno and American Cyanamid.

"This new company will greatly strengthen Dyno's position in the coating resins field," says Bjørn Holmerud, director of Dyno Chemicals Group.

Specialist in industrial chemical processing.

The product range of Dyno Chemicals Group comprises many important binding agents for paints and varnishes.

The Group manufactures and markets synthetic resins used as adhesives, glues and binders for a wide variety of purposes including surface coatings, paper treatment and laminate manufacture.

Important these products made by the Group include formaldehyde and methanol.

The Dyno Chemicals Group has



Ever since 1865, when Alfred Nobel laid the foundations for what is now Dyno Industrier, explosives have been the company's principal product.

As the United States consumes 40% of the explosives manufactured in the world, it was important for

Dyno to establish a strong position in this market.

In 1984 Dyno acquired Ireeco Inc., an American explosives corporation which leads the world in the field of bulk slurry explosives. Through Ireeco, the Commercial Explosives Division of Hercules

Incorporated was acquired in June 1985.

Dyno's yearly explosives sales are now more than NOK 2,000 million (of which NOK 1,500 million in foreign markets). This makes Dyno one of the world's leading explosives manufacturers and USA's largest manufacturer of explosives for civilian purposes.

"We are also in the front rank in the supply of high explosives and advanced initiating devices for defence purposes in the United States and the NATO alliance," says director Sunde Johnsen, in charge of Dyno's explosives activities.

Slurry explosives rationalize blasting operations.

Slurry explosives were developed by the founder of Ireeco, Professor Dr. M. A. Cook in 1962. Slurry has made it possible to rationalize large-scale opencast mining operations.

The great advantage of slurry is that it is composed of non-explosive liquid components which can be pumped straight into the boreholes. Only when the slurry is in place in the borehole can it be detonated.

Ireeco has more than 30 production facilities in North America. Worldwide, 25 explosives companies are licensed to use Ireeco's technology.

Not only does the acquisition of Ireeco secure Dyno a strong position in the market, what is equally important is that the company now

has at its disposal the technology which will enable it to establish new enterprises in many countries.

Complete range of products and nationwide distribution.

With the purchase of Hercules, Ireeco now offers a complete range of products, comprising ammonium nitrate, nitroglycerine-based explosives, cartridges and bulk slurry, military explosives and initiating devices.

Through this transaction, Dyno also gained a distribution network covering the whole of the USA.

Supplying entire explosives, not just explosives.

"Dyno has been a market leader for more than a century, and we intend to stay in the business for at least the next 100 years," says Mr. Sunde Johnsen.

"We shall continue to live up to our cardinal principle of giving our customers everything they need - supplying not only explosives and initiating devices, but also guidance in blasting technology. In this way we enable our customers to choose the most cost-effective and efficient solution to each problem."

"To us, the manufacture of explosives is far more than a question of supplying products, it is equally a question of services," Mr. Sunde Johnsen states.



The signing of the joint venture agreement between Dyno and Western Australian Forest Industries Ltd. From left: Mr. Dennis Collier, Chairman of Western Australian Forest Industries Ltd., Mr. Brian Burke, Premier of Western Australia, Mr. Ragnar Halvorsen, Managing Director of Dyno Industrier A.S., Norway.

## New resin plant for Western Australia.

The recent visit to Norway by Australia's Premier, Mr. Brian Burke, included a courtesy call to Dyno Industrier A.S.

Dyno is at present constructing a chemical resin plant in Western Australia. This is a joint venture with Western Australian Forest Industries, a major Australian manufacturer of particle boards.

The formaldehyde and resin plant, operating on the basis of the latest Dyno technology, is one of 35 Dyno production facilities in 17 countries around the world - from the Arctic Circle to the Tropic of Capricorn.

Truly international.

Over the years the Dyno Group has become clearly international. It all started in 1959 when Dyno set up its first joint venture manufacturing business in Singapore. Since then, Dyno technology in the fields of explosives, chemicals and plastics has become established throughout five continents.

The acquisition of Ireeco Chemicals and the Commercial Explosives Division of Hercules in the United States has provided further impetus to Dyno's international activities.

In May this year, Dyno bought a resin plant in Holland from Norsk Hydro. In Europe, Dyno already operates resin plants in Norway, Finland and Denmark.

Methanol v.o.f. in Holland is the largest methanol producer in Europe. Dyno holds a 40% equity interest in this joint venture with Aso and DMB.

Last year, American Cyanamid and Dyno Industrier established a



Dyno's Director for International Development, Mr. N. C. Nektley, bids local partners welcome.

new company, Dyno Cyanamid, for the joint production and marketing of acrylic resins in Europe and the Middle East.

Dyno invites co-operation with private enterprises and public authorities.

Commenting on Dyno's views on business opportunities abroad, Mr. N. C. Nektley, Dyno's director for International Development, says: "In general Dyno finds it advantageous to work in joint venture with local partners. Our company contributes process technology, production equipment, equity and marketing expertise. Our shareholding in such ventures ranges from 10% up to 75%."

"In the initial phase we are open to almost any type of co-operation," concludes Mr. Nektley, who encourages interested parties to contact him direct at Dyno's Head Office, P.O. Box 779-Sentrum, 0106 Oslo 1, Norway. Tel.: (472) 31 70 00.

## Dyno's unique particles, a new tool in the fight against cancer.

DYNOSPHERES<sup>®</sup>, the versatile, mono-sized polymer particles produced and marketed by Dyno, are winning scientific acclaim throughout the world.

The uniqueness of these particles lies in their patented production method. Dyno can manufacture particles that are exactly uniform in size, shape and mechanical and chemical characteristics, in sizes from 1/2000 mm to 1/10 mm.

Cancer cells can be separated and removed from healthy tissues upon treatment by magnetized particles coated with an inert shell and coupled with suitable monoclonal antibodies. Specially prepared grades of DYNOSPHERES<sup>®</sup> are used in removal of cancerous leucocytes in bone marrow, in the treatment of lymphoma and particularly neuroblastoma, a cancer chiefly affecting children.

A research team under Dr. Kemshead of the Institute of Child Health in London has been a driving force in this research. His team has worked closely with the inventor of the particles, Professor J. Ugelstad of the Norwegian Foundation for Scientific and Industrial Research, and their achievements promise a new life for neuroblastoma patients.

Several leading hospitals in Europe and the United States are now actively engaged in the research and development of new applications for DYNOSPHERES<sup>®</sup>, where diagnostics and therapy figure prominently. Current applications include T-cell fractionation, the separation of virus and organelles and tracers in animal blood circulation studies.

DYNOSPHERES<sup>®</sup> are capable of improving the level of accuracy for complex separation processes of almost all kinds. The particles have also made possible the development of new technology in electronics, for example the production of large liquid crystal displays.

DYNOVA - developing tomorrow's chemistry-based systems.

Dyno's business development organisation DYNOVA, is also engaged in a continuous search for other



DYNOSPHERES<sup>®</sup>, the versatile, mono-sized polymer particles produced and marketed by Dyno, are winning scientific acclaim throughout the world. Using particles like these, medical research workers can separate cancer cells from healthy cells, biochemists can separate complex new products from reaction mixtures and electronics engineers can produce large liquid crystal displays.

Photograph: Dr. A. Reith, Radium Hospital, Oslo, Norway.

technology-intensive systems for use in new product areas with growth potential.

"We believe that systems for use in and with chemical analysis procedures, medical diagnostics, biotechnology and aquaculture will occupy a prominent place in our future product range," concludes Mr. Bjørn Holmerud.

Expansion in research.

Dyno's product philosophy is rooted in the field of chemistry. A new research centre now planned, will house about 50 scientists and their assistants who will have the space, equipment and resources they need for the development of systems chemistry with the future in mind.

It is at this centre that they will continue the research that Dyno needs to maintain its leading position in its chosen fields. Contact and co-operation with other research institutes are seen as essential to the work at the centre.



## Get information about a company in progress

Dyno Industrier A.S., a Norwegian company, realizes the necessity of selecting markets worldwide. The group is in vigorous growth and now has production units throughout five continents.

Through determined concentration on technologically advanced products in the fields of explosives, industrial chemicals and high-tech plastics, Dyno expects to maintain its intended progress.

If you would like to know more about us, we shall be pleased to send you detailed information about what we stand for.

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☐ The Dyno Plastics Group ☐ Dyno Engineering

☐ The annual report of Dyno Industrier A.S.

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## Norway 4

## Fortunes in bull market

## Stock Market

FAY GJETER

"NO TREE grows up to heaven." This Norwegian proverb has recently been quoted, with increasing frequency, by a handful of Oslo market analysts who believe that the prolonged, accelerating boom on the city's stock exchange must soon run out of steam. There is no sign of it happening yet, however.

Prices faltered ahead of the September parliamentary elections, when there seemed to be a chance that Labour might regain power. They took off again, however, when the centre-right coalition was re-elected — although by the narrowest of margins. The day after the poll, the all-share index hit a new peak — 292.50 (January 1 1983=100), 18 per cent above its January 1985 level.

Only a few weeks later, on October 30, it reached a psychological barrier passing 300 to reach 301.45. The value of the 154 companies quoted on the Oslo stock exchange had by then reached Nkr 71.5bn, compared with Nkr 16.5bn for the 113 that were quoted at the end of 1982, just before the current boom got under way. (Most of the newcomers are quoted on the special stock exchange — Bourse II — established last year for smaller firms.)

The index breakthrough attracted still more buyers to the market, and the turnover on October 30 set a new all-time high at Nkr 176.1m. That day, too, the all-share, industrial and bank share indices hit new peaks. With a few exceptions, prices continued to climb through the first half of November, and the bull market seems likely to last at least until the end of the year.

One positive factor will be the inflow, during December, of funds from investors taking advantage of a tax relief scheme introduced in 1982, soon after the defeat of the last Labour government. The scheme stimulates purchases of unit trust funds during the final few weeks of each calendar year, since such purchases qualify — within rather narrow limits — for tax relief in that year.

In 1984 a total of Nkr 360m was attracted to Norwegian unit trusts under the tax relief scheme — and two-thirds of it was paid in during December. This year the amount is expected to be 25 per cent up, at around Nkr 450m.

The tax break on share purchases was one of the measures introduced by the Conservative Government in 1983 with a view to stimulating stock exchange trading. Another was to cut from 50 per cent to 30 per cent the tax on short-term profits from such trading (short term meaning resale of a share within two years). Initially, these moves had little effect. Tax relief investments in unit trusts that year were worth only about Nkr 100m, and did little to help a depressed market. In December 1982 the all-share index hit its lowest level for four years.

But better times were on the way. Another government

move abolished the old Nkr 1m ceiling on the amount which individual foreigners could invest in Norwegian shares. This brought a flood of foreign money to the market in 1983, just when an economic upturn was boosting the profits of many leading Norwegian industrial firms, giving them liquid funds which they, too, put into the market.

Turnover more than quadrupled, from Nkr 1.7bn in 1982 to Nkr 7bn in 1983.

With every sector of the market showing good gains, it once again became relatively easy — for the first time in about a decade — to make large, quick profits on stock exchange deals. The 30 per cent flat tax was an added incentive, since — paradoxically — it is so much less than most Norwegians pay on their ordinary, earned income.

A new generation of dealers was attracted to the market

men who made fortunes overnight by moving in and out of the market at the right time, or by establishing new companies — and attracting swarms of eager investors, on the basis of little but an innovative retail marketing concept, a new software patent, or the prospect that Norway's government might permit commercial broadcasting in a year or so.

Since the boom got going, corporate raiding and insider trading have flourished, on this

relatively small market, where nearly everyone (but not quite) knows nearly everything (but not quite) that is going on. In a report much quoted in Norway, London stockbrokers Grieseson Grant compared it to a "casino." Last month a new law imposing stiff penalties for insider trading took effect — but it remains to be seen how much impact it will have. Even well-founded suspicions of insider dealing are not always easy to prove.

On the way is a bill to regulate the stock exchange which may include a proviso requiring bidders to tender for all a company's shares, over a certain ownership threshold has been passed. Next year will see the introduction of a computerised register of shareholders, making it easier for the market to keep track of who is buying what.

Meanwhile, 1985 turnover is set to substantially exceed last year's record of Nkr 20bn. The indices continue to rise, and more and more ordinary Norwegians are buying shares — occasionally with their savings, but probably more often with borrowed money. (Norway's tax rules allow unlimited deductions of interest on debt.) While the tree does stop growing up to heaven, some of these investors are going to fall off the branches with a bump.

## OSLO STOCK EXCHANGE

Sector indices and all-share index

Index: 1985	21/1/85	31/7/85	30/9/85	30/9/85	31/10/85	12/11/85	High	Low
Banking .....	152.59	152.60	151.43	161.73	177.50	152.94	281.28	147.96
Insurance .....	232.51	269.97	266.52	274.47	273.68	281.28	281.28	147.96
Industry .....	258.18	345.81	353.63	364.40	359.94	412.88	412.88	221.67
Oil .....	175.00	182.29	190.73	186.35	227.63	246.91	246.91	168.08
Shipping .....	311.83	362.68	363.82	384.15	371.02	391.15	391.15	185.58
Total .....	239.29	273.99	276.49	285.41	307.52	325.31	325.31	239.29

## Minor revolution as controls lift

## Banks &amp; Finance

KEVIN DONE

THE NORWEGIAN central bank, Norges Bank, has been trying to move away from instruments aimed at the banks towards more general instruments.

"We are also seeking to have more competition in the market. We tried massive direct regulation and it did not work very well," says Mr Leif Eide, assistant director in the credit policy department of the bank.

The Norwegian monetary and credit system has been more heavily regulated than in almost any other in west Europe, but in the past two years a minor revolution has been under way. Instruments and markets are being created, regulations and controls have been reduced, and institutions such as foreign banks have been allowed into the market.

Growing revenues from the North Sea and big surpluses on the current account of the balance of payments have led to mushrooming of the foreign exchange reserves and rapidly turned Norway into a capital exporter.

Norwegian financial markets are still in a state of transition, and various contradictory mechanisms are moving to a more market-orientated system — a process fraught with problems.

It is the Government's general aim, for example, to allow interest rates to exert a more direct influence on the demand for credit. The setting of interest rates has always been a highly political issue in Norway, but as part of the 1986 budget proposals the Government took a surprising and bold step and decided to deregulate them.

It was part of the realisation that if greater fiscal restraint for the moment, then monetary policy would have to play a greater role in trying to slow the supply of credit. Consumers have been awash with credit this year as bank lending has burst through targets set in the 1985 budget.

The impact of interest rates in the Norwegian system is softened because all interest expenses are tax deductible. Progressive income tax rates are high, which makes non-tax or pre-tax interest rates must be very high to have any practical effect on the demand for credit.

A reform of tax deductions is being studied, but changes would also be highly sensitive politically for the ruling Conservative Party.

The temptation to slip back to some of the old controls on the supply of credit will be great if other ways are not found of controlling the rapid credit expansion this year. Bank lending has surged in 1985 and is likely to grow by more than Nkr 35bn in the full year compared with the Nkr 16bn projected in the credit budget for 1985.

It remains to be seen if lessons have been learnt from earlier unsuccessful attempts at direct control of the credit markets. By 1983 Norway had the



Ashbjorn Larson, of Saga Petroleum (left), signing a loan agreement this year with Leif Loddersol of Den norske Creditbank, Norway's largest bank

certificates are aimed at the whole private sector, not just the banks.

The first seven foreign banks to receive licences to open subsidiaries in Norway, were Citibank, which started operations last January. The others are Chase Manhattan, Manufacturers Trust, Bank of Montreal, Indosuez, Banque Nationale de Paris, Banque Paribas and Samuel Montagu.

One of the most open countries in terms of international trade, Norway, long delayed admitting foreign banks, and even now there are ways in which the foreign banks are still discriminated against. They are not allowed to open branches, they cannot own shares in any other financial institution (which rules them out of finance companies and activities such as factoring and leasing), and both Citibank and Banque Paribas have been refused permission for securities broking.

Activities are concentrated on foreign exchange dealing and business where the foreign banks can use their international networks to advantage such as money transfers and international trade services. Citibank had planned a third operation in securities broking and money market operations, but for the moment this avenue has been closed.

The main Norwegian banks have been expanding quickly both geographically — in Norway and abroad — and in terms of entering markets or developing products. Den norske Creditbank, the country's largest bank, has increased its assets in five years from Nkr 13bn to more than Nkr 85bn.

In the last couple of years it has been perhaps the most expansive of any Scandinavian bank and taken over the London-based Nordic American Banking Corporation. This year it has also bought out its two partners, Midland Bank and Scandinavian Bank, and the Dutch-based Ship Mortgage Bank.

Internationally it has specialised in foreign exchange, and lending to the oil and gas and shipping industries.

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## Norway 5

## Higher inflation may be price of growth

The Economy  
KEVIN DONE

NORWAY achieved stronger growth in 1985 than most other European countries. Although the rate could slow next year, it is again expected to be higher than for most main trading partners.

Expansive economic policies backed by oil wealth have enabled Norway to combine growth with full employment for a decade. The OECD points out in its annual report that GDP and employment growth have been among the highest and unemployment among the lowest of any industrialised country.

The Government engineered a strong economic performance in this election year, but the electorate concentrated on deficiencies in health and social services rather than the Conservative-led coalition's economic record.

The unemployment rate, which is considerably lower than most industrial countries, has been further reduced. Inflation has also come down to less than 5 per cent from more than 15 per cent at the beginning of 1981. Growth in GDP (excluding oil and shipping), domestic demand and employment has been the fastest since 1970.

In its 1986 budget the Government forecast a growth of 2.4 per cent in the economy next year compared with 3.1 per cent in 1985. The economic boom has been different from the export-led growth of 1984, however. Offshore oil production rose by about 14 per cent last year, but the increase has slowed in 1985.

Growth in traditional industries has picked up instead by more than 4 per cent this year and manufacturing output will exceed 1980 levels for the first time. The GDP, excluding oil and shipping, has grown by 3.9 per cent in 1985 and should increase by 3.1 per cent next year.

The price of such rapid expansion may have to be paid in 1986 and 1987 through higher inflation. Overheating of the economy has started to become evident in a big jump in wage costs, which are likely to lead to a further reduction in the international competitiveness of



Taxes and royalties from oil and gas have risen 69 per cent since 1981, more than covering increases in public spending.

consumption of oil revenues," he said.

The central bank claims that such a policy is in conflict with long-term aims of maintaining a broadly-based economy.

"Such an expansive fiscal policy will only exacerbate price and cost problems."

The budget is as much a political as an economic balancing act, and the Government is under pressure from opposition parties to increase spending further. The central bank warns, however, that "if there is to be any chance of reaching the goal of bringing price and cost increases down to the level of our partners, it is important to avoid the expansive budget becoming even more expansive."

The Government's proposals due for parliamentary decision on December 17, mean the budget balance is weakened, with expenditure rising by 12.6 per cent in nominal terms and 7 per cent in real terms. If expenditure for state oil is included, the growth is 9.6 per cent (4 per cent real).

The budget shows a deficit of Nkr 800m even when all oil taxes are included, compared with a surplus of Nkr 1.85bn in 1985. But several calculations have been very conservative, not least in predicting the size of oil revenues given fluctuations in prices and the dollar.

Christiania Bank, Norway's second largest commercial bank, calculates that there is a safety margin of at least Nkr 6bn built in.

Mr Tormod Andreassen, chief economist at Christiania Bank, says the economic policy is "bold but risky." The Government had done much to improve the supply side.

"They are making structural changes. In the late 1970s and early 1980s we had lower productivity growth than our competitors. Was it lost for ever, or was it only temporary?"

"There is now greater mobility in both the labour and capital markets. If we have bottlenecks it is in the labour market, which is a very different situation to other countries."

"There are no financial problems for the Government, but the question remains whether its policy is too expansive. The Government is setting aside reserves in different ways to hold back demands for even higher spending. We have the resources, we have the

money and it is difficult not to use them."

Taxes and royalties from oil and gas have risen by 69 per cent, from Nkr 27.2bn in 1981 to an estimated Nkr 46.1bn in 1985, more than covering rising public expenditure. Transfer payments show the highest growth — about 5 per cent in real terms in 1985 — with a particularly strong rise in pensions and social security benefits.

## Easy credit

Oil money makes this possible but there are worries over the long-term costs. Norway is also overwhelmingly dependent on oil revenues to keep the current account in balance. One of the safety valves for high domestic demand and private consumption has been that the demand has stimulated imports, particularly foreign cars. Private consumption rose some 6 per cent this year and total domestic demand by about

5.3 per cent.

This boom in consumption has come from rapid growth in real wages and easy credit. It has brought the strong increase in output of traditional industry. Imports have been gaining more of the domestic market, however, and apart from oil and shipping there has been a growing deficit in overseas trade.

This current account deficit is expected to reach Nkr 71bn next year, up from Nkr 64bn this year, Nkr 50bn in 1984 and only Nkr 7bn in 1970. A growing share of domestic goods and services are being financed from revenues from petroleum activities. The deficit is more than covered by oil revenues and Norway as a whole still has an expected current account surplus of Nkr 22.5bn this year.

The current account surplus is forecast to fall to only Nkr 1.6bn next year, showing that harder times can be ahead unless oil revenues keep rising.

## Oil eclipses traditional exports

Trade  
KEVIN DONE

NORWAY IS one of the world's most export-oriented countries with foreign sales of goods and services now contributing about 50 per cent of Gross National Product.

Petroleum exports have assumed an increasingly dominant role since the country first became a net exporter of oil and gas in 1975, eclipsing traditional exports such as metals, machinery, fish and fish products, chemicals, pulp and paper and iron and steel.

Oil and gas now account for more than a third of total exports of goods and services and the country's soaring revenues from this sector have managed to compensate for the growing deficit in the trade balance of mainland Norway.

However, the dominance of oil and gas should not be allowed to obscure the fact that Norway is still firmly in the top 10 shipping nations in the world and plays an equally important part in the world

shipping industry, for instance.

The ample supply of hydro-electric power — mountains cover 62 per cent of the country — have allowed the development of energy-intensive industries and Norway is a leading supplier of ferro-alloys and the world's second largest exporter of aluminium.

In the shadow of the oil and gas industry other new export sectors have also sprung up in recent years, ranging from mini computers to fish farming.

Thanks to the oil and gas sector Norway has enjoyed an easily favourable external payments position in recent years. The current account of the balance of payments showed a surplus of Nkr 26.4bn last year following a surplus of Nkr 15bn in 1983. The surplus on the trade balance was fully Nkr 40.3bn compared with Nkr 30.9bn a year earlier.

The current account is expected to show a hefty surplus again in 1985 of about Nkr 22bn although the Government is cautiously predicting a fall to a surplus of only Nkr 1.5bn in 1986.

In 1984 exports of crude oil alone, at some Nkr 52.5bn, were virtually equal to the sum

## International Indicators

	Annual average 1972-82	1983	1984	1985	1986
GDP:					
OECD total	2.5	2.7	4.9	3	3
OECD Europe	2.2	1.4	2.4	2½	2½
Trade partners*	2.0	2.2	3.3	3½	3½
Norway	3.9	3.9	3.8	3	3
Mainland Norway	3.0	1.4	2.6	4	3
Industrial production:					
OECD total	1.7	2.5	7.6	3½	3
OECD Europe	1.2	2.0	5.7	4	2½
Norway	0.3	+0.7	2.4	3	2½
Consumer prices:					
OECD total	9.9	5.3	5.3	4½	4½
OECD Europe	9.5	5.8	5.2	4½	3½
Norway	9.5	8.4	6.2	5½	5½-6
Unit labour costs:					
Trade partners, measured in NOK	7.6	4.5	2.5	4½	2
Norway	10.2	5.1	5.0	4½	...
Unemployment:					
OECD total	5.2	2.8	2.4	2½	2½
OECD Europe	5.3	10.2	10.7	11	11½
Norway	1.5	3.3	3.0	2½	...

\* Export weights. † Including traditional mining.  
‡ Exchange rate basket weights.

Source: OECD, IMF, DRI and other national sources, 1986 Budget.

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## Norway 6

## Speed-up after Sleipner veto

Oil and gas development  
FAY GJESTER

OIL FIRST has been the motto of Norway's petroleum exploration and development policy since February, when Whitehall vetoed the £200m Sleipner gas sales agreement between Statoil, the Norwegian state oil company, and the British Gas Corporation.

Under the deal, struck after more than a year of hard bargaining between BGC and Statoil, Norway would have begun development of the 200bn cubic metre gasfield almost immediately, and supplies would have started flowing to Britain in the early 1990s.

The UK vetoed the deal because, it judged, new gas discoveries on the UK shelf made imports on such a scale unnecessary.

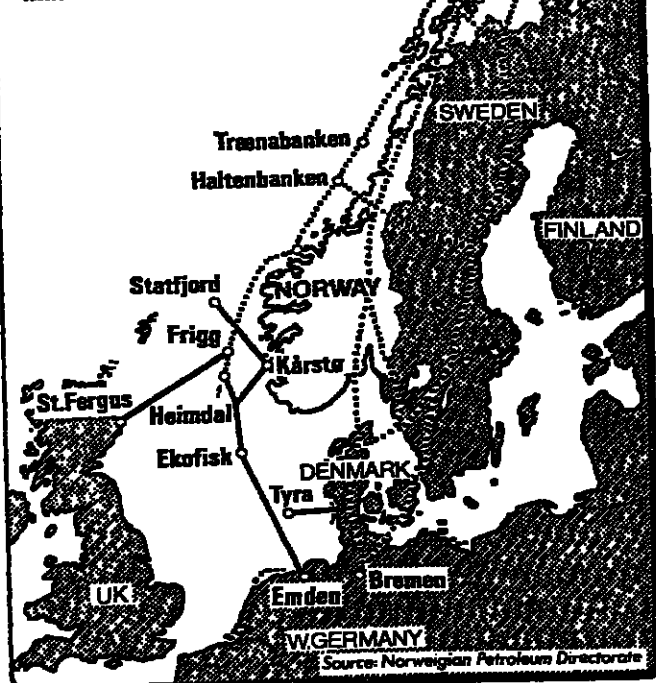
Sleipner would have provided a welcome volume of work for Norwegian fabricators—all former shipbuilders which have switched capacity to offshore construction in the wake of the world shipping crisis. Moreover, revenues from gas sales would have come just in time to replace those from the giant Anglo-Norwegian Frigg field, which will be exhausted soon after 1990.

To close the threatened gap in employment and income, the Government hastily approved phase II of a major oilfield development — Gullfaks. That meant authorising Statoil, operator on the field, to place an early order for a concrete platform to extract oil—and some associated gas—from the eastern part of the Gullfaks field. This part contains approximately half Gullfaks's total recoverable reserves of 195m cubic metres of oil (170m tonnes) and 20bn cubic metres of gas.

Gullfaks phase I, a two-platform development of the field's western side, was already in hand, with output scheduled to start in 1987 from the first platform, and 1988 from the second. Original plans had envisaged bringing Gullfaks phase II on stream by 1996. The post-Sleipner speed up will bring phase II forward to 1990, and will actually mean slightly higher Norwegian offshore investment levels in 1986 and 1987 than if Sleipner had gone ahead. This gives the Government a breath-

## Possible gas pipeline routes

— Existing gas pipelines  
— Possible new gas pipelines



ing space in which to bring forward other projects, in order to avoid an investment trough in 1988.

Tax incentives may also be offered. Finance Minister Rolf Presthus said last month that the Government was considering "adjustments" to the existing petroleum tax regime which would encourage oil companies to develop fields hitherto regarded as marginal.

Under the new petroleum law which took effect from July 1 this year, the Government can also compel licensees to initiate a field development, if this is felt to be in the national interest.

A large Norwegian North Sea field on which development work could start around 1989 is Snorre, estimated to contain 99m cubic metres of oil and 27bn cubic metres of gas. Saga Petroleum, the Norwegian operator company, hopes to table a development plan by 1987.

According to Saga's managing director, Asbjørn Larsen, the field could be on stream by 1992. Snorre lies in deeper

water—around 330 metres—than any field yet exploited offshore. Its development will require platforms larger than any seen in the North Sea to date, probably incorporating new design principles.

A block (licence area) allocated in Norway's tenth and latest concession round is believed to contain large amounts of oil. If it lives up to its reputation it, too, could be in line for development before the end of this decade. The block—34/8—was regarded as the most promising unexplored licence area on the southern Norwegian shelf.

It went to a consortium including Statoil, Norsk Hydro, Saga, Elf and Conoco, with Hydro acting as operator. The first well was due to be spudded early this month.

Exploration above the 62nd parallel has so far found several medium-sized oil fields, with associated gas/condensate, off central Norway, in the Halten Bank area, and one large and two small gas fields further north, in the Tromsø Patch zone. The gas discoveries,

because of their distance from potential markets, are unlikely to be exploited this century.

The Halten Bank oil finds, on the other hand, could be tapped within the next decade, if further drilling confirms initial reserve estimates, and if an economic system can be established for landing and exporting the associated gas—probably as LNG (liquid natural gas).

One important Norwegian discovery that almost certainly will not boost investment totals during the rest of this decade is the giant Troll gasfield. Statoil is engaged in somewhat slow-moving negotiations with a Continental European buying consortium which is interested in specified volumes of Troll field gas—but not until the mid-1990s, and then only if the two sides can agree on price. Troll will be costly to exploit, both because it lies in deep water (around 340 metres) and because seabed conditions are difficult.

The same companies which are presently negotiating for Troll gas signed an import deal with Statoil, in 1982, for gas from the Heimdal and Gullfaks fields, and for Norway's share of gas from the Anglo-Norwegian Statfjord field.

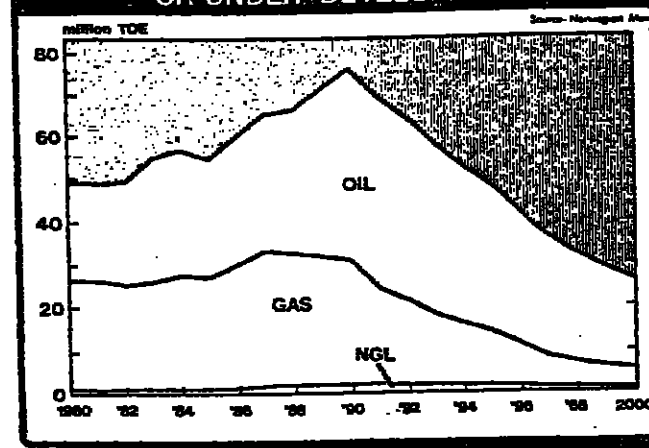
The figure to which they agreed then is well above today's going rate, and Statoil is now under considerable pressure to agree to a revision. So far, it has consented to a price discount for supplies of Statfjord gas during the four-month running in period of the new

line, which will take gas from all three fields, via Ekofisk, to Emden in West Germany. Deliveries of Norwegian Statfjord gas through the line got under way just over a month ago. Heimdal will come on stream next April, and Gullfaks in 1987.

Because of the weak gas market, and Statoil's eagerness to reach an agreement on Troll, it seems more than likely that the "discount" on the 1982 price will be prolonged beyond February 1, when the running in period ends.

This, of course, explains the "oil first" emphasis of Norway's development and exploration policy. With billions of cubic metres of unsold gas on their doorstep, and buyers trying to beat down the price of supplies which have been contracted for, the Norwegians are in no great hurry to find still more gas.

## FORECASTS OF PRODUCTION FOR SALE OF OIL, GAS &amp; NGL FROM FIELDS IN PRODUCTION OR UNDER DEVELOPMENT



PROFILE: STATOIL

STATOIL, Norway's state oil company, was established by a Labour government in 1972, when the Norwegian oil era was just beginning. The aim was to create an organisation which would give the country's political leaders an insight into the workings of the petroleum industry.

At the same time, it would build up national expertise and gradually make this vital new sector less dependent on foreign know-how.

Although 100 per cent state-owned, and accountable to the Oil Minister (technically its sole shareholder), the new company was to operate as an independent concern on a commercial basis, free from government interference in its day-to-day decisions.

The company hit the jackpot, however, when it was granted its first 50 per cent licence share, in 1973. This was licence 037, covering block 33/9 and 33/12, and it turned out to contain two fields—both overlapping the UK/Norwegian sector boundary. One was Murchison (25 per cent Norwegian), holding estimated recoverable reserves of 52m c.u.m. of oil, 12m c.u.m. of gas and 2m c.u.m. of natural gas liquids (NGL). The other was Statfjord, the largest oil accumulation yet discovered in the North Sea, with recoverable reserves estimated at 405m c.u.m. of oil, 48.8bn c.u.m. of gas and 12.5m c.u.m. of NGL. The reserves split on Statfjord, between Norway and the UK, is 84.09 per cent

15.91 per cent, which gives Statoil 42.05 per cent of the field as a whole.

Statfjord alone would have assured Statoil of huge revenues, even without the many major finds that followed—Gullfaks, Oseberg and Troll, to name the most important. Before the cash began flowing, however, considerable sums had to be invested in the field's development, with Statoil footing almost half the bill.

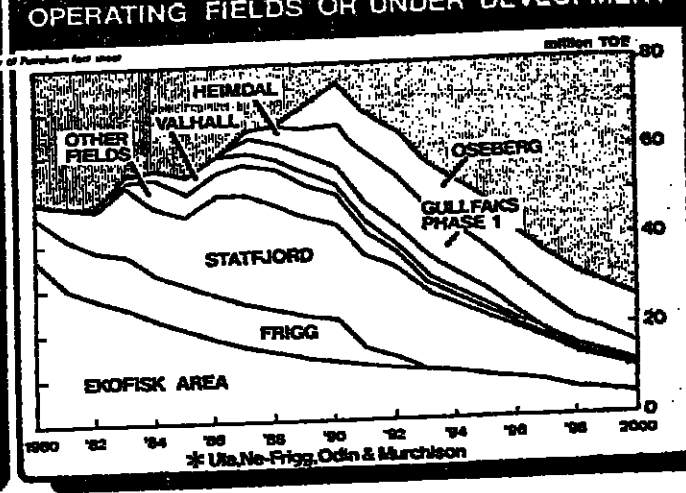
The first production platform, Statfjord A, took longer to build, and cost more, than the oil companies' original estimates. This led to the first political rows about the state oil company—it was accused of squandering the taxpayers' money (although Mobil, not Statoil, was operator in charge of the development).

But when Statfjord A came on stream, in 1979, its output soon repaid its cost, and Statoil earned its first annual profit in 1981.

Then the debate about Statoil took a new turn. Its critics claimed it was threatening to get too rich and powerful. The autumn of 1981 saw Labour ousted from office, and replaced by a minority Conservative Government, which later evolved to a Right-Centre coalition, including the small Christian Democrat and Centre (Farmers') parties.

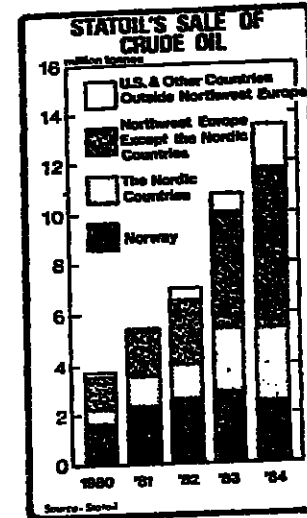
The Conservatives, in particular, were keen to cut Statoil down to size, to put it on a more equal footing with the other two Norwegian companies active on Norway's

## FORECASTS OF PRODUCTION FOR SALE FROM OPERATING FIELDS OR UNDER DEVELOPMENT



BY FAY GJESTER

## Free to become active abroad



STATOIL'S SHARE OF CRUDE OIL

shelf—Norsk Hydro (51 per cent state owned) and the independent Saga Petroleum (100 per cent privately owned).

The reform, when it came, was relatively tame. It was based on the recommendations of a royal commission which had been mandated to find a way of reducing Statoil's influence without cutting over all state oil revenue, and without diminishing existing state rights under participation agreements.

The commission found that the only way of doing this would be to let the state take over large parts of Statoil's stakes in several existing concessions. In future concessions, a significant stake would

be retained by the state, while Statoil's share would not be much larger than Norsk Hydro's and Saga's.

Recognising that some change in Statoil's role was inevitable, the opposition Labour Party offered to compromise with the government about it.

The new deal, which took effect from January 1 this year, requires the state to shoulder a share of the field's development and production costs corresponding to its ownership stake—so Statoil's outgoings are being cut, as well as its incomings.

A positive change, from the company's viewpoint, is that it is now free to become active outside Norway—an option which has always been open to its colleagues Hydro and Saga.

Where government and opposition agreed to disagree was in the size of the stake Statoil may retain. This has been settled on licences already allocated, and varies from licence to licence. Significantly, the company has been allowed to keep its 42 per cent share in Statfjord, currently its main income source.

The company is operator of the recently commissioned Statfjord gas gathering system (completed ahead of schedule and under budget), and of Gullfaks, one of the two large oil fields now being developed in Norwegian waters. It will take over from Mobil as operator on Statfjord, effective January 1 1987.



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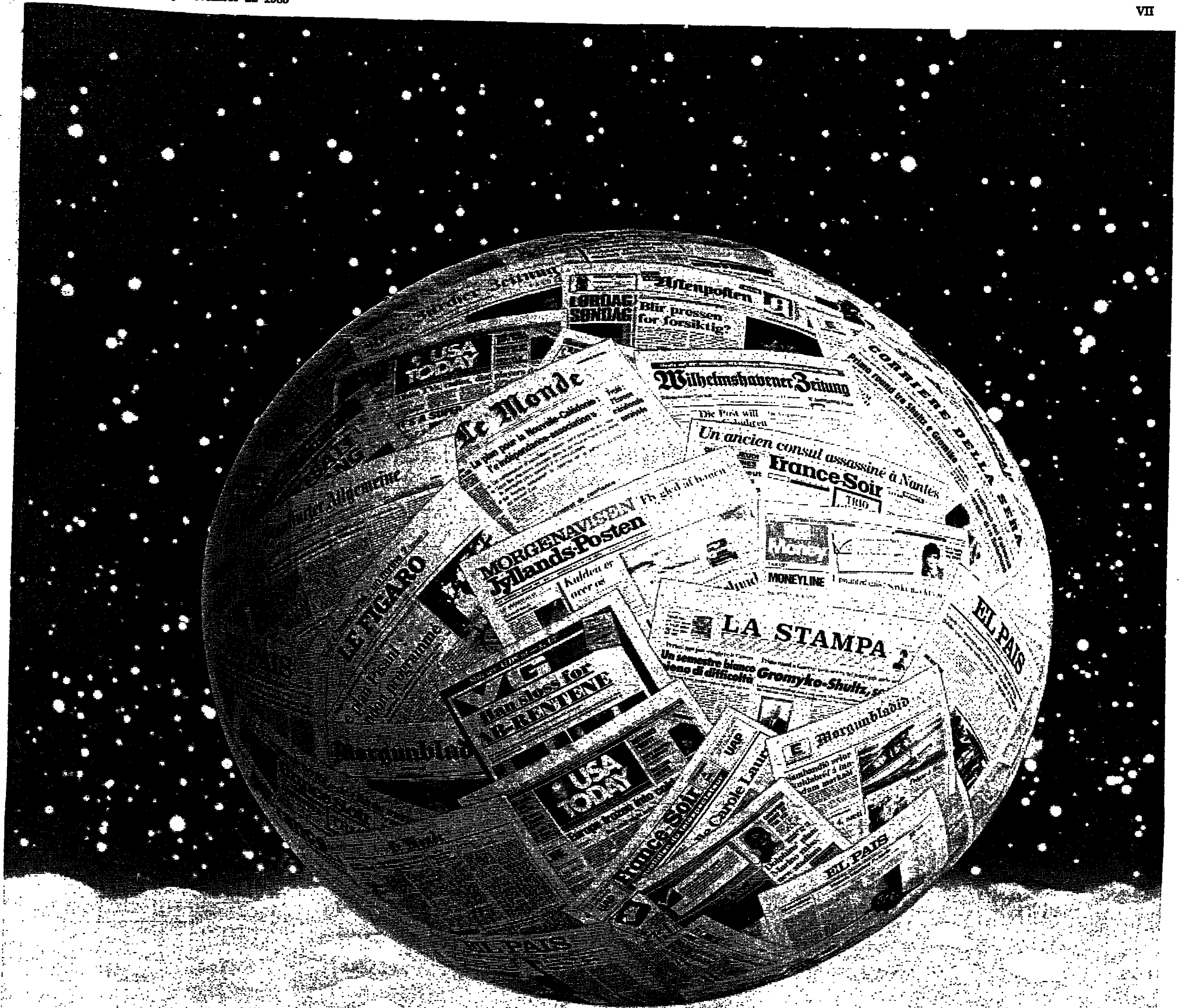
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## Norway 8



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abbatem de Lysa nobis significasti, volentes  
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libenter nobiscum inire, et nobis confederari.  
Vene autem placeat et placebit nobis quod terre  
nostre communes sint, ut mercatores et  
homines, que sint de potestate vestra, libere et  
sine impedimento terram nostram adire possint,  
et homines et mercatores nostri similiter  
vestram, dum tamen litteras patentes super  
hoc nobis destinasti, et nos vobis nostras  
transmittamus...*

This is the beginning of a letter written by King Henry III of England to King Haakon III (Sverreson) of Norway on October 10, 1217, agreeing in principle to free trade and good will between the two countries. As the first agreement on paper between the UK and Norway, it paved the way to excellent trading relations for almost 800 years. We intend to do our best to prolong these traditions for another 800 years.

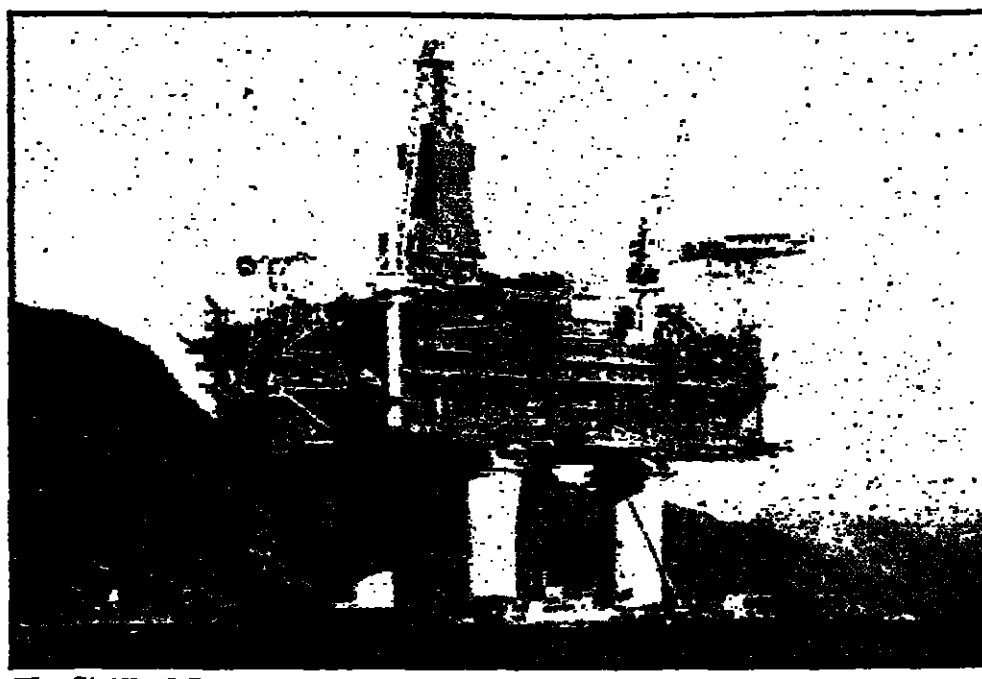
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The Statfjord B platform being assembled by Kvaerner group subsidiary Moss Rosenberg Verft

## Plan to increase crude sales to US refineries

**Oil trading**  
FAY GJESTER

ANY ANALYSIS of Norway's oil trading policy must start by noting that well over half the crude produced on the Norwegian shelf is not marketed in accordance with any national guidelines. It is the property of the various licensees, in relation to their stakes in producing fields, and they can dispose of it as they wish—selling it to their sister companies abroad, on the spot market, or whatever.

For this reason, there is no such thing as a "Norwegian" oil price, although an official body—the Petroleum Price Council—does set theoretical prices for Norwegian crude, for taxation purposes. These "norm" prices, as they are called, are, however, fixed retrospectively, usually once a quarter, on the basis of market assessments.

Statfjord, the Norwegian state oil company, has never played any part in marketing crude belonging to other Norwegian shelf licensees. This is in contrast with the situation previously prevailing in the UK sector, where the then national oil company, BNOC, bought 51 per cent of all UK shelf oil, and resold it. BNOC fixed the purchase price, and because this price was the basis of taxation, the company was tempted to keep the price artificially high.

Statfjord is responsible for handling its own share of crude oil output, plus the state's share (royalty oil). It does not get the state-owned oil as a gift; it buys the crude from the state and then resells it through its own marketing organisation.

During the first half of this year Statfjord's access to crude oil was about 8.3m cubic metres, of which 82 per cent (6.8m cubic metres) came from the company's share of Statfjord field production. In comparison, total Norwegian shelf crude output in the period was about 21.8m cubic metres, of which the Norwegian part of Statfjord accounted for 11.9m cubic metres.

Statfjord's half year report says that in January/June 1985 1.4m cubic metres of crude were processed at the refinery in Mongstad, west Norway, in which it has a 70 per cent stake, the remaining 6.9m cubic metres was sold to customers in western Europe and the US.

The state oil company's policy is to aim at long-term contracts with about a dozen

key companies. Normally volume is agreed on a yearly basis, related to estimated output. In the coming twelve months while price is agreed from month to month.

Until the fourth quarter of last year Statfjord's crude price was agreed quarterly, and made public. Since last autumn, however, the firm has negotiated prices with its customers in confidence—in order, as it says, to avoid "creating controversy". The prices it charges are the best it can get in the market.

### Decision

"We could not follow the fictitious prices fixed by Opec and—for a time—by BNOC," explains Statfjord spokesman Hakon Lavik. "If we had done that, we would have lost all our customers."

While most of Statfjord's crude is sold under long-term contracts, it does from time to time have extra amounts to dispose of—partly because output cannot be predicted exactly and it will not commit itself under the long-term deals, to supplying more than it is quite sure it can deliver.

These extra lots are sold either on the spot market or to one of the company's regular customers which may happen to require an extra load. Overall, about 85 per cent is sold long-term, and the rest spot.

Statfjord's most important crude customers are oil concerns with their own refineries and marketing outlets in Western Europe. Sweden, where the company is in the

process of acquiring Exxon's oil products and petrochemicals activities, was its largest single export market last year, but Britain and the Netherlands were also important.

Because West European crude demand is expected to be stagnant over the next few years, Statfjord wants to expand its sales—already significant—to the US. The kind of light, sweet crude it has to sell is ideal for US refineries, and US crude usage is growing.

A crude oil storage terminal with capacity of 1.5m cubic metres which is being built for Statfjord at Mongstad, near the refinery, will facilitate exports to the US. At present, oil for this market is moved from Statfjord by the relatively small "shuttle" tankers specially equipped to buoy load from the field, and transferred to larger vessels at Mongstad.

This is a costly process, because the big tankers often have to wait several days to collect a full load. The purpose-built shuttle vessels cannot leave the North Sea area. Ship to ship transfer is also somewhat risky, involving the chance of spills.

Once the Mongstad storage facilities are ready—early in 1988—large tankers can collect full loads in one operation. Statfjord will also be able to use the storage capacity as a market buffer, allowing it to take advantage of price variations on the short-term market.

ENGINEERING PROFILE: KVAERNER GROUP

BY DAVID BROWN

## Success in offshore sector

THE LEADING producer in Norway's heavy engineering and offshore fabrication sector is Kvaerner Industrier, with annual sales of some Nkr 5.2bn. Growth has been based largely on traditional Norwegian strengths—shipbuilding, hydro-power, wood processing and fishing—but the offshore boom brought important changes.

Roughly two-thirds of turnover is generated by the offshore sector, while it remains a significant producer of hydro-electric power generation and transmission equipment for domestic and international markets.

"We expect the offshore market to continue playing the main role in our operations for the foreseeable future," says Mr Carl Røtger, group president. It has also emerged as one of the largest shareholders in Saga Petroleum, one of the country's three biggest North Sea oil companies.

Kvaerner's shipbuilding division has seen a steady decline, mirroring the crisis in the sector, and it has closed all but one of its building yards. The survivor is concentrating on specialised liquefied petroleum gas carriers. The market for gas carriers is expected to remain weak through 1985, but an improvement in this sector could have a substantial impact in the medium term.

Continuing a rationalisation programme, the company announced plans to merge its Nye Fredrikstad mek, Verket and Moss Rosenberg Verft yards, forming the group's largest division. This is expected to involve further layoffs.

The shipping interests continue to run up losses and a substantial deficit is predicted this year.

The group, which is generally conservative in its earnings forecasts, notes the less expected 1985 result before extraordinary items to climb by 10 per cent to Nkr 320m.

Kvaerner also has a strong financial position with liquid assets of Nkr 1.31bn and large hidden reserves in written-down shipholdings, plus the advantage of customer financing of large offshore contracts.

supplier of water turbines for hydro-power generation and is also an important producer of machinery for the wood and fish processing industries. Kvaerner Brug's water power division is concentrating heavily on export orders, and has won several significant international contracts.

The group's engineering division is Norway's largest consulting operation in the oil and gas sector, working in the Norwegian and UK North Sea fields, and the normally cautious Mr Røtger expects a much higher result in 1985.

For the medium and long-term, Kvaerner is investing heavily in new offshore technologies, including deep-water trenching and sub-sea production systems.

"Oil activity is moving into harsher climates and deeper waters further north," says Mr Røtger. "Platforms are getting too big and costly."

But with a large protected home market, the risk in Kvaerner's offshore operations may be slightly overstated.

## Industry's hopes raised by new surge in exports

**Engineering**  
DAVID BROWN

NORWAY'S engineering industry is in the middle of a broad upswing, with strong order books and growing exports.

As the largest industrial sector in Norway, it generates 37 per cent of employment (117,000 people), and 27 per cent of production value (Nkr 54bn), more than a quarter of which is exported primarily to European Free Trade Association and EEC markets.

The upswing comes from a relatively low level. In 1984, total turnover among engineering companies climbed only 3.9 per cent, while profitability declined by 1.5 per cent. For the first half of 1985 production, excluding ships, offshore platforms and rigs which account for about 20 per cent of the total, climbed by 7.7 per cent. This was more than double the industrial average.

Much of this increase was generated by higher exports, although the Federation of Engineering Industries says imports rose at a faster rate. The improvement was especially marked in the machinery industry, which rose 8.8 per cent. Since offshore construction remains at unchanged levels, this implies a strong improvement in non-offshore industries.

Norway is strong in specialised segments of the electrical engineering industry. It pioneered the development of small and medium-scale hydro-electric power equipment. It is hoped that this expertise will lead to further export opportunities, particularly in developing nations.

The largest company in this field is Elektro Union, producing among other things transformers, generators, and electrical equipment with an annual turnover of Nkr 2bn. Much expansion has been generated on export markets, and it has opened subsidiaries in Malaysia, Sri Lanka, and Tanzania.

The building and construction industry is also well developed in this sector, with expertise in dynamiting and tunnelling for mountain terrain.

In the offshore branch, the Federation warns of a dramatic decline after 1988 unless decisions are taken soon to develop new fields. The largest producer is the Aker group, which has withdrawn from shipbuilding after a near collapse in 1983 and is concentrating on the profitable segments of the off-

shore sectors and property development.

Its order books are filled by several large contracts over the next two years, and a healthy improvement in profits is expected this year. But the company warns of considerable layoffs if new orders are not received. The Norcem group is poised to become Aker's largest shareholder, with a stake of up to 34.3 per cent.

Overall transport sector production declined by 6.9 per cent during the first half but this was mainly due to continued weakness in shipbuilding.

Since 1980 the crisis in shipbuilding has had a severe impact in Norway, forcing extensive shutdowns and rationalisation, leading to a 45 per cent drop in production since 1980.

"There is nothing left," says Mr Gunnar Reiksten, director of the Norwegian Shipowners' Association. But ship's gear and auto-component producers reported stronger developments. "When the shipbuilding crisis hit, we expected it would affect ship's gear as well, but this hasn't happened," says Mr Bjørn Osleby, director of the Engineering Federation.

"Companies have managed to find new niches and markets, including the Far East. We are still close to the shipbuilding market."

### Automation

Exports account for 75 per cent of ships' gear sales. High labour costs prompted the early development of advanced automated equipment. Among the leaders are Trosvik (steering systems), Thune Eureka (pumping systems) and National Electro (electrical/instrumentation gear).

In the automotive sector, with annual sales of some Nkr 1bn, Tralife's robot division was acquired by Asca, the Swedish electrical engineering group. Kongsberg Vapenfabrik also has extensive production of forgings, machined parts and assemblies.

Overall, the situation has brightened considerably. The Federation has forecast a radical improvement in the industry's fortunes this year, pointing to a 30 per cent increase in orders.

In some sectors the upswing is even stronger: machinery is up 60 per cent and electronics and electrical engineering up 47 per cent. But this has not been accompanied by an increase in new investment, according to the central statistical bureau, SSE.

Profitability remains relatively low with persistent overheating caused by the oil sector soaking up labour supply and driving up costs.



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## Norway 10

## Fears rise over excess capacity

## Metals

DAVID LENNON

FLUCTUATING PRICES and a slowdown in consumption resulting in excess production capacity have Norway's metals industry worried, in spite of the country's many natural advantages.

After the record-breaking profits of last year, 1985 has proved to be a disappointment

for an industry which is so vital to the country's economic health and goal of full employment.

Backed by abundant resources of hydro-electric power, Norway is one of the leading producers of aluminium — only Canada exports more — and cheap power has enabled the country to become the top exporter of ferro-silicon, silicon metal and magnesium.

While hydro-power has been the mainspring of energy-intensive production, local raw materials also represent valuable assets. High-quality quartz quarried from the Norwegian

mountains is employed in most of the ferro-silicon and silicon metal produced domestically. Other local inputs include coal and coke, iron and zinc ores and dolomite or seawater for magnesium.

Sheltered deep-water ports in the fjords and proximity to the most important markets in western Europe (which take 75 per cent of production) provide further advantages in selling the metal goods which account for some 30 per cent of Norway's exports.

Three large companies and a dozen smaller ones are engaged in metals production, which accounts for 25 per cent of the investment, 15 per cent of the added value and 10 per cent of the employees in the country's manufacturing industries.

Aluminium production is dominated by the state-owned Ardal og Sunddal Verk (ASV), with three smelters which delivered 368,000 tonnes of primary aluminium last year. Production has been cut 10 per cent this year and profits are expected to be down to Nkr 400m, compared with the record Nkr 1bn in 1984, according to Mr Erik Onarheim, the company's chief financial officer.

ASV was the subject of a takeover attempt by Norsk Hydro early in 1985. Company officials believe that this attempted amalgamation is now dead and are looking for a partner in the European Community, seen as ASV's natural market.

Norsk Hydro, though more commonly associated with fertilisers and oil, is also a main manufacturer of light metals. It produced 160,000 tonnes of aluminium last year. The company owns extrusion plants in

Europe and the US and provides 25 per cent of the world market for magnesium, with an annual capacity of 50,000 tonnes.

Good profits from magnesium sales this year more than offset the weaker prices which Norsk Hydro received for its aluminium and kept the light metals division in the black.

The country's largest metals concern is Elkem, a leading producer of ferroalloys and silicon for the West.

Elkem owns or has substantial shareholdings in 30 production plants in Norway, Europe and North and South America. It is also the largest supplier of metallurgical technology and production equipment for the smelting industry, according to the information supplied during its successful bid for listing on the Stock Exchange in London this year.

## Energy

With Elkem's decision to withdraw from the steel business and the sale of this operation to Norsk Jernverk this summer, the state-owned company is the only one still producing steel in Norway. This has left the Government to carry the losses sustained by the plants, which have a capacity of 1.35bn tonnes of a metal suffering world-wide overcapacity.

Increasing competition, weakening markets for leading items such as aluminium, silicon and ferroalloys and fluctuating prices, mean the industry is constantly searching for new products to ensure future markets. One example is microsilica dust, previously a waste product from smelters, now

being sold as an additive to concrete and other materials to enhance strength.

There is a growing awareness among the producers in Norway that within a decade or so they will be more limited expansion of hydro-power as exploitation of the nation's water resources reaches capacity.

Given that cheap electricity lies at the base of the industry, this longer-term concern has been brought into sharper focus by the Government's intention to raise the cost of energy. The industry has criticised the Government for taking such a step when the struggle for markets is becoming tougher.

But this is also pushing the companies to upgrade and produce more refined products to avoid the fate of other traditional industries like textiles and car manufacturing, which have moved to lower-cost producing countries.

There is also considerable anger in Government and business circles over the EEC's investigation into charges that Norway has been dumping aluminium, ferro-silicon and silicon carbide in Common Market countries. Officials in Norway say the charges are unsubstantiated and that the country's competitors such as Brazil and other countries with protectionist barriers to free trade.

Improving production processes, developing new metals and going further downstream to ensure markets for the primary products are the goals which Mr Christopher Owe, director-general of the Ministry of Industry, says the industry must aim for as Norway seeks to improve its market position in increasingly competitive industry.



This year has been a disappointment to the metals industry after record 1984 profits

## PROFILE: ELKEM

By DAVID LENNON

## Hunt for special niches

ELKEM, the Norwegian parent company of an international metals group engaged mainly in the production of aluminium, silicon and ferroalloys, has just completed a restructuring process which is intended to lead to more refined products with higher added value.

"We want to upgrade all our existing products," explains Mr Kasper Kleveland, Elkem president and chief executive officer. The company "wants to get out of bulk metals and alloys and develop special products with their own market niches."

Beginning in 1978, the company has gradually divested itself of its steel operation which provided one third of revenue in 1980. The final departure from steel came with this year's sale of Manchester Steel in the UK.

Elkem has also stopped copper mining, which accounted for another 5 per cent of sales in 1980, has ended its zinc mining operations, and dropped a few small manufacturing operations.

The restructuring of the group, together with favourable market conditions for its main products, resulted in 1984 being a record year. Turnover increased some 30 per cent to Nkr 7.8bn (\$1bn), pre-tax profit rose from Nkr 98m in 1983 to Nkr 526m last year, and the dividend was raised by Nkr 2.70 to Nkr 3.50 per share.

However, in spite of the streamlining, Elkem's pre-tax profits for the first nine

months of 1985 was down to Nkr 274m, compared to Nkr 372m in the same period last year. This was due, according to the report for the third quarter, to a decline in the market for aluminium, silicon and ferroalloys, with prices down between 4 and 20 per cent.

Elkem's US activities operated at a loss throughout the third quarter and rationalisation measures, including staff cutbacks, are now being implemented in an effort to improve results.

## Furnaces

In the 1980s Elkem has become increasingly international in its interests and outlook. Exports from Norway and overseas production accounted for approximately 85 per cent of turnover in 1984 and almost 30 per cent of the group's employees are overseas.

It was not always so. Founded in Oslo in 1904, the company began as a research and engineering operation.

By 1950 it had become a major supplier of furnaces and other production equipment. In the following decades Elkem diversified and expanded domestically where it acquired or built a number of ferro-alloy plants and became involved in aluminium.

In the early 1960s co-operation began with Alcoa, the leading producer of aluminium in the US. But the largest foreign adventure came in 1981 with the purchase of the ferro-alloy plant

of Union Carbide. This consisted of three plants and a technology centre in the US and two plants in Norway, as well as the option, since taken up, to acquire two plants in Canada. In addition, the purchase included five power stations in Norway, Canada and the US.

All this helped to establish Elkem's position as a leading producer of ferro-alloys and silicon in the Western world. Half the world's silicon chips use the Elkem product.

Silicon and ferro-alloys accounted for 53 per cent of last year's turnover at just over Nkr 4bn. Aluminium provided 17 per cent of turnover. The company's largest market is Europe, taking more than half of sales, while North America accounts for another 25 per cent, and the domestic market about 15 per cent.

New products which are being developed and marketed include microsilica, which is based on the dust from the company's metal plants.

Mr Kleveland says Elkem is also looking into the possibility of mono- and polycrystal production for the development of silicon wafers. The UK company Crystalox of Oxford, which was bought last year, is involved in developing the wafer technology.

The future also holds the promise of additional new materials based not only on silicon, but also on quartz and even ceramics, which would utilise the nepheline syenite which is mined in Norway by Elkem.

## Upsurge boosts exports

NORWAY'S traditional industries which are based on the exploitation of cheap hydro-power, such as chemicals, will soon be investing more on modernising plants and seeking new products than on increasing output capacity at a time when the world market is uncertain.

The overwhelming importance which oil activities have assumed in the economy has overshadowed the role of the more traditional industries. They remain vitally important, not only for export earnings, but also for providing employment in a nation which views the right to work as an entitlement no less than health care and good transport.

The Government's desire to see the traditional industries strengthened to maintain a balanced economy is expressed in the loans, grants and guarantees available. Attainment of this goal has been made slightly easier thanks to the upsurge in overseas demand for chemical raw materials, which led an export revival in 1983 and 1984.

Because of its full employment policy, the Government is willing to help smooth problems for the industry during short-term recessions, according to Mr Christofer Owe, director-general of the Industry Ministry. But the Government will encourage restructuring if necessary, he says.

The emphasis on ensuring the good health of industries such as chemicals derives from the awareness that oil and gas are finite and that prices fluctuate.

In addition to hydro-power, Norway has been able to capitalise on feedstocks from the North Sea gasfields to build

a growing presence in the petrochemical and fertiliser industries, and also to expand rapidly abroad in both fertilisers and plastics.

The chemicals industry is dominated by Norsk Hydro, one of the largest companies in the country. It has a leading position in the world fertiliser industry thanks to annual capacity of about 8m tonnes and recent massive expansion into downstream activities abroad.

## Chemicals

DAVID LENNON

Norsk Hydro's petrochemical division controls annual production of 350,000 tonnes of ethylene, 70,000 tonnes of propylene, 100,000 tonnes of ethylene dichloride, 450,000 tonnes of vinyl chloride, 300,000 tonnes of polyvinyl chloride, 300,000 tonnes of chlorine and 200,000 tonnes of sodium hydroxide.

The company's petrochemical production is based on natural gas liquids shipped from shared fields in the North Sea to Rafnes in Brønnøysund as liquid ethane, propane or normal butane.

Operating profits of the petrochemical division in the first nine months of the year were down to Nkr 37m compared with Nkr 323m in the same period last year. The company attributes this to lower prices in 1985 but stresses that market conditions have improved and that sales volume is satisfactory.

Some 35 per cent of western Europe's production of silicon carbide comes from three small

companies, Arndal Smeltverk, rion and Orkla Exolom, with production capacity of just over 75,000 tonnes annually.

Odda Smeltverk has a capacity of 130,000 tonnes of calcium carbide and 15,000 tonnes of dicarbamide. Elkem, basically a metals concern, also has a 110,000 tonne capacity for calcium carbide.

But Elkem's move into chemicals, and the establishment in 1982 of a separate company within the group for this purpose, resulted from the development of a process for filtering gases from ferroalloy production. The new technology made it possible to collect the microsilica particles in the waste and turned Elkem into the world's leading producer of the new commodity.

Microsilica additive compositions give concrete plastics and polymers improved properties.

The Norwegian chemicals industry has been undergoing restructuring in the effort to maintain and enlarge market shares in the face of tough competition from other countries.

Research and development is being intensified, although Norwegian industry does not have the advantage of that in countries such as the US, where large sums for research come from big defence budgets.

Dyno Industries, however, a plastics, chemicals and explosives group which Norsk Hydro took over last year, is planning to purchase the explosives division of Hercules, a US chemicals group. Last year Dyno bought another US explosives company, Ireco. Dyno's aim is to become one of the world's main producers of commercial explosives.

## PROFILE: NORSK HYDRO

By DAVID LENNON

## Buying into world supremacy

The name of Norsk Hydro has spread with much speed through Europe's fertiliser business in recent years.

With a rapid series of purchases of European companies in the Netherlands, Sweden, the UK, Denmark, West Germany and a nearly completed deal in France, Norsk Hydro has established itself as the undisputed world market leader in the fertiliser industry.

The decision to plunge so heavily into the troubled business was striking. For even though it was the world's first producer of nitrogenous fertilisers, back in 1905, in recent years Norsk Hydro has been earning as much from oil, gas and light metals as from its agriculture and chemicals division.

Today it is a highly diversified company with widespread operations overseas. Norway's plentiful supply of cheap electricity has behind Hydro's expansion beyond fertilisers into the production of magnesium, aluminium and PVC. The company originally became interested in Norway's North Sea riches in order to secure cheaper raw materials.

Although oil and gas provided one third of sales last year, the acquisition strategy of recent years has been most noticeable in the agriculture

division. Hydro followed a classical strategy of forward integration, becoming largely self-sufficient in each activity to gain full benefit of large-scale production. It has also consciously and aggressively acquired companies and markets to ensure outlets for its production.

The company now has 37 production units in Europe, of which only six are in Norway. More than half of these units are in the chemicals field.

## Expansion

The second largest industrial group after Statoil, the state-owned oil company, Hydro had a turnover of Nkr 35.6bn (\$4.56bn) last year, with after tax profits of Nkr 2bn. Net profits are up 22 per cent this year, according to the third quarter report.

The company's fertiliser operation managed to make profits even during the fierce competition and heavy losses suffered by the industry in recent years. But these tough times have only served to spur the company to set out on what have been described as its "Viking raids" into Europe to buy up companies which at first glance would appear to be uninviting prospects for a group bent on profitable expansion.

Lacking a big home market, Hydro has compensated by overseas expansion, seeking to maintain a technological lead and investing in the most modern plants.

An example of this kind of spending was the decision to spend Nkr 1bn to modernise the fertiliser plants bought in 1982 from Fisons in Britain. Today Hydro claims that it has a leading position technologically in compound fertilisers and that it has improved the ammonia-making techniques bought from abroad by reducing energy consumption, which accounts for the greater part of production costs.

When its early venture into petrochemicals ran into heavy losses due first to technical problems and then to recession, Hydro did not quit. Instead, it hitched itself to the UK to buy up ICI Vinyls and Vinyllene, joining them in Norsk Hydro Polymers. Together with other acquisitions, the group now has total annual capacity of 200,000 tons of PVC.

Given that Hydro's production of vinyl chloride monomer (VCM), an intermediate in the PVC production process, is 500,000 tons annually, it may not be long before further raiding is revealed as the company seeks more customers for its VCM production excess.

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Financial Times Friday November 22 1985

## Norway 11

## Call for aid in five-year plan

Electronics  
DAVID BROWN

THE Norwegian electronics industry may seem to be doing well, but this is only in relation to the rest of the industrial sector, according to Mr Helge Christensen, chairman of the Norwegian Electronics Industry Federation and managing director of Kongsbergs Vapenfabrik.

The federation has tabled a five-year strategy which calls for government aid to combat important problem areas. These include a growing shortage of qualified technicians, and relatively low exports.

The industry employs 15,000 people and generates NOK 7bn in turnover (roughly 42 per cent of which is sold abroad). The eight largest companies, led by Eldec, Eldec, Norsk Data and Kongsberg, account for roughly 80 per cent of sales. It is one of the fastest-growing sectors in Norwegian industry, but is relatively small, generating only 3.8 per cent of industrial employment and roughly 3 per cent of production value. And as Mr Christensen says: "We are growing at a lower rate than the market and we are losing ground both in Norway and abroad."

The electronics industry grew over the past two years by 8 per cent and 6 per cent respectively but the market expanded by 20 per cent annually according to the federation. It is also still heavily dominated by telecommunications products, led by Eldec's Eldec, which has seen their primarily domestic market decline sharply.

Their share of gross production value has fallen from 84 per cent to 68 per cent since 1977, although it is hoped that expansion plans by the Norwegian PTT may generate new growth.

The consumer electronics industry collapsed in the late 1970s. Meanwhile the data and professional sector has been expanding vigorously, and its share of total production has jumped from 6 per cent to 24 per cent, led by Norsk Data and Tandberg Data.

The sector has specialised in high-performance mini-computers and software for technical, scientific and military

applications, as well as data peripherals including display terminals and computers.

Norway has also developed specialised electronics products tied to traditional industries, particularly in the maritime field. Products range from sophisticated underwater acoustics for fish-finding to automated engine-room and navigation equipment.

Kongsberg has benefited from participation in several large defence contracts stemming from Norway's Nato membership. It has developed a cheaper anti-ship missile, and proximity fuses for mortar and artillery ammunition.

"A small country cannot be champion in all areas," Mr Christensen says. "You have to pick out niches and be good enough to succeed."

According to the federation, the shortage of experts has been a big obstacle to growth, particularly for smaller companies.

"Qualified people of all kinds are in shortage," Mr Christensen says. "We need to at least quadruple the throughput in educational system to supply all the engineers industry needs."

The federation calls for a substantial step-up in government funding for education, particularly through the well-developed research institute system.

The high corporate demand for qualified electronics, data and software engineers has deprived both the educational system and the public sector, where agencies "lack the expertise to specify the systems they need and are buying IBM blind."

The federation is also calling for an expansion in government contracts for Norwegian electronics companies along the lines of the US Strategic Defence Initiative or the UK's Ablex programme. This would involve an increase in research and development contracts from the Government to help companies develop base technologies and channel resources into intensified marketing.

The level of R & D spending stands at about 10 per cent of turnover. But even this is an unacceptably high burden for a number of small companies burdened with relatively low profitability and high purchase costs for foreign components, according to the federation.

"We are not asking for government aid for product development," Mr Christensen says. "But in most other industrialised countries there is more government funding for building up basic technology and bringing it into the commercial phase."

The federation also points out that a major change in business attitudes will be necessary to improve the export ratio. "There are many companies which have been fairly happy living within Norwegian borders, but the industry must internationalise to survive," Mr Christensen says.

He points to several examples including Norsk Data's joint venture with Matra in France and its purchase of Dietz in West Germany, as well as Tandberg Data's co-operation pact with Siemens.

"Joint ventures and buyouts are the only way to market products with high development costs and a short lifetime," Mr Christensen says. "But this is a new thought for a big part of Norwegian industry."

## PROFILE: NORSK DATA

## Computer profits jump

By DAVID BROWN

NORSK DATA is the star of the Norwegian high-technology industry, boasting a 45 per cent annual average growth rate in revenue and 79 per cent in pre-tax profit over five years.

While earnings in the worldwide computer industry have been depressed, Norsk Data's pre-tax profits in the first half jumped 120 per cent to NOK 111m on 57 per cent higher revenues of NOK 780m. With about half its sales outside Norway, the group is steadily improving its market shares in the UK, Germany and France through intensive marketing, joint ventures and acquisitions.

Norsk Data took an early strategic decision to avoid the now-crowded personal computer market, concentrating on professional minicomputers for the office and military sectors.

Although its first success came in the scientific market, it has focused more sharply on complete high-performance systems with integrated software, networking configurations and peripherals, allowing it to maintain prices and margins at a high



The automated control room of Norsk Skog newspaper mill

level. Its hardware product line consists of three 16-bit machines in the ND-100 series and four 32-bit ND-500 machines with superior price/performance characteristics.

The group has held down costs by designing its own chips but having them manufactured outside the company, and buying in other components and peripherals. However, this dependence on outside suppliers proved costly last year when there was a world-wide shortage of some components.

The research and development budget was roughly 9 per cent of 1984 sales of NOK 1.57bn. Three-quarters of this is devoted to software work.

Norsk Data has also placed a strong emphasis on developing its marketing resources — about 20 per cent of its employees are involved in sales and marketing and a further 40 per cent in customer support. It has expanded through several important acquisitions including Silvadata of Sweden and Dietz of West Germany, where operating profits are well ahead. The

group has also expanded quickly in the UK, although from a low base, and sales have increased an average 80 per cent annually to NOK 63m last year and NOK 40m in the first half of 1985.

The company has signed a joint venture with Racal, the defence and communications company, to develop and market artificial intelligence systems based on its ND-500 machines.

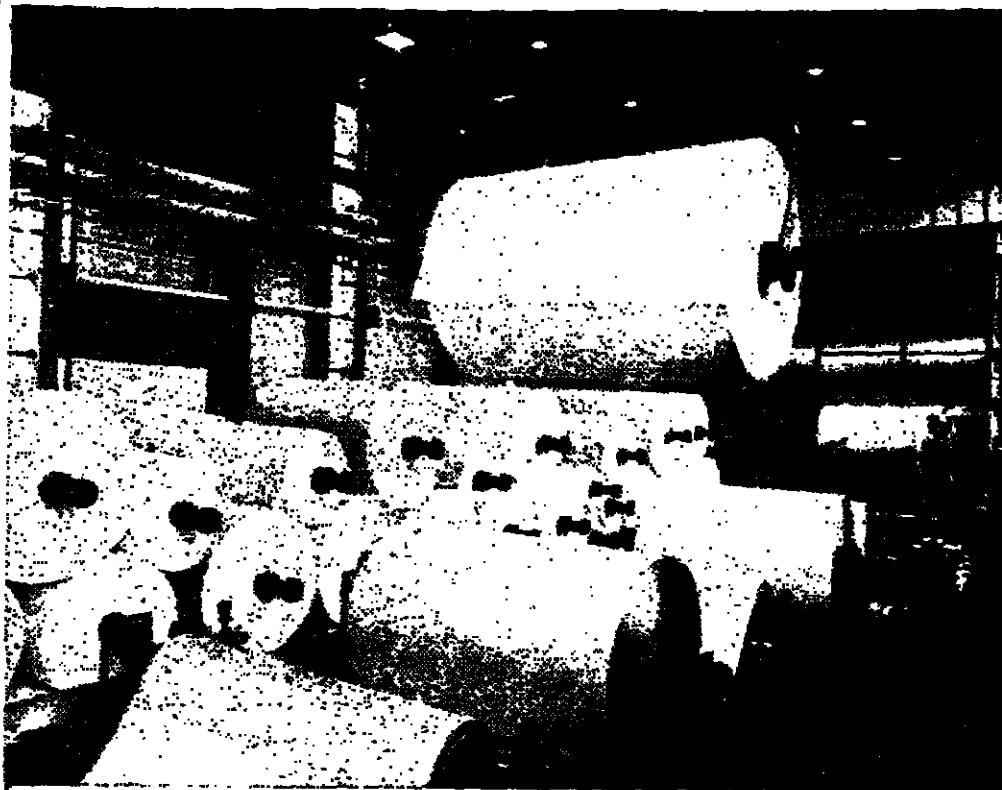


Photo: 20 tonnes jumbo rolls of bleached sulphite pulp at Borregaard Industries

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## Less exposure to world swings

## Forest products

KEVIN DONE

NORWAY'S pulp and paper industry, though modest compared with its rivals in neighbouring Sweden and Finland, has built up a considerable presence in certain key products such as newsprint and magazine paper.

Pulp and paper still account for about 8 per cent of the country's traditional exports (excluding oil and gas) and some three-quarters of the output from Norwegian paper mills is sold in foreign markets.

Although still lagging a little behind its Scandinavian competitors, the Norwegian forest products industry has taken big steps to rationalise and streamline its operations. According to the Norwegian Pulp and Paper Association, the Norwegian manufacturing sector has undergone such sweeping structural changes.

In 1950 Norway had 123 wood-processing factories; the number now is 34.

The survivors in the industry have invested heavily in large, modern mills, however, and despite the long list of closures total capacity of the pulp and paper industry has increased considerably. The average size of the paper mills has more than doubled to 80,000-90,000 tonnes, and in the period 1980 to 1984 Norwegian paper production grew from 789,000 tonnes to 1.56m tonnes.

Despite this rationalisation process, mills in Norway are still on average somewhat smaller than their competitors in Sweden, where corresponding units produce about 150,000 tonnes a year.

The investment in large paper mills has helped to reduce Norway's exposure to the turbulent swings in the world pulp market. The share of pulp output processed in Norway has risen steadily since the early 1950s from less than 50 per cent to more than 70 per cent.

At the same time the industry has concentrated on grades of paper which give the greatest yield from the country's limited pulpwood supplies. This means that the share of fine paper has fallen from close to 15 per cent of total output 25 years ago to

less than 5 per cent today. Production last year totalled 58,000 tonnes compared with 150,000 tonnes in 1974.

The share taken by wood-containing papers — newspaper and magazine papers — has jumped from 40 per cent to close to 70 per cent.

Ownership of the kraft paper mills has been concentrated and output has been held at a stable level, but production of board, wood-free writing and printing paper and other fine paper grades has fallen as the industry's product range has narrowed under the pressures for rationalisation.

The small Norwegian mills often have been unable to compete with the large integrated mills in other countries, which have bigger sources of raw material supply and more extensive domestic markets.

This year the links between the three main newsprint producers in Norway have been strengthened and new grouping is emerging around Norsk Skog, the industry leader, which is large enough to challenge even Norway's biggest rivals in Sweden and Finland.

Norsk Skog has capacity to produce 420,000 tonnes a year of newsprint. Follum Fabrikk has a capacity of 310,000 tonnes a year and Union a capacity of 220,000 tonnes a year.

Norsk Skog and Follum have had close links since the early 1970s following the establishment of a joint sales company in 1973, but at the beginning of 1985 the ties were cemented further. Norsk Skog increased its shareholding in Follum from 31 to 45 per cent and has since increased it again to 49 per cent. With a stake of 11 per cent Follum in its turn is the biggest single shareholder in Norsk Skog.

## Co-operation

In July these two companies took over a dominant holding in Union, the country's third largest newsprint producer. They acquired a 7.5 per cent stake from Bergen Bank, and at the same time bought up a 50.4 per cent interest in Forenede Papir og Cellulosefabrikker, a holding company which controls 46.3 per cent of Union.

Norsk Skog claims that the chief benefits of the closer co-operation between the three newsprint producers will be in marketing. With an annual output of around 900,000 tonnes Norsk Skog/Follum/Union now account for close to 20 per cent of Scandinavian newsprint production.

The new grouping is close on the heels of Sweden's Holmen, Europe's biggest newsprint maker, which has a capacity of 960,000 tonnes of newsprint and 125,000 tonnes of magazine paper.

As part of the deal with Bergen Bank Norsk Skog, Follum and Union each agreed to sell to take over 10 per cent stakes in Tofte Industrier, the ill-fated pulp venture which went into bankruptcy in the early 1980s. The financial collapse of Tofte cost Norsk Skog, which originally had a stake of 50 per cent, some NOK 52m.

The pulp mill, one of Norway's most ambitious onshore industrial projects, has since had new capital injected, and through the latest deal with Bergen Bank the Norsk Skog group is again emerging as the main shareholder. It owns directly 22 per cent, while Follum and Union each have further stakes of 10 per cent. Last year, Tofte produced some 244,000 tonnes of newsprint and made a profit of NOK 1.5m (before allocations) on a turnover of NOK 983m.

## Succeeded

In addition to the concentration of ownership in the newsprint sector, Norwegian pulp and paper makers, have also succeeded in rationalising their pulpwood buying operations.

Follum, Union, Norsk Skog and Tofte, which essentially represent the interests of Norwegian wood-processing industry on the western side of the Oslofjord have formed a new buying company, Vestvirk. A second group, pitelid, Timmer comprises the interests of Norwegian paper and board makers, and is headed by Peterson and Saugbrud, foreman (part of the Kosmos group) has emerged to co-ordinate pulp-wood buying from the eastern forest owners.

Mr Arild Holland, managing director of the Norwegian Pulp and Paper Association, says the new buying companies promise considerable cost reductions in both transport and stock-piling and also improvements in the co-ordination of imported timber purchases.

In 1984, the Norwegian pulp and paper industry enjoyed a record year. At 1.56m tonnes production of paper and board was 14 per cent higher than in 1983 and was 134,000 tonnes above the previous peak in 1974.

Exports of mechanical and chemical pulp, paper and board totalled NOK 5.6bn, of which paper and board accounted for some NOK 3.8bn. Export earnings were 20 per cent above 1983 and also set a new record. Norway's main markets are found in Western Europe with the UK and West Germany heading the list. Sales to the UK totalled 254,000 tonnes last year, an increase of 38,000 tonnes, while West German purchases rose by 25,000 tonnes to 193,000 tonnes.

The big break-through in 1984 came in sales of both newsprint and magazine paper to the US, however, with a leap in newsprint sales of 116 per cent to 71,000 tonnes.

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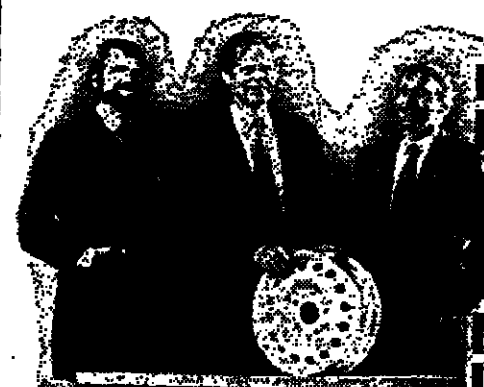
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## Norway 12

## More optimism after a decade of gloom

### Fishing industry

KEVIN DONE

AFTER MANY years in the doldrums the Norwegian fishing industry is more optimistic about its future than for a decade. Instead of a picture of declining catches and dwindling quotas, it appears that some of the most important Norwegian fish stocks are finally recovering from the damage inflicted by over exploitation during the 1970s.

The earlier depletion of the fish stocks has meant that the industry has been burdened for several years by a fishing fleet and processing capacity that have by far exceeded the resources of fish available.

The sector has been kept afloat only by large subsidies from the state — Government aid will amount to around Nkr 1.4bn (\$178m) this year — but this is a price the state has been willing to pay in order to try to keep people from moving away from the sparsely populated coastal areas, especially in the northern and western parts of Norway.

While the traditional fishing industry has been going through hard times, however, a new activity has emerged in the shape of fish farming which has fast developed into one of Norway's most exciting growth industries of the 1980s.

The production of farmed salmon has been increasing by 40 per cent a year and in 15 years the value of exports has grown from nothing to more than Nkr 1bn a year. After expanding fast in Norway, fish farmers are also moving abroad and have already developed a presence in the growing aquaculture industries in Scotland, Ireland, Iceland and Canada.

This year two fish farming companies have been floated for the first time on the Oslo stock market and a new venture capital fund, Havbruksfondet, had no problems earlier this year in raising Nkr 100m in equity capital for investing in minority holdings in fish farming companies.

While the overall importance

of the fisheries industry in the Norwegian economy inevitably has been declining — especially since the development of the oil and gas sector — the export of fish and fish products still accounts for about 15 per cent of all Norwegian exports of goods excluding ships, crude oil and natural gas.

Fishing operations as such account for some 2 per cent of employment, but in the coastal districts and in particular in the counties of northern Norway such as Nordland, Troms and Finnmark, the share is around 15 per cent. In addition a large part of the population in such districts is employed in industries closely related to fishing such as fish-processing, fish-meal, boat building, repair and the marketing and transport of fish products.

In many isolated communities dotted along Norway's 20,000-kilometre coastline, fishing activity provides the entire basis for the life of the whole settlement. The well-being of the fishing industry is thus a vital element in Norway's attempt to maintain population levels in isolated regions and resist the drift to the towns.

### Ranking

Norway ranks as the sixth or seventh largest producer of fish in the world after Japan, the Soviet Union, China, the U.S., Chile and Peru and accounts for 3.5 to 4 per cent of the world catch. The first-hand value of the Norwegian catch is more than Nkr 4bn a year.

Cod, saithe, haddock and other species used only for human consumption make up about 70 per cent of the value of the catch and about 30 per cent of the volume.

Species used for fishmeal and oil, particularly capelin, account for around 70 per cent of the volume of the catch but only a third of the value. Most of the fish for human consumption is processed further as frozen and salted fish and stock-fish with only a small percentage sold as fresh fish.

The value of sales of fresh fish has risen sharply with the development of fish farming, however, and Norway has begun to open up markets for fresh salmon as far away as Japan and the US West Coast.

The major part of the fish catch brought ashore in Norway — some 57 per cent — is taken within the country's own 200-mile economic zone, although there are still some important fisheries in EEC waters, off Greenland, the Faroe Islands and to some extent in the Soviet zone of the Barents Sea. Technical advances in the past 15-20 years have greatly

improved the efficiency of the industry, and partly as a result fishing has become a far more specialist occupation. The number of fishermen has fallen considerably, from about 88,000 in 1948 to 61,000 in 1980 and little more than 30,000 at present.

The number of part-time fishermen has fallen far more dramatically than the number having fishing as their sole occupation, however. The need for extensive investments and the modernisation of the smaller coastal fishing vessels have required a far more intensive use of boats and equipment. As a result the number of man-years worked in the fishing industry has declined far less than the number of fishermen.

Norway owes its fisheries to the favourable currents and temperatures which make the relatively shallow continental shelf the site of rich fishing banks with considerable local stocks of a large variety of fish.

At the same time the Norwegian fjords and coastal waters have traditionally provided spawning grounds and nurseries for the great stocks of cod, herring and other species which migrate through the entire north-eastern areas of the Atlantic.

The damaging depletion of the fish stocks in the Barents Sea has meant the Government has had to undertake expensive measures to try to bring the catch and production capacity more in line with the resource basis. Subsidy schemes to encourage the scrapping of vessels have been introduced for the purse seine fleet, the trawler fleet, the seal and whaling fleet as well as the coastal fleet.

At the same time there is an attempt to reduce parts of the onshore processing industry which is also characterised by a large number of small and medium-sized plants scattered along the entire coast. There are about 700 processing plants and receiving stations with close to 600 employees.

Most of the food fish traditionally was used for the production of stockfish, klipfish and salted fish, which still account for most of the smaller plants. The largest number of employees are now found in the filleting and freezing industry, however, which has expanded fast in the last 15 years.

About 90 per cent of the Norwegian fish catch is finally exported in one form or another, and exports totalled about Nkr 7.8bn in 1984. Including domestic sales (10 per cent of the quantity of the catch and 25 per cent of the value), the fishing sector has



Some of the most important fish stocks are recovering from 1970s over-exploitation

total revenues of around Nkr 9bn a year. The US, the UK and Sweden are the major importers.

The profitability of the fishing industry has been unsatisfactory for several years, partly because of its structure—a large number of small units along the entire coast—and partly because of the declining catches of the more valuable species such as the Arctic cod. At least on the latter point prospects are improving, however.

The Norwegian Arctic cod stock has now enjoyed several good spawning years and the fishing industry expects quotas to rise by as much as 30-70 per cent in the years from 1987. The stock of Norwegian spring spawning herring is also growing rapidly and according to the scientists the Norwegian catch of herring in two to three years time could be back to the level of the 1950s and 1960s.

### Agreement

Herring stocks are also growing in the North Sea, but Norway still has not been able to reach agreement with the EEC on how these stocks should be divided.

"The general picture is much brighter," says Mr Lars Brekke, personal secretary to the newly-appointed Fisheries Minister Mr Eivind Reiten. "Many companies and fishermen want to invest because they expect bigger quotas. The last ten years have been the worst and the next ten years could be much better."

While the traditional fishing industry still has to wait for a

decisive improvement in its fortunes, however, fish farming is already enjoying boom conditions. A recent analysis from the planning group of the Norwegian Council for Scientific and Industrial Research, claimed that the number of jobs in Norwegian aquaculture could be tripled from 4,000 in 1984 to 12,000 in 1990.

The Atlantic salmon, one of the world's most coveted delicacies, is now being mass-produced in Norwegian fjords and air-freighted by the tonne to the leading capitals of the world. New air transport techniques have helped make fresh salmon available all through the year.

In 1984 production of farmed salmon climbed to 22,300 tonnes compared with only 600 tonnes ten years earlier. Output is expected to total 30,000 tonnes this year and to have virtually doubled again by 1987 to 55,000 tonnes.

Despite the emergence of foreign competitors, Norway still accounts for as much as 85 per cent of world output of farmed salmon.

Fish farming has now been made a priority area in national research and development alongside information technology, offshore technology and materials research and some Nkr 70m was earmarked for marine research in the Government's 1985 budget.

Norwegian fish farms are perilously dependent on salmon and much of the R&D effort is going towards developing new species suitable for aquaculture such as cod, turbot, halibut and sole. At the moment halibut is the main hope as a big future revenue-earner.

## World protests intensify

### Whaling controversy

KEVIN DONE

THE ISLAND of Skrova, 250 kilometres north of the Arctic circle, on Norway's rugged north-west coast, has a population of fewer than 400. For 2½ months each year from late May to early August half the population — young and old alike — are caught up in the febrile activity of processing a large part of the season's whale catch.

However, the island's five processing plants could stand idle next summer if Norway finally yields to the pressure of international opinion and calls a stop to commercial whaling.

Norway was once the world's leading whaling nation. It was a Norwegian, Sven Foyn, who invented the cannon-fired harpoon in the last century, and it was Norway that first introduced factory ships for whaling in the 1920s.

The country has been at the heart of the history of whaling from early times up to the present, but today Norway stands increasingly isolated as it seeks to resist the world-wide moratorium on commercial whaling agreed by the International Whaling Commission for 1986.

Only three countries — Norway, the Soviet Union and Japan — have continued to object to the IWC ban, although some others such as Iceland are seeking to exploit loopholes in the commission's rules and have said they intend to continue whaling "for scientific purposes".

Japan, which has come under heavy pressure from the US to stop commercial whaling, has indicated that it will call a halt in two years' time — it otherwise faces the threat of US sanctions — and the Soviet Union has also said it will stop in 1987-88 for "technical reasons".

Norway has continued to object to the general moratorium — agreed by a three-quarters majority of the IWC countries in 1982 — on the grounds that the ban was a political decision not based on any recommendations of the IWC scientific committee.

The pressure from the IWC has been building up, however. At its annual meeting in Bournemouth, England in July the commission decided to act on new reports that Norway was exceeding its quota and to its scientific committee and declared that the North-East Atlantic stock of the minke whale, the main quarry of the Norwegian whale hunters, should be made a protected species.

According to Dr Sidney Holt, a UK scientist and member of the IWC's scientific committee since 1959, work carried out since 1969 has shown that the minke whale stock has been declining steadily for many years. He maintains that the minke whales in the north-east Atlantic now number only 20-30 per cent of the original stock that existed just before World War II when intensive hunting for this whale began in northern waters.

These findings have put Norway in a difficult position. A major part of its defence of continued whaling has been that it would always act to curtail activities if "the best available scientific knowledge" showed that a particular stock was in danger.

Playing for time

For the moment it has decided to play for time. Just before the 90-day deadline under the IWC rules expired at the end of October, Norway filed a formal objection to the commission's decision to declare the minke whale a protected species in the north-east Atlantic.

Preliminary findings by Norwegian scientists suggested that the IWC decision had a weak scientific basis. The Government had requested a report from its own scientists at the Marine Research Institute in Bergen and claimed the IWC decision should have been postponed until the summer of 1986.

The Norwegian scientists' own report should be available next spring, which would still give Norway time to act to stop the Norwegian whalers setting sail for the Barents Sea and the Arctic Ocean at the end of May.

"Our objection does not necessarily mean that there will be whaling in 1986," says one senior Norwegian diplomat

guardedly. "That decision will depend on the comprehensive report of the Marine Research Institute. We need more valid scientific advice."

Norway has gone along with the much lower quotas issued by the commission since the early 1980s when concern for the North-East Atlantic whale stocks began to grow. The 1980 quota of 1,790 animals was cut to only 635 for this year. The Norwegian whalers also have some small concessions to hunt in Icelandic and Greenland waters although the bulk of their catch is now made in the Barents Sea including the Soviet zone.

Norway's total quota in 1985 — including the Iceland and Greenland stocks — was 772 whales compared with 1,985 in 1982. Whaling is a highly charged issue both in Norway and abroad. The country admits the often dubious role it played in earlier decades in hunting several of the large whale species to the edge of commercial extinction in both Arctic and Antarctic waters.

The last Norwegian expedition with factory ships left the Antarctic in the 1967-68 season. Since then Norwegian whaling has been confined to the hunt for the minke whale in its own and adjacent waters.

Whaling is a strictly seasonal activity providing work for fishermen and onshore processing plants at a time when there is a lull in other fishing activities. "There are no other raw materials to work with in this period," says Mr Ulf Ellingsen, managing director of one of the five processing plants on Skrova in the Lofoten Islands.

Some 50-100 fishing boats from all along the Norwegian coast have taken part in whaling in recent years, but it is the prosperous community of Skrova that has most to lose with whaling accounting for as much as 50 per cent of the community's income. Sixty to 70 per cent of the Norwegian whale catch is now landed on Skrova.

Hitherto the Norwegian Government has treated the whale like any other marine resource, insisting that "those whale stocks which can sustain harvesting constitute a resource which can legitimately be har-

vested, under scientifically sound criteria and strict regulation and control."

At the same time, regional policy is a powerful element in Norwegian politics. Both the Government and Opposition parties are all firmly committed to maintaining activities in the vulnerable scattered communities along the country's vast coastline. Very often there are few alternative industries to the fisheries, and for some isolated communities whaling has continued to provide an important supplement to their annual incomes.

### New threats

There is little support inside Norway for the more emotional anti-whaling arguments and the fishing industry, one of the country's most powerful interest groups, insists that the Government should not allow foreign environmental groups to dictate domestic policy issues.

The threat of boycott actions against Norwegian fish exports, particularly to the US and the damage that whaling is doing to Norway's foreign image and its stance on other international environmental issues, are forcing the Government to think long and hard about next season's whaling, however.

On the island of Skrova, Mr Ulf Ellingsen admits that "you can criticise the history of Norwegian whaling, but I do not think that it is right that communities in northern Norway should pay the price of what Norway did decades ago. We have interests in this business, we too want to preserve the whales."

Dr Sidney Holt argues, however, — and a majority of the International Whaling Commission has accepted the point — that Norway's coastal or "small-scale" whaling has been just as damaging to the whale stocks in the North Atlantic as the factory ships and their fleets of catcher vessels were earlier in the Antarctic.

He told a conference in Oslo earlier this year: "Norwegians have made a great deal of profit over half a century not by 'harvesting' whales but by mining them, by treating them not as renewable resource but as if they were minerals. Enough should be enough."



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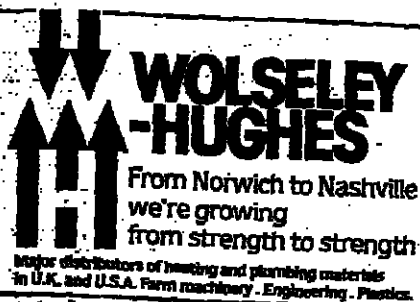
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday November 22 1985

## IVECO

International  
Truck Technology

## Volvo bids to take over Cardo investments group

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

VOLVO, the Swedish automotive, energy and food concern, is bidding to take over Cardo, the Swedish investment company with industrial interests in sugar, feeds and plant breeding, in a deal that values Cardo at more than SKr 4bn (\$512m).

Volvo plans to merge the Cardo industrial operations with its existing food and feed divisions.

Cardo's share portfolio, valued at SKr 1.7bn at the end of August, will be floated off in a separate publicly quoted investment company, New Cardo, in which Volvo plans to maintain a 10 per cent stake.

Food and allied activities will become the third largest Volvo division after cars and trucks.

Volvo already holds some 22 per cent of the Cardo equity, an interest acquired in 1984. Mr Peter Cullenham, Volvo chairman, said the group's net investment to acquire the industrial operations would amount to about SKr 1.5bn.

Volvo is offering SKr 175 in cash plus one share in the New Cardo investment company for each existing Cardo share, an offer worth an estimated SKr 280 a share, a premium of some 25 per cent over the market price.

In addition, Volvo is bidding to take over the 10 per cent of the equity of Hilleberg, Cardo's feeds and plant breeding subsidiary, not owned by the parent company.

ICI, the UK chemicals group, negotiated for several months last year to take over Hilleberg, a leading sugar beet and forestry plant breeding company, but failed to agree terms.

Volvo is already one of Sweden's biggest food groups with some of the country's leading brand names in products ranging from tomato ketchup to processed herring and hamburgers. Food last year accounted for 8 per cent of group turnover, with sales of SKr 4.9bn.

Volvo said yesterday it intended to grow within the food industry, which was "a stable business with good earnings capacity and modest investment requirements." Food offered a counterbalance to the trading fluctuations of the automobile industry.

In 1985, Volvo's existing food operations together with the Cardo industrial operations will have a joint turnover of more than SKr 10bn and earnings of over SKr 900m.

Through Hilleberg, Volvo will also increase interests in biotechnology.

Volvo yesterday announced a 4.4 per cent increase in profits (after financial items) in the first nine months to SKr 5.85bn. Group turnover was virtually unchanged at SKr 62.33bn.

Sales of industrial products rose by 11 per cent, while oil trading turnover dropped by 28 per cent.

In the third quarter, profits were 61.8 per cent higher than a year earlier at SKr 1.507bn, thanks to big foreign exchange gains.

Third-quarter operating profits were 18.9 per cent higher than a year earlier. The value of car sales was 28 per cent higher in the third quarter and 18 per cent higher in the first nine months at SKr 25.9bn.

Volvo plans to increase the availability of its shares for ownership by foreign investors by offering to exchange a maximum of 10m restricted B shares for unrestricted B shares.

The move will raise the proportion of the Volvo equity that can be bought by foreigners to 36 per cent from the current 23.4 per cent.

## Threat to Siemens bid for Pierburg

By John Davies in Frankfurt

ROBERT BOSCH, the West German motor vehicle components group, has stepped in to try to thwart a bid by Siemens, the electrical concern, to take over Pierburg, which makes carburettors for cars.

Bosch, which has 20 per cent of Pierburg, said yesterday that it had decided to exercise a long-standing option over the remaining 80 per cent, at present owned by Pierburg family members. It stressed, however, that it would not buy the stake itself but arrange for its transfer to other partners.

Siemens had previously reached basic agreement with Pierburg family members to take over their stake in the company, which has annual sales revenue of about DM 500m (\$190m).

The federal cartel office in West Berlin indicated recently that it was unlikely to approve the Siemens move unless Bosch also sold out. But far from bowing out, Bosch has set about finding other companies, so far unnamed, to step into Siemens' shoes.

The issue for Pierburg is still not over, however, and Siemens says it has not given up hope. The cartel office will hold talks with Bosch in the next few days and its approval of the deal is likely to depend on who the prospective partners are.

Pierburg, based at Neuss, near Düsseldorf, is having to invest heavily in technology.

Some motor industry executives welcomed the possibility of Siemens taking over the company on the grounds that it might further sharpen competition in the supply of crucial components.

## Flood of issues follows upturn

A DELUGE of new issues was launched into the Eurobond market yesterday. The market's strength earlier in the week encouraged borrowers to come forward, but the lag in turning mandates into deals meant that, in the Eurodollar market at least, issues were launched into a market which was no longer very receptive, writes Maggie Urry in London.

The bond market in Europe opened higher after the late rise in New York the previous night. But thereafter prices drifted lower again with some issues down on the day. Traders noted profit-taking by retail investors, and buying was selective. However, many said that the undertone was still positive.

Procter and Gamble, the US deodorant and home products group, an AAA rated borrower, led the rush of deals with a \$150m seven-year issue with warrants, led by Morgan Stanley. A new twist was the inclusion of the warrants to co-managers rather than a price fixed in advance. That ensured a quick syndication for the 9 1/2 per cent bonds, callable after four years, and priced at 101 1/2, though some issuing houses turned it down.

The warrants, which buy into a non-callable bond with the same terms, using the bonds in the first four years, were allotted at prices between \$16 and \$25 with an average of \$18.85. They traded around \$21, while the bonds were bid just outside the 1 1/4 per cent fees.

Nippon Telegraph and Telephone

launched a \$100m 10-year issue led by Salomon Brothers. This was priced with a 9 1/4 per cent coupon at 100 1/4, terms which gave the borrower a cost about equal to US Treasury yields, taking in the 2 per cent fees. The terms were regarded as far too tight for this market, now that Japanese demand for these sushi bonds has fallen, and the bonds were trading around 98 1/2, outside the fees.

Eksportfinans, the Norwegian body for financing exports, was third of the fixed rate borrowers with a \$100m 10-year issue led by Merrill Lynch. The coupon was set at 10 per cent and issue price at 100 1/4, offering a fair spread over Treasury yields of 41 basis points, the market in a difficult mood, the bonds were trading just within these fees.

In the floating rate market a \$100m 15-year issue was launched for Spain, by Merrill Lynch. The bonds will pay interest at 5 basis points above six month London inter-bank offered rate and issue price is 100.05. Fees total 15 basis points and the bonds were trading within that discount at 99.92 bid.

Two Japanese borrowers launched issues with equity warrants which proved popular. Nomura International is indicating a 5 1/2 per cent coupon for a \$75m five-year issue for Toray Industries, the synthetic fibres and leather company. Nikko Securities (Europe) indicated a 5 1/2 per cent coupon for a

\$35m, five-year deal for Gunze, the textile group.

The non-dollar sector of the market were active, too. Ford Credit Canada launched an \$80m issue maturing on October 30 1993, with an 8 1/4 per cent coupon and 100 1/4 issue price. Banque Paribas ran the books on the issue, which is thought to be a swap into Canadian dollars. The market is in good shape at present and the bonds were trading within the 1 1/4 per cent selling concession.

The French franc Eurobond market is also strong, with new issues carefully controlled. A FFf 250m seven-year issue for Unilever France was given the lowest coupon seen since the market reopened in the spring, at 10 1/2 per cent, with the issue price set at par by lead manager Banque Nationale de Paris. Even so the bonds were trading above par.

Three issues appeared in the D-Mark sector, two of them equity-linked. Westdeutsche Landesbank launched the expected DM 150m convertible issue for Minolta Camera, with an April 1 1994 maturity. The indicated coupon is 2 1/4 per cent. The bonds traded around 103 1/2.

Kaufhof Finance, part of the stores group, also launched a DM 150m issue, with equity warrants. Commerzbank set the coupon at 3 1/2 per cent and issue price at par for the 10-year bonds and the conversion premium will be 8 1/2 per cent. The bonds-with-warrants were trading well above par, around 112.

Late in the day Deutsche Bank launched a DM 175m straight for Pillsbury, the US food group, with a seven-year life, a 6 1/4 per cent coupon and 99 1/4 issue price. The new issue market in D-Marks is still delicate, though this was quoted within its 1 1/4 per cent selling concession.

The D-Mark secondary market was firmer helped by the weaker dollar, and the strength of the New York market. Good foreign demand contributed to 1/4 point price gains.

There was a rush of deals in the Swiss franc foreign bond market, too. Scandinavian Airline Systems launched a perpetual issue through Citicorp Bank (Switzerland) for Sfr 200m with an initial coupon of 5 1/2 per cent. This will be reset every 10 years at the mean of the SBC and Pictet indices. It is only the second perpetual in the foreign sector, the first being for KLM.

Another airline, People Express of the US, launched a convertible issue, which traders said looked speculative. The coupon was indicated, by Banque Paribas (Swiss), at 5 1/2 per cent, high for a convertible. Maturity is in January 1996 and the size will be between Sfr 125m and Sfr 150m.

A Sfr 150m 15-year issue was launched for Österreichische Kontrollbank by SBC. The terms were fixed at a 5 1/2 per cent coupon and par issue price.

Secondary market prices firmed slightly yesterday.

International bond service, Page 19

## Financial gain lifts Asea 9-month profit

By David Brown in Stockholm

ASEA, the Swedish electrical engineering and electronics group, yesterday reported roughly unchanged profits after depreciation for the first nine months ending September of SKr 1.44bn (\$180m) against SKr 1.45bn for the same period a year earlier.

However, a sharp SKr 120m improvement in net financial income to SKr 200m, coupled with an SKr 100m reduction in extraordinary costs to SKr 20m, yielded a positive result of SKr 1.76bn up to 18.8 per cent from 1984.

Turnover climbed by 14.4 per cent to SKr 17.25bn, 66 per cent of which was generated outside Sweden, but operating costs rose at a higher rate.

The group reports a 22 per cent rise in order bookings, especially in Western Europe, and a continued improvement in its Asea Kabel and Asea Filtration subsidiaries, but said that margins on most of its big power projects abroad continued to slip.

The management expects earnings for 1985 to be roughly the same as the SKr 2.45bn achieved last year.

## Leasing group chief resigns

By Our Frankfurt Staff

DEUTSCHE Anlagen-Leasing (DAL), the troubled West German leasing concern, has suffered a further blow with the abrupt departure of Mr Andreas Stephan after less than six months as its chief executive.

The company said yesterday Mr Stephan had different views from the supervisory board about DAL's basic business strategy.

Mr Stephan moved to DAL in June after heading a leasing operation associated with the co-operative banking movement.

He took over from Prof Hans Wielens, who was sent in to sort out DAL's problems in 1983 after it ran into heavy losses.

DAL is owned by Westdeutsche Landesbank (30 per cent); Landesbank Rheinland-Pfalz (26.8 per cent); Bayerische and Hessische Landesbanken (each 18.7 per cent) and Dresdner Bank (10 per cent).

It emerged last month that DAL, unexpectedly would make further risk provisions of about DM 900m (\$315m) in its 1984 accounts, after reporting net losses totalling more than DM 1.4bn for the previous two years.

## Simmons doubles Sea-Land holding

BY ANDREW FISHER, SHIPPING CORRESPONDENT, IN LONDON

MR HAROLD SIMMONS, the Texas businessman who is bidding for Sea-Land, has more than doubled his stake in the US container shipping company to 22.1 per cent.

Contrary to Mr Simmons' holding company in Dallas, bid \$25 cash per share for Sea-Land this week, valuing the group at \$500m. Sea-Land, which reacted coolly when Mr Simmons took his initial 9.1 per cent stake in July, will discuss its response at a board meeting on Monday.

The stake in Sea-Land, based in New Jersey, is held by Amalgamated Sugar, a Utah-based sugar beet processing company, which is wholly owned by Mr Simmons.

His new holds nearly 4.2m of Sea-Land's 23.2m shares, including nearly 1.3m bought this week at prices ranging between \$22.25 and \$24.50.

If his bid proposal is rejected by Sea-Land, Mr Simmons said in a filing with the Securities and Exchange Commission that he and companies he controls may seek to acquire control of Sea-Land through stock ownership.

Mr Simmons, aged 54, was included in the latest Forbes magazine of the 400 richest people in the US. His net worth was estimated to be at least \$200m.

His other main business holdings are an 18 per cent stake in GAP, the New Jersey chemical and roofing materials company, full ownership of Medford, an Oregon timber company, and 48 per cent of LLC, a Georgia-based special steels and fast food concern.

He has no other shipping interests, apart from the Sea-Land stake. Mr J. Landis Martin, his legal counsel in Denver, Colorado, said yesterday the holding in Sea-Land would be increased as long as shares could be bought at under \$25.

## French shipping group to cut loss further

BY OUR SHIPPING CORRESPONDENT

COMPAGNIE Générale Maritime, the French state-owned shipping group, will report a further substantial decline in its losses for this year and expects 1986 to be difficult, Mr Claude Abraham, the chairman, said.

Last year net losses fell from FFf 511m to FFf 298m (\$37m). Operating income was FFf 252m against a loss of FFf 101m, but high interest costs kept the group in the red. Annual government subsidies to the group of FFf 300m will be cut, he said.

Next year's performance would be affected by the worsening freight rates in containerised liner (scheduled service) shipping which were resulting from increasing world fleet capacity, Mr Abraham said in London.

But CGM would do its best to ensure that the 1986 result was at least no worse than in 1985. The group is moving out of bulk cargo and gas shipping, its main loss-making activities, but plans to order two new container ships next year.

Mr Abraham said CGM's debt would fall this year by around FFf 400m.

## China orders boost SMS

BY PETER BRUCE IN BONN

SCHLÖMANN-SIEMAG (SMS), West Germany's biggest supplier of steel plant and processing equipment, has reported a 36 per cent leap in net profits, to DM 34.5m (\$13m) for the year ended June 30, and a DM 1.2bn increase in new orders for the group as a whole to DM 2.9bn.

Mr Heinrich Weiss, chairman of SMS, said the group had had a very successful year. Much of the growth in orders is due to the group winning a DM 1.8bn contract to build a new hot-rolling mill at Baoshan in China. SMS's share of that contract is some DM 500m, but Mr Weiss said the group's plant processing business was also doing well, and that demand for continuous steel casting technology was particularly high in North America.

Turnover for the whole group rose from DM 1.8bn to DM 1.7bn, with SMS sales rising 20 per cent to DM 65m. SMS is a major subsidiary of GHH, Western Europe's largest engineering concern.

Mr Weiss expressed some concern at being able to meet orders on time, as capacity was being stretched.

## DG Bank buys Co op stake

By Jonathan Carr in Frankfurt

DG BANK, the West German co-operative banking institution, yesterday bought a 39 per cent stake in the Co op AG, one of the country's biggest trading groups, in a deal which could be worth more than DM 200m (\$76m).

The stake is being acquired from BGAG, holding company of the trades union organisation. The organisation's supervisory board yesterday approved the plan.

DG Bank stressed it did not see the holding as a long-term investment, but planned to place the shares on the stock market "as early as possible" next year.

Co op AG runs food and household goods stores with group sales last year of more than DM 10bn. Around 10 per cent of its DM 375m capital is already in the hands of some 200,000 small shareholders.

There was no official word on how much DG Bank is paying for its stake, which will give it DM 145m of the nominal capital. But with Co op AG 50 nominal shares trading at close to DM 70 on the company's "internal bourse", the buying price is thought likely to be more than DM 200m.

## Dutch company boosts profits

By Laura Roun in Amsterdam

BUEHRMANN-TETTERODE, the diversified Dutch paper group, sharply boosted its profits in the first nine months and reiterated its forecast that full-year earnings would exceed FFf 50m (\$17m).

Net income soared 74 per cent to FFf 28.8m in the January-September period, largely on the graphic equipment production and trading division's robust sales and healthy order portfolio. The paper, cardboard and packaging division also contributed to earnings growth, while the third division, which includes office automation, toys and book publishing, lagged in profits and sales. The current pricing of the stagnant toys and publishing activities is still expected to hit their profitability, the company said.

## Bond sells Britvic stake back to Lyons

BY GORDON CRAMBS IN LONDON

MR ALAN BOND, the Perth entrepreneur, has shed his Australian soft drink interests in deals yesterday which gave Amatil, an affiliate of Britain's BAT Industries, prime position in the sector and returned full control of Britvic to Allied-Lyons, also of the UK.

Bond Corporation Holdings, Mr Bond's master company, said it has sold back to Allied the 50 per cent stake in Britvic which it acquired through the ASI 2bn (£581.6m) takeover of the brewer Castlemeane Trocheys in August.

Castlemeane had taken the stake only the previous month, and Bond added yesterday that the resale was made at the same price of £19.5m

(US\$28m). However, exchange rate movements in the intervening period meant that in domestic currency terms the latest deal is worth AS\$1.25m against the original AS\$1.5m.

Moreover, the cash deal yesterday is in contrast to the July purchase which was made in Castlemeane shares. The funds thus freed for Bond - together with an estimated AS\$115m value on the sale of a Coca-Cola bottling unit to Amatil - will allow the heavily borrowed Perth company to retire further debt.

A crucial element in Bond's victory in the hotly contested Castlemeane bid was the eventual sale by Allied of its 25 per cent holding in the brewer.

Mr Eric Colwell, chairman of Britvic, said yesterday that Allied had retained an option to take back the stake at the same price in the event of a change of control at Castlemeane. The envisaged trading partnership for Britvic no longer existed as Mr Bond had "chosen to go down another route."

Mr Colwell, who is also on the Allied main board, said the return to full control of Britvic was "mutually agreed," and he declined to indicate which side had instigated the move.

For Bond, the two deals yesterday continue a programme of piecemeal disposals agreed with its bankers at the time of the Castlemeane acquisition. Allied, meanwhile, faces a takeover attempt by Elders FFI, the Australian group which, through its Fosters brand, is Bond's chief rival in the country's beer market.

Southern Cross Beverages, the Sydney-based Coca-Cola franchisee being sold to Amatil, is also a former unit of Castlemeane. The purchase is expected to give Amatil as much as three quarters of the AS\$35m a year national market for Coca-Cola, and a 34 per cent overall market share for soft drinks. This is ahead of Cadbury Schweppes Australia with some 21 per cent.

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State Bank of New South Wales • State Bank of Victoria • Swiss Bank Corporation International Limited

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Citicorp Investment Bank Limited

November 15, 1985

CITICORP INVESTMENT BANK

## INTL. COMPANIES & FINANCE

### Japanese traders boost net worth

BY YOKO SHIBATA IN TOKYO

MIXED RESULTS were reported by Japan's four major trading houses for the half-year to September. Mitsubishi Corporation and Sumitomo Co. the two largest, fared best with near-30 per cent jumps in pre-tax profits.

Brisk domestic trading offset sluggish exports and imports. All four were rewarded by their efforts to improve net worth. They pushed ahead with streamlining of their businesses by liquidating unprofitable subsidiaries. Mitsubishi wrote off ¥23.1bn (\$113.8m) and Sumitomo ¥15.5bn.

For liabilities related to the failure of Sanko Steamship, with which the groups had trading and other links, Sumitomo Corporation alone set aside ¥400m against the loss in value of its holding of Sanko stock, as well as ¥40m in its debt reserves relating to its ¥300m loan guarantee to Sanko.

Nissho Iwai set aside ¥100m for its holding in Sanko while Mitsubishi did not write down Sanko-related liabilities.

For the current half-year, the four trading houses see a sharp export-import performance

caused by the higher value of the yen and softer commodity prices. Mitsubishi's jump in pre-tax profits resulted from an improvement in its financial position, which more than offset the effect of sluggish prices for fuel and foods.

The performance by Mitsui reflected the combined effect of an increase in dividends received from abroad and a drop in interest payments on its borrowings.

Mitsui suffered a 3.7 per cent fall in export trade, which it attributed to lower machinery

Y15,800bn for the full year. Pre-tax profits are expected to increase marginally and the dividend will be maintained at ¥5.

Sumitomo's pre-tax profits rose a modest 4.6 per cent, affected by a sharp fall in dividends received from abroad.

Sumitomo said its profitability would deteriorate in the second half-year as a result of the yen's appreciation. It expects its pre-tax profits to remain almost unchanged from the previous year with sales projected at ¥14,200bn, up 8 per cent. Sumitomo intends to pay its annual dividend at ¥7.

Nissho Iwai's pre-tax profits were steady, but net earnings dropped by 21.1 per cent, attributed to an increase in extraordinary losses. These resulted partly from foreign exchange losses involving its dollar-denominated loans to all Australian aluminium venture.

Nissho Iwai expects full-year pre-tax and net profits slightly above those of the previous year, a sales of ¥9,000bn, up 8.5 per cent. The annual dividend will stay unchanged at ¥6.

#### RESULTS IN YEN FOR HALF-YEAR TO SEPT 85 (SEPT 84)

	Sales	Pre-tax profits	Net profits
Mitsubishi	8,299 (7,970)	29.17 (22.26)	12.13 (11.27)
Mitsui	7,746 (7,127)	20.57 (15.93)	4.20 (3.94)
Sumitomo	7,118 (6,350)	22.39 (22.38)	10.77 (10.40)
Nissho Iwai	4,348 (4,099)	7.81 (7.80)	2.40 (3.34)

All figures are parent company results

Thanks to brisk demand for electric power generation equipment and for construction machinery, Mitsubishi experienced a 12.5 per cent boost in domestic trade to account for 38.2 per cent of total sales.

For the full year, Mitsubishi expects pre-tax profits of ¥62bn, unchanged from the previous year, on sales of ¥16,300bn, down 1.4 per cent. It is to keep the dividend unchanged at ¥7 a share.

shipment and construction orders. While imports fell 0.9 per cent, due to lower material prices, the company offshore trade jumped by 43.5 per cent, thanks to intermediary trading in liquefied petroleum gas, non-ferrous metals and machinery.

Mitsui also experienced increased domestic trading except for foods. The company said, it expected to achieve the originally projected sales of

### Merger of five Bahraini banks sought

By Our Financial Staff

THE Bahrain Monetary Agency (BMA) is seeking a merger of five of the country's smaller banks, in order to form an institution which would be financially better equipped to withstand the current recession in Gulf banking.

Bahraini bankers said as many as five banks have received a letter from the BMA in recent weeks suggesting that they combine. The five all have both Kuwaiti and Bahraini shareholders, and mainly operate merchant banking activities with little or no retail base.

One senior banker was reported as saying that the chairman of the five banks due to meet next week in order to explore the suggestion.

Although a unified institution would be likely to have the advantage of lower operating costs and a stronger capital base, it was not made clear by the authorities whether any funds would be forthcoming from either of the two governments.

### Mexico sells bulk of hotel chain to private investors

BY DAVID GARDNER IN MEXICO CITY

NACIONAL HOTELERA, Mexico's state-owned hotel chain, has been sold off to private investors in the largest single divestiture since President Miguel de la Madrid's Government began to dispose of "non-strategic" state assets and slim down the public sector.

The chain comprises the Presidente hotels, including the flagship Presidente Chapultepec in Mexico City's Chapultepec Park, units in major resorts like Cancun, Cozumel and Ixtapa, and the catering concession at Mexico City's airport and other Mexican airports.

A group of investors led by Mr Carlos Abedro, a former commercial banker, and Mr Jeronimo Arango, owner of the Aurora retail stores chain—the largest in Mexico—paid 27.2bn pesos for 60 per cent of the chain.

This is worth \$55m at the free market exchange rate used in tourism transactions. The remaining 40 per cent will temporarily be retained by Fonatur, the state tourism development agency, and later offered to the

public, probably through the stock exchange and/or Bancor, the largest nationalised bank.

The deal represents restatement of the Mexican Government's divestiture philosophy, and a relaunch of flagging efforts to rationalise the public sector, which has become a serious drain on government finances.

Last year, the Government returned 539 non-bank assets owned by the nationalised banks to former shareholders. In January, the Government announced it would offer 236 public sector enterprises of a total of some 1,500 for sale to private investors, but fewer than 100 have been sold.

Cash realised on the hotel group sale can be ploughed back into infrastructure investment, at new tourism sites. Tourism, which is Mexico's second largest hard currency earner, is this year expected to bring in almost \$2bn, less than expected because of September's earthquakes.

### Bigger interest charge hits Dorbyl results

By Jim Jones in Johannesburg

ERRATIC DEMAND and higher interest charges have led to a sharp reduction in the pre-tax profit of Dorbyl, a leading South African heavy engineering group, despite the contributions from major acquisitions.

Dorbyl merged with Stewart and Lloyds, the structural steel company, in March. As a result, turnover increased to R1,489m (\$526.3m) in the year to September from R635m in the preceding year.

Operating profit before interest and tax rose to R68.1m from R59.3m, but a substantially higher interest bill led to a lower pre-tax profit of R34.7m against R48m.

Mr Keith Jenkins, the chairman, fears that most domestic markets will remain depressed this financial year, but says that the company's low external value will provide import replacement and export opportunities. He also believes that rationalisation benefits will develop from the past year's acquisitions.

Earnings dropped to 61.6 cents a share from 165.9 cents, and the total dividend has been cut to 40 cents from 51 cents.

## Company Notices

### EAST RAND GOLD AND URANIUM COMPANY LIMITED

(Incorporated in the Republic of South Africa)  
Registration No. 71/07001/06

#### NOTICE TO HOLDERS OF 15.5 PER CENT UNSECURED CONVERTIBLE DEBENTURES 1988-1991 — INTEREST PAYMENT No. 3

Notice is hereby given that, in respect of the interest on the debentures for the period July 1 to December 31 1985, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about December 17 1985 to debenture holders registered at the close of business on December 6 1985. For that purpose the transfer registers and registers of debenture holders will be closed from December 7 to December 13 1985, both days inclusive.

Registered debenture holders paid from the United Kingdom will receive the United Kingdom currency equivalent on December 9 1985 of the rand value of the interest due to them. Any such debenture holders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before December 6 1985.

In terms of the Republic of South Africa Income Tax Act, 1962, as amended, a withholding tax at the rate of 10 per cent will be deducted by the company, where applicable, from the interest payable to those debenture holders whose addresses in the registers of debenture holders are outside the Republic of South Africa. Interest amounting to R20 or less accruing in any one year is exempt from the tax.

By order of the board  
ANGLO AMERICAN CORPORATION  
OF SOUTH AFRICA LIMITED  
Secretaries

per H. E. Phillips  
Divisional Secretary  
Registered Office:  
44 Main Street  
Johannesburg 2001  
(P.O. Box 61587  
Marshalltown 2107)

Transfer Secretaries:  
Consolidated Share Registrars Limited  
First Floor, Edgars  
40 Commissioner Street  
(P.O. Box 61051  
Marshalltown 2107)

Hill Samuel Registrars Limited  
6 Greenoak Place  
London SW1P 1PL  
Johannesburg  
November 22 1985

### WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)  
Registration No. 57/02348/06

#### NOTICE TO HOLDERS OF 12 PER CENT UNSECURED DEBENTURES 1986-1993 — INTEREST PAYMENT No. 11

Notice is hereby given that, in respect of the interest on the debentures for the period July 1 to December 31 1985, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about December 17 1985 to debenture holders registered at the close of business on December 6 1985. For that purpose the transfer registers and registers of debenture holders will be closed from December 7 to December 13 1985, both days inclusive.

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Hill Samuel Registrars Limited  
6 Greenoak Place  
London SW1P 1PL  
Johannesburg  
November 22 1985

### Legal Notices

THE COMPANIES ACT 1985  
KELDAINE LIMITED

NOTICE IS HEREBY GIVEN, pursuant to section 200 of the Companies Act 1985 that a Meeting of the Creditors of the above-named Company will be held at Connaught Rooms, Great Queen Street, London WC2B 5DA, on Tuesday, the 3rd day of December 1985, at 12 o'clock noon, for the purpose mentioned in sections 209 and 250 of the said Act.

Dated this 22nd day of November 1985.

By Order of the Board,  
N. M. NEPPEL,  
Secretary.

### Art Galleries

RICHARD GREEN, 24, Dorset Street, W.1  
01-492 9939 CHRISTIAN'S EXHIBITION  
OF ARTS, 11.00-12.00, 12.00-1.00, 1.00-2.00, 2.00-3.00, 3.00-4.00, 4.00-5.00, 5.00-6.00, 6.00-7.00, 7.00-8.00, 8.00-9.00, 9.00-10.00, 10.00-11.00, 11.00-12.00

### Clubs

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All of these securities having been sold, this announcement appears as a matter of record only.

\$100,000,000

## American Express Credit Corporation

9 7/8% Notes Due November 15, 1991

Shearson Lehman Brothers Inc.

The First Boston Corporation

Goldman, Sachs &amp; Co.

Merrill Lynch Capital Markets

Morgan Stanley &amp; Co.

Salomon Brothers Inc.

November, 1985

U.S. \$150,000,000

### Homestead Savings, A Federal Savings and Loan Association

Collateralized  
Floating Rate Notes Due 1995

Interest Rate	8 1/2% per annum
Interest Period	22nd November 1985 24th February 1986
Interest Amount per U.S. \$100,000 Note due 24th February 1986	U.S. \$2,219.44

Credit Suisse First Boston Limited  
Agent Bank

### Lloyds Bank Plc

(Incorporated in England with limited liability)  
U.S. \$500,000,000  
Primary Capital Undated Floating Rate Notes (Series 2)

In accordance with the terms and conditions of the Notes and the provisions of the Agent Bank Agreement between Lloyds Bank Plc and The Chase Manhattan Bank, N.A., dated 19th November, 1985, notice is hereby given that the Rate of Interest for the initial Interest Period beginning on 21st November, 1985 has been fixed at 8 1/2% p.a. The relevant Interest Payment Date is 21st February, 1986 (making an interest period of 92 days), and payment of US\$210.63 per U.S. \$100,000 principal amount will be paid only through Codel S.A. and Morgan Guaranty Trust Company of New York, Branches Office, as operator of the Euro-clear System, by credit to the account of a person entitled thereon, subject to receipt of a certificate (in the usual form) to the effect that the beneficial owner of the Note is not a U.S. person. (In case of doubt, the full text of the required certificate is obtainable from Codel S.A. or the Euro-clear System).

22nd November, 1985  
By The Chase Manhattan Bank, N.A., London, Agent Bank







## UK COMPANY NEWS

## Refining boosts BP above forecast

BY DOMINIC LAWSON

British Petroleum has reported third quarter replacement cost profits of \$477m, the best quarterly result by Britain's largest company. In the same period last year the company made net profits of \$313m.

In the past week the share price gained 50p as the stock market anticipated good results.

But the profits were better than the most optimistic forecasts and yesterday the price added a further 13p to close at 600p, the highest this year. Most other oil shares remain well below their year best.

BP's share performance will encourage the Government, which is likely to sell a large part of its remaining 35 per cent stake in the company this year.

Sir Peter Walters, chairman, said yesterday: "The improved results are primarily due to a strong performance from BP's refining and marketing businesses which reflects the continuing improvements in competitiveness brought about by the rationalisation of the past few years."

This business BP Oil International, turned in operating profits of £183m in the third quarter, compared with only £15m in the same period last year. The profits surge has also been helped by the weaker dollar, the currency in which



Sir Peter Walters, the chairman

crude oil is bought, meaning that BP's non-US refining and marketing businesses have seen a big drop in costs.

A further factor is the ending of the miners' strike, allowing BP's more modern refineries once again to make the large savings by the weaker dollar, the currency in which

value transport fuel, rather than less profitable heavy fuel oil.

BP Exploration, which kept the company's results respectable during the bad period for refining and marketing, showed a 460m drop from the previous quarter to operating profits of \$241m. The main reason was a decrease in North Sea production of 44,000 barrels a day. But with the summer platform maintenance programme over, higher production is likely for the final quarter.

The final quarter will also benefit from the recent surge in North Sea oil prices. Yesterday December shipments of the North Sea crude, Brent, were traded at \$30.60 a barrel, 25 cents up on the previous day.

BP's US subsidiary, Sohio, contributed net profits of \$214m, little changed from the \$219m recorded in the second quarter. Sohio's share price has been buoyed by the belief that BP will use its \$2.2bn bid for the shares to do a leveraged buy-out. It does not already own BP. It is still undecided, however, on what its next big acquisition will be.

One recent development, the creation of BP Finance International on January 1 1985, made an immediate impact.

The figures show a 250m operating profit for the oil businesses and corporate sector.

In the same period last year this division made only \$5m. It is thought that BPFI, the group's new in-house bank, made about \$20m of this, mainly through arbitrage deals.

A continuing black spot was the performance of BP Minerals. It turned in an operating loss of £18m, adding to its first-half operating losses of £32m. Last week 45 people were dismissed from the head office, and its exploration budget is being cut from £30m to £20m.

The market is already braced for extraordinary year-end losses relating to the closure of the Llandarcy refinery and reorganisation of coal assets in Australia. But BP said yesterday that there would be "adjustments to the carried costs of certain other group assets which are currently under review."

It would not say yesterday which assets were to be reviewed. Despite this ominous note, oil analysts were busy upgrading their forecasts for the full year. James Capel is now forecasting net profits for 1985 of £1.75bn.

The first nine months BP produced £1.338bn of that, a 42 per cent rise over \$943m made in the first nine months of 1984. Earnings per share in the first nine months were 69.7p (57.5p).

See Lex

## Tricentrol's third quarter slump to £4m

Tricentrol, the UK-based oil and gas explorer, yesterday announced sharply lower third quarter results for 1985, blaming a continued oil price fall and sterling's strength against the US dollar.

The announcement was initially followed by a 12p share price fall to 133p, a low for 1985, although by the close the shares were 5p lower at 130p.

Net profits after tax were down by nearly 80 per cent from £10.2m to £4.1m after allowing for a favourable £4m swing to tax credits of £1.2m.

The net results for the three months to end-September left the nine-month total £23.3m lower at £18.2m.

Turnover for the quarter fell by nearly £10m to £24.4m which Tricentrol attributes to £1m for production variance, £4.1m for price variance, and the remaining £5.8m for exchange variance.

Group production was 16,935 barrels of oil per day (bpd) compared with 17,457 bpd in the corresponding quarter of 1984. Gross profits, after production costs and depletion, were down from £17m to £9m and were further reduced to £3.1m at the taxable level, against £13.2m, by interest charges £1m higher at £2.4m and a £1.5m turnaround from other income to losses of £1.3m.

Tax credits were split as to £0.2m (charge £2.2m) for Petroleum Revenue Tax and £0.8m (charge £0.8m) for corporate tax. Earnings per share were 4.4p, against 11p.

Three exploration areas have been added to Tricentrol's portfolio as a result of farm-in agreements: Paris Basin (30 per cent), Seram, eastern Indonesia (30 per cent) and Switzerland (15 per cent), with Seram and Switzerland still subject to government consent.

In the UK, Tricentrol's share of oil production from the North Sea's Thistle field was 750,000 barrels for the quarter and gas exported via the Northern Leg gas pipeline totalled 689.2m cubic feet.

Tricentrol derived 58,290 barrels, including natural gas, from the Devonian field and 175,460 barrels from the Buchan field.

Onshore, a total 5,100 bpd were produced from Wytch Farm and appraisal drilling on Pursey Island has started. Tricentrol has submitted a number of applications in the first round of UK onshore licensing awards are expected to be made in 1986.

Elsewhere, work is continuing in three exploration areas in Sicily; drilling is taking place in

Egypt; work continues on two offshore blocks in China; two further appraisal wells are scheduled in Australia; and seismic survey work is scheduled in New Zealand.

In North America oil production in Canada averaged 2,014 bpd during the third quarter and in the US 15 wells were abandoned; were drilled in Montana, an exploratory well drilled offshore in California; and development wells drilled offshore Gulf of Mexico.

These were dismal figures. Having sold cargoes forward, Tricentrol missed out on the spot market rally in the third quarter and the same will be reflected in the figures. The figures would have been a million pounds or so worse but for the addition to proven reserves in the Amethyst field which cut the depletion charge.

Given the collapse in profits before tax (to £3.1m), there is a limit to bottom-line protection from the release of deferred tax provisions from a tax-efficient North Sea programme. In these figures, merely underlining Tricentrol's leverage to the sterling oil price because of its heavy interest and depletion

costs. Should the oil price fall next year, Tricentrol's yield support will look fragile when compared to that of BP and Shell. As it is, the share price fell 5p to 130p yesterday. In the longer term, there must be a real question whether Tricentrol can actually finance its excellent assets without dilution.

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## Mercury Group to be formed next April

Mercury International Group, the new securities group being formed by S. G. Warburg, the merchant bank, for the City revolution, will probably come into existence in mid-April next year, the bank announced yesterday.

The group will consist of Warburg, Akroyd & Smithers, the jobbing firm, and two stockbrokers, Bore, Fitts and Mellers & Co. The merger is dependent on the Stock Exchange amending its rules on the outside ownership of its members.

Mercury Securities, the parent of S. G. Warburg, said that profits in the six months ending March 31 1985 "are significantly higher than for the corresponding period of the previous year. As its customers, the bank gave details, but added: "All areas of the group's business have been particularly active in the year to date."

Akroyd & Smithers earned £10m in the six months ending September 27, 1985, up from £3.4m in the previous year. Profit after tax and minority interest, but before extraordinary items was £5.5m, compared with £3.7m. Results for the previous year to date have been satisfactory, it added.

It is recommending a final payment of 12.5p (12.5p), making a total of 17.5p (16.5p).

Rowe & Pitman and Mellers also announced that half profits were well ahead of those for the corresponding period in 1984 despite the high cost of developing overseas business. UK equity business continued to rise and activity in the gilt-edged market was sustained.

The announcements made no mention of the recent acquisition of 11 per cent of Mercury stock by Mr. Saul Steinberg, the US financier. However, contacts between Mercury's senior management and Mr. Steinberg are understood to have taken place.

After next year's merger, Mercury International Group will begin to publish details of its results at the interim stage.

Dialene placing on USM

By David Goodhart

DIALENE, a north London-based manufacturer of plastic goods, announced yesterday that it is being placed on the USM.

The company, which is expected to be capitalised at £4.8m, is raising about £1.5m, of which 68 per cent will remain in the hands of the founding Isen family.

Shares are likely to be placed at 125p and dealing will begin on December 2. For the year and May 31, 1985 turnover was £3.9m and pre-tax profit £514,000.

The company's sales this year are up 30 per cent on the comparable period of last year and exports are up 60 per cent. It has had compound growth in pre-tax profits of 11 per cent over the last five years.

Its traditional base is in plastic garden goods, which still account for 68 per cent of sales. Houseware products account for 20 per cent but the main growth area is nursery furniture which now takes 12 per cent.

Mr. Henry Isen, the managing director and chairman who formed the company in 1964, said: "We are becoming a public company to enhance our prestige with suppliers and customers and we will also be looking to make acquisitions if the right opportunity arises."

He said Dialene had one of the best ranges in injection moulded plastic goods in the UK.

The development of Kidlyland, a greater spread of customers and products followed a slight setback in the company's growth in 1981 and 1982. Sales to Woolworth which took 28 per cent are now down to 14 per cent.

De Zoete and Bevan, the brokers handling the placing, say it is placed that the shares should be placed on an historic p/e of about 11 based on a 35 per cent notional tax charge.

Dividends shown in pence per share except where otherwise stated. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Irish currency.

Alroyd & Smithers 12.5  
Alva Invest. Int. 1.3  
Boots 2.5  
N. Brown 2.2  
Bore, Fitts & Mellers 6.5  
Cement Roadstone 2.2  
Coleridge 2.2  
Hunt & Phillips 0.55  
EMAP 1.2  
B. Elliott 1.1  
Eitel Group 2.1  
Hunt & Phillips 0.55  
Thos. Locker 0.38  
Powell Duffryn 4.51  
Wedgwood 3.3  
Woolworth 2.75

Current payment Date of payment  
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Corre. Total Total  
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## Export upsurge behind £44m rise at Distillers

THE Distillers Company yesterday beat City estimates yesterday with interim results showing pre-tax profits of £44m ahead at £124.3m.

Analysts had been looking for figures of between £100m to £115m. After an initial rise to the year's high of 500p shares of the Edinburgh-based whisky and gin distiller fell back to close at 496p.

The directors, who are confident about the outlook for the remainder of the year, including duty of £162.3m (£154.1m) group sales for the opening six months pushed ahead from £594.5m to £641.1m.

Excluding duty the figures broke down as to UK £133.3m (£123.5m) and other markets £247.8m (£227.6m).

Trading profits came through £24.2m higher at £111.9m. Pre-tax results were struck after adding in a £2m (£0.3m) increase in the company's profits, income from investments totalling £6.8m (£5.8m), interest income of £1.1m (£1.7m) and a £3.5m (£2.2m) surplus on a sale of investments.

Interest charges accounted for £14.3m (£14.7m). Tax, calculated at 40 (45) per cent, was £58m (£53.3m) to leave net profits of £75.5m, compared with a previous £45.2m.

Extraordinary charges were reduced from £4.4m to £0.9m and related to rationalisation, redundancy and closure costs.

comment

The tax charge was unchanged at £2.5m, and earnings per ordinary share edged up from 8.5p to 9p. The interim dividend has been lifted from 2.75p to 3p.

Wedgwood said the purpose of the rights issue was to raise its level of capital spending from £3m a year over the last three years to £10m a year this year and next.

This would include the £5m hotelware project already announced which would more than double the group's capacity for the conversion of an earthenware factory in Burslem, north Staffordshire, into a quality bone china factory.

Further expansion of the group's capacity for the conversion of an earthenware factory in Burslem, north Staffordshire, into a quality bone china factory.

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## Jeremy Peace takes control of Sangers

By Lionel Barber

Mr. Jeremy Peace, a 29-year-old former investment adviser, has bought a 76 per cent interest in Sangers Photographics in a deal worth £3.04m cash.

Mr. Peace said he had received for of two speculative stocks, Access Satellite International and Morland Securities, is offering 40p a share to Pavilion International, the owners of Sangers Photographics.

News of the acquisition sent Sangers shares soaring, closing at 75p, up 85p on the day. The offer values Sangers at £2.4m.

Mr. Peace said he had received backing from several financial institutions. Some 2.6m shares (36 per cent) have been placed with these and other investors. These investors have undertaken not to accept the offer of 40p for the outstanding balance of shares.

Last January, the parent company, Sangers, announced a deal whereby it acquired Pavilion Cosmetics of New York for £24m via a heavy rights issue. Sangers abandoned the deal when Pavilion refused to take the offer.

Mr. Peace, a small shareholder in Pavilion, said he was looking forward to developing Sangers Photographics which last June reported pre-tax profits of £595,000, up from £546,000.

Pavilion said the deal would improve shareholders' funds and cash balances.

## Powell Duffryn advances 19%

GREATLY increased profits have been recorded by the associates in the Powell Duffryn group. This has led to the pre-tax profit for the half-year ended September 30 rising by 19 per cent from £6.05m to £7.21m.

The directors state that the most important part of the year is the winter months, and they anticipate a satisfactory second half profit for that period of last year was over £13m.

Lord Sandon, in his last statement as chairman, says the past 12 months have seen a number of changes in the group, including the share exchange acquisition of UK Petroleum Products, the sale of the timber interests for cash, a marked reduction in the head office, and the establishment of a new management team.

In the half year the subsidiaries produced a turnover of £315.8m (£243.1m) and a trading profit of £6.05m (£5.24m), and the associates made £40m (£31.6m) and £25.5m (£20,000) respectively. Interest charges were held at £2.76m (£2.5m).

The timber and builders' materials activity was sold last month, and only the first six months' figures will fall into the group's results.

The loss on disposal of some £6.5m will be dealt with as an extraordinary item in the year-end accounts.

A breakdown of the trading profit shows fuel distribution £2.49m (£2.7m), shipping £2.7m (£2.5m), bulk liquid storage £1.58m (£1.52m), en-

gineering £1.99m (£3.14m), and construction materials £1.94m (£1.78m). The overseas contribution fell from £3.4m to £2.5m. UK engineering, led by Hamworthy, continued its profits recovery, and Miller in the US is performing steadily.

However, with the abrupt curtailment of agricultural subsidies in Saudi Arabia and no upturn in the US farming market, National Pump fell into serious losses.

For the half-year, the earnings on a weighted average basis came to 6.6p, against 6.6p. The interim dividend is raised from 3.3p to 3.9p, in line with the 10.7p last time.

comment

Powell Duffryn had been widely expected to rebound from last year's depressed first half to something like £5.5m, but the reasons for the shortfall looked convincing — and temporary —

French Kier holders want Abbey

French Kier, the UK construction group which is subject to a bid from C. H. Beazer, yesterday announced that it had won shareholder approval for its own takeover bid for Abbey, the Dublin-based builder.

The poll of the 3,987 French Kier shareholders resulted in 1,567 voting 20.5m in favour and 1,420 voting 10.5m against. The bulk of the against votes—

12.7m — came from Trafalgar House, which has already conditionally agreed to sell its holding to C. H. Beazer.

The offer for Abbey and the cash alternative has been extended to December 5. By 3 pm yesterday, the offer for Abbey was put at 28 pence per share, 38.7 per cent of the shares (£8.4 per cent) were the subject of irrevocable undertakings to accept.

However one calculates it, the result is a gain on the balance sheet will be enough to rule out a further big acquisition in the near future.

Unless, of course, Beazer looks to rule cash from disposals. "It is certainly our intention to review the portfolio," Mr. Robb says, "and see if there are any products which aren't pulling their full weight."

"When you've been on the acquisition trail for as long as Beazer has, there may well be bits of it which don't fit as well as they did 10 years ago. But it's far too early to be speaking."

Thereafter, it is clearly the intention to look for an acquisition in the ethical drugs area.

Mr. Robb, however, sounds a note of caution. "We have two businesses in Beecham—pharmaceuticals and consumer products. We're concerned with the total profitability of the group. If one horse is running faster than the other, it certainly isn't my job to slow it down while the other catches up."

See Lex

## Tony Jackson takes a look at Beecham's latest US acquisition

## Swallowing another dose of medicine

BECHAM'S \$395m (£274m) purchase of the US proprietary medicines business Norclife Thayer is more imaginative than it looks.

The stock market has traditionally looked on ethical (prescription) medicines rather than proprietary medicines as the glamour end of the health-care business.

Ethical drugs have been declining as a proportion of Beecham's group profits for several years, and the City has plainly been itching for the group to make a big acquisition in the area.

Mr. John Robb, Beecham's new chief executive, says, "We understand how the City feels, but it's easier said than done. In the pharmaceutical industry, it's hard to drive as hard on pharmaceutical acquisitions as on anything else—but they're hard to find, and they're expensive."

"We also want investors to appreciate that the over-the-counter medicines business has a counter-industry in terms of cash flows and margins."

The point is well illustrated in the case of Norclife Thayer.

The company's operating profits are forecast at \$34m in the current year, an increase of 68 per cent on the year before, and forecast margins are a remarkable 20 per cent.

Beecham claims that even after financing costs, the acquisition will turn the group from being consistently cash-negative in 1984.

As was shown by Richardson Vicks earlier this year, the OTC medicines business in the US is widely seen as an attractive area.

Growth is coming not only from increasing health consciousness among health members of the population, but also from the increasing number of medicines becoming available without prescription.

In the last 10 years, Beecham has built up its US sales of toiletries, OTC medicines, and household products to \$341m, with profits in the latest year of \$39m. In the current year, the group confidently expects the profit figure—excluding Norclife—to climb to \$50m.

In the US consumer market, there are disproportionate advan-

tages to be gained from high market share. Beecham's Aquafresh toothpaste now has a claimed 13.3 per cent of the toothpaste market, and its Selsun Blue hair loss treatment has a share of 34.5 per cent. Somilax sleep tablets claim a 29 per cent market share, and Massengill vaginal douches 49 per cent.

Norclife offers a couple of major products on a similar scale. Its Tums antacid tablets are number two in the US market, with a share of 20.7 per cent, and its Oxy-ac treatment claims 21.1 per cent. The two products make up close to two-thirds of the company's sales, and the performance of Tums—whose market share is claimed to have risen by 3 percentage points since 1984—was the major factor in this year's profits increase.

Meanwhile, Beecham will have to fork out a formidable \$60m plus for the acquisition, even after the projected sale for \$25m-\$35m of the unneeded Beecham fine chemicals business ("the vendors were very insistent on selling a package," Mr. Robb says).

comment

However one calculates it, the result is a gain on the balance sheet will be enough to rule out a further big acquisition in the near future.

Unless, of course, Beazer looks to rule cash from disposals. "It is certainly our intention to review the portfolio," Mr. Robb says, "and see if there are any products which aren't pulling their full weight."

"When you've been on the acquisition trail for as long as Beazer has, there may well be bits of it which don't fit as well as they did 10 years ago. But it's far too early to be speaking."







## BY MICHAEL CASSELL

## Stockley's rubbish tip gets the 'Midas touch'

IT IS SOMETIMES difficult to remember that Stockley, currently one of the property sector's smartest operators, emerged only two years ago from the mire of a notorious waste tip. The same piece of waste land is now poised to become a pot of gold—or, according to some cynics, the site of an expensive rubbish dump in town.

Stockley's birth, in November 1983, was accompanied by a 150-acre battle for the Hattersley Trust's rights for the property group run by Peter Jones, whose ambitions finally got the better of him.

At the time, the company was after Trust's one and only asset—325 acres of derelict development land close to Heathrow. The plan was to pick up and clean up the mess, then, by using the site to establish Britain's best business park within sight of the world's busiest international airport.

At the time, there were plenty of people ready to label the land a liability, rather than an asset. There were widespread doubts about the ability of any development to overcome one of the established problems of the site—its proximity to the airport.

But the plan was established by Stuart Lipton from Greyston Estates, Elliott Bernard of Michael Laurie & Partners and Michael Jones of the Hattersley Trust. It would build something successful on millions of cubic yards of rotting domestic waste.

Cynics talked of "heretic angels" and questioned the viability of a scheme which could only progress after an immensely costly land reclamation exercise. They also doubted the chance of locating a top-quality business park among the grey, suburban sprawl of Hillingdon, rather than out among the green hills of the Chilterns.

But almost at once, the debate surrounding the project was swamped by a cascade of clever deals which rapidly transformed Stockley into one of the most active and exciting players in the property game. Stockley Park, along with doubts over its chances of success, was pushed on to the sidelines.

Two years and 255m shares later, the energetic and imaginative team bought the site, and the company issued a respectable share offer and became highly regarded for its dealing and development skills.

Now the company now stands capitalised at around £180m, against a mere £14.4m when Jones bowed out. At a time when the share prices of most of the property companies are showing a 20 per cent-plus discount, Stockley has been riding high on a near-30 per cent premium. All this before a company in retreat from Stockley Park.

Within the next few weeks, however, the problematical but potentially highly profitable part of it, and which started the Stockley story, will again take centre stage.

Stockley's international campaign to tell the world about Stockley Park is about to get off to a flying start, with a launch at London's Royal Institution. Lord Young, Secretary for Employment, will be on hand to

lend a suitable gravitas to the occasion.

There are those who still remain highly sceptical about the project's prospects but it will be hard to fault the way the company's biggest gamble has paid off, helping to boost an earnings performance inevitably inflated by the recent paper chase.

The months of silence over Stockley Park have not been months of inactivity. Work on the site has now expanded to embrace 150 acres. The weather has progressed well, in spite of some appalling weather. The first, advance buildings are up and an advertising campaign for the new campaign will begin next month.

The developers confidently expect every square foot of office space to be occupied by over-200 companies, although they are expecting to accommodate medium-sized, "satellite" operations rather than the international headquarters of multinationals.

To convert the site into rolling parkland capable of embracing extensive commercial development, Stockley has, in true English style, begun by moving 4.3m cubic yards of dirt, a muckshifting exercise big enough to make way for around 10 kilometres of motorway.

When it is complete, Stockley Park will be the largest international business centre of its kind in the UK, with 100 acres of buildings set in 250 acres of landscaped grounds and offering state-of-the-art facilities capable of matching anything available in the best American technology parks.

Stockley plans a minimum 1.5m sq ft of office space to be developed at a cost of £128m. If the project takes off, it could eventually extend to 2.5m sq ft, says Mr Stockley.

The University's Superannuation Scheme, originally lined up by Peter Jones, has put up an initial £50m to finance development of the first two phases. The pension fund, which has subsequently purchased land for the initial phase and thereby reduced Stockley's own direct costs, will also provide a £25m debenture loan to cover infrastructure costs for the whole project. Funding for the second phase will be similarly arranged and neither is likely to be until the success of the first phase is assured.

The Park will be developed in 5,000 sq ft phases and offices will be erected on "build one-leave one" basis, giving the occupiers the opportunity to expand on an adjoining site.

Buildings will incorporate the latest in telecommunications technology — they will be connected by fibre optic cables to the University's main campus and tenants will be able to connect to 2,000 sq ft to 100,000 sq ft. Smaller companies can negotiate three-to-five year leases, although larger tenants will be expected to sign on more traditional terms.

The air-conditioned buildings will be low-rise, providing large areas of uninterrupted floor space. The scheme was developed on a shell-and-core formula, leaving tenants with a range of options for internal lay-

out and finishes. Car parking is provided for every employee and the company has telephone numbers to help persuade international tenants that a business address somewhere in the West Drayton is perfectly respectable.

To complete the Park and the concept there will be an 18-hole golf course, a "village centre" including shops, a sports hall, a swimming pool, as well as banking and conference facilities.

By managing the Park the Park has gone to Stanhope Securities. Stuart Lipton's private property company, Lipton Park, has taken charge of Stockley Park and the village which dismisses the critics. "We have got it right. We will be providing a good product in a good location and at a good price."

Given the amount of homework which has gone into the project, anything less than a 100 per cent success would be a swallow. An unprecedented market research programme has included numerous trips to the US, long exploratory sessions with potential occupiers from Olivetti to IBM, a string of seminars in the stylish setting of London's Reform Club.

Lipton, who sees his scheme as transforming pieces of urban renewal, claims that Stockley Park will be the first major piece of UK real estate which has been thoroughly researched and marketed before it is built. It will win hands down in any competition with developments taking shape in the most popular

locations to the west of London.

"We have spent a long time and a great deal of money in carrying out the experiments. Despite all the talk, most developers still do not seem to understand tenants' requirements. The technician's specifications of many buildings are substandard; they may look good but they are a sham."

"The industry still appears incapable of producing what customers want. Now the emphasis is to build shoddy, with 50 per cent office content, leaving tenants to spend a lot of money on upgrading their sheds."

Comments at Stockley Park will be expected to put rents in the range of £10 a sq ft to £14.50 a sq ft, depending on the accommodation mix. Lipton emphasises that the land was purchased for office use, and that, despite the heavy cost of site reclamation, the Park will tick at rents of under £10 a sq ft. Service charges on the energy-efficient accommodation will come in at under £2.50 a sq ft.

Brokers' calculations suggest that average rents of £12 a sq ft on the first 1m sq ft will hand Stockley itself around £11.5m in pure profits. If the first phase works, then the development surplus attributable to company from the entire scheme could, spread over several years, be £50m or more. The Park will have a very costly chunk of land, some substantial losses and a nasty dent in its "Midlas touch" reputation.

## Dean Witter for Victoria Plaza

DEAN WITTER, the securities subsidiary of Sears Roebuck looks set to follow the lead of its parent, the American financial services group, into Victoria Plaza, the 200,000 sq ft office centre developed by Greycoat Ltd, on the site of the Victoria Station. No details have been announced but Dean Witter is likely to take an entire floor in the Plaza, which could entail up to 500 staff. Other moves could be taken on an underlease from Sainsbury—which has still to spell out the extent of its own commitment to the Plaza but is likely to occupy the majority of the space—or it could be agreed directly with the landlords.

● **Peaschey Property**, with £50m in the bank from its recent £100m sale, is likely to be asked for the next step in its expansion programme. Having digested the Lloyds Bank property portfolio, the company is negotiating to buy another, smaller, office package, and also has plans for a major retail park in inner London.

● **Trrencherwood**, the fast-expanding commercial and residential developer, has sold over £2.5m for its 10-acre former gas site in Newbury. Trencherwood will build a new, 45,000 sq ft headquarters on part of the 13 acre site for IAZ, Zanussi's

trading area. The balance will be speculatively developed, and will be subject to the developer in seeking institutional funding for the whole project. Chivers are agents and discontinue the narrowway to the site, to be up to 70,000 sq ft of floor space.

● **Norwich Union** has, through Richard Ellis, paid around £10m for the freehold interest in 349 and 258 Bishopgate, City of London, the 1,000 sq ft package was sold by Dron and Wright for **Prudent Life**. **Norwich Union** has also paid just over £1m for **Matheson House** and the 100,000 sq ft of offices in **Chelmsford, Essex**. **Veslars** were **Matheson Properties**, part of **Jardine Matheson**.

● **Hammerson** has let **Norfolk House**, its refurbisher, 11,000 sq ft office building in **Southampton Place**, to **London County Council** (UK), at around £15 a sq ft. **Baker Harris Saunders** acted. **R. Eve** represented the tenant.

● Following **Wmpey** property's withdrawal, **Brentley** council, advised by **Heather Parker**, is now having some preliminary discussions with a retail, housing and leisure scheme in the town centre. A short list will be drawn up and selected developers will present plans in **February**.

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## FT COMMERCIAL LAW REPORTS

## Receiver's right to protect chargee's interests

RE POTTER OILS LTD.  
Chancery Division: Hoffmann J.  
November 19 1985

WHERE THE charge of company property exercises his contractual right to appoint a receiver and to specify the terms of his remuneration, the court will not disallow that remuneration on the ground only that the receiver's functions in protecting the chargee's interest duplicate those of the company's liquidator.

Mr Justice Hoffmann so held when dismissing a summons by which the liquidator of Potter Oils Ltd ("the company") sought a declaration that the remuneration of the receiver appointed by Lloyd's Bank Ltd ("the bank") was to be paid out of the proceeds of sale of the company's property.

Section 371 of the Companies Act 1948 (now section 494 of the 1985 Act) provides: "(1) The court may, on an application...

...by order fix the amount to be paid by way of remuneration to any receiver appointed by the company. (2) The power conferred by sub-section (1) extends to fixing the remuneration for any period before the making of the order or the application for it."

HIS LORDSHIP said that the company carried on business maintaining and cleaning oil tanks and processing waste oil products. For that purpose it bought a highly specialised mobile plant from a French company called Guinand for £250,000. The purchase was partly financed by a loan of £200,000 from LB. In consideration of the loan the company executed a debenture by which the plant was secured by a fixed charge over the plant.

The debenture gave LB power, after the loan became payable, to appoint a receiver of the charged property upon such terms as to remuneration, and otherwise, as it should think fit. The net proceeds of sale were to be applied by him in payment of costs and expenses "including the reasonable remuneration of the receiver not exceeding 5 per cent on the gross amount received by him and all outgoings."

The company took delivery of the plant in March 1983. It was paid the £200,000 loan, but appeared not to have paid it over to Guinand. On November 10, 1985 Guinand issued proceed-

ings against the company, claiming the balance of the purchase price.

On December 6 a petition to wind up the company was presented by a trade creditor. A winding-up order was made on January 23 and a liquidator appointed on February 22.

While the petition was pending the company delivered a defence to the Guinand proceedings alleging that on account of various defects in the plant the sale agreement had become null and void. Guinand sought leave to amend its statement of claim to allege that the defence constituted repudiation of the contract and that it was entitled to recover the plant.

LB was aware of the litigation over the plant and was not in doubt that Guinand was seeking repossession of the only asset over which it had a charge. Furthermore, Guinand was not the only claimant to the proceeds of sale of the plant but had been claiming title to a trailer to which part of the plant had been attached.

LB notified the liquidator's solicitors of its charge over the plant and asked that it should be drawn to the liquidator's attention on the hearing of the summons. The liquidator's solicitors confirmed that LB's alleged defence would be mentioned to the judge, but added that LB must satisfy the liquidator or the court of its validity.

LB decided to appoint a receiver to protect its interests and to assert a right to possession. The receiver immediately instructed solicitors, and later instructed agents to value the plant.

On April 13, the receiver's assistant and the liquidator discussed the question of selling the plant. The liquidator said no decision could be taken until Guinand's application had been heard. He also said that the plant was effectively valueless without the appropriate technological know-how, which was the subject of a patent registered in the company's name. Any attempt to sell the equipment without that, he said, would give rise to an action by him against LB.

Eventually the liquidator, with the receiver's consent, sold the plant back to Guinand for £275,000. That was sufficient to pay for the trailer and to leave more than enough to satisfy LB's claim under the debenture. But the liquidator had challenged the whole of the receiver's remuneration (£20,000 plus VAT), and his disbursements in respect of solicitors' fees (£5,162) and the agents who valued the plant (£1,205).

Hence the present summons seeking declarations under section 371 of the Companies Act 1948, that those sums were not to be paid out of the proceeds of sale.

The liquidator conceded that the debenture was binding on the company. It gave LB an unfettered right to appoint a receiver and gave the receiver power to take possession of the plant. It was argued, however, that appointment of the receiver was unnecessary because the liquidator was doing all that could be done to protect the interests of LB and the appointment only caused duplication of effort and needless expense.

There were two answers to that submission. First, LB was contractually entitled to appoint the receiver to protect its own interest. As between LB (by its receiver) and the company, the former had prior right to possession of the plant.

The receiver could not exercise his right without leave, since the liquidator was an officer of the court, but he was entitled to leave as of right (see: *Henry Foulds & Co. v. Foulds* (1889) 42 Ch. D. 403).

Secondly, LB was justified in thinking that its own interests would be best served by the appointment of a receiver. The liquidator said Guinand's claim was bound to fail. That was probably true, but there was no reason why LB should have taken any chance on the company's defence succeeding when it had a cast-iron defence of its own.

The liquidator said it should have been clear to LB that they had identical interests in repelling the claims of Guinand and that he was quite capable of securing it off without help or interference.

That was not accepted. LB was entitled to take a different view. Also, the liquidator's refusal to admit the validity of LB's defence, his telling LB it would have to satisfy the court as to its validity, and his threat to sue for patent infringement, could only have confirmed LB's view that it needed to look after itself.

LB was, therefore, contractually entitled to appoint the receiver "on such terms as to remuneration and otherwise as it thought fit."

The effect of section 371 of the Act was to give the court power to interfere retrospectively with the contractual rights of the receiver and mortgagee.

was, however, confined to the receiver's remuneration. It conferred no jurisdiction to interfere with his right to indemnify for disbursements. As there was no impropriety in employing the solicitors or agents, there was no basis for challenging their fees.

That left the question whether the court should exercise its power to fix the receiver's remuneration.

The section conferred two separate discretions — as to whether to interfere at all; and as to the amount.

In exercising those discretions the court should bear in mind first, that exercise of the power involved interference with contractual rights in the interests of unsecured creditors.

In *re Greycourt (1946) Ch. 269*, 274 Sir Andrew Clark said in argument that the mischief at which the section 369 of the 1929 Act was aimed was that "unsecured creditors might see the assets frittered away on the account of the secured creditor."

That description was adopted. It suggested that interference should be confined to cases in which the remuneration could clearly be seen as excessive.

Second the court was ill-equipped to conduct a detailed investigation of receivers' charges on an itemised basis. A judge could not do so without being extensively educated by expert evidence.

Third, the debenture contemplated remuneration calculated as a percentage of the sum realised by the receiver and fixed a maximum greater than the sum claimed. There was nothing to show that either a percentage calculation or the 5 per cent maximum was unreasonable.

The liquidator's case stood or fell by the proposition that appointment of the receiver and his subsequent participation were unnecessary. That argument having been rejected as based on a misapprehension about the extent of a mortgagee's powers, there were no grounds upon which to exercise the power to fix remuneration under section 371. The summons was dismissed.

For the receiver: Simon Moore (David Elton & Wismann).

For the liquidator: Gabriel Moss (Aisop Stevens Barker Lane-Smith).

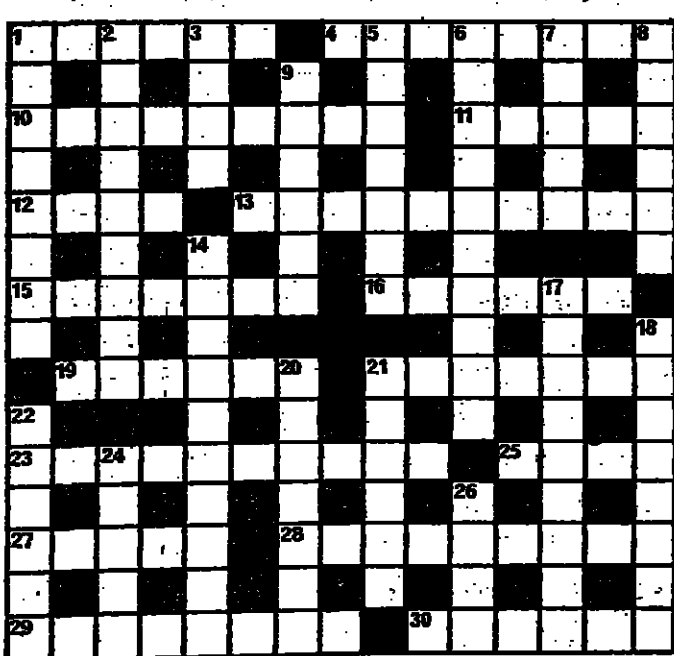
By Rachel Davies, Barrister

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## F.T. CROSSWORD PUZZLE No. 5,880



- 1 Across
- A South African doctor in a military aircraft (6)
  - See ship run into rock that's huge (8)
  - Brown cat that is about to retire to the country (9)
  - In front of a church in a communist republic (5)
  - Bill and Elizabeth bring back the port (4)
  - Box containing wood, in the fifties, used as a torch (10)
  - Heard the clue about the navy egghead? (7)
  - Irene stuporily ate the first tomato whopie! (6)
  - Principal way of fastening things together (6)
  - Changed sides when thwarted (7)
  - In search of the retiring doctor, was to come round later (10)
  - Jog backwards or race round (4)
  - To be paid nothing by a soccer player (5)
  - Recommend the use of a bed; peers has collapsed outside (9)
  - The man going to church is in a muller (8)
  - "The First Great Star" I have rewritten for nothing (6)
- 2 Down
- Under the counter clean out a shellfish (8)
  - After terrible crimes you can't top a villain (9)
  - Way out film about a soccer team (4)

- 3 What the bishop is to supervise (7)
- 4 A cut going gets upset about one kissing (10)
- 5 Supporter of the injured member? (5)
- 6 An out-building on a meadow is not new (4,2)
- 7 Lay outside as many as there are rotten (6)
- 8 To photograph a large lizard is a blunder! (10)
- 9 Reserve some means of transport during the break (9)
- 10 She's the top woman, on paper (8)
- 11 Pattern no longer large enough (7)
- 12 Cue tip badly glued on stick (4)
- 13 Excellent American first developed foam (8)
- 14 Turned flat, getting right into trouble (5)
- 15 Mark races up, pointlessly (4)

Solution to Puzzle No. 5,879

ACROSS  
1. A South African doctor in a military aircraft (6)  
2. See ship run into rock that's huge (8)  
3. Brown cat that is about to retire to the country (9)  
4. In front of a church in a communist republic (5)  
5. Bill and Elizabeth bring back the port (4)  
6. Box containing wood, in the fifties, used as a torch (10)  
7. Heard the clue about the navy egghead? (7)  
8. Irene stuporily ate the first tomato whopie! (6)  
9. Principal way of fastening things together (6)  
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11. In search of the retiring doctor, was to come round later (10)  
12. Jog backwards or race round (4)  
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14. Recommend the use of a bed; peers has collapsed outside (9)  
15. The man going to church is in a muller (8)  
16. "The First Great Star" I have rewritten for nothing (6)  
DOWN  
1. Under the counter clean out a shellfish (8)  
2. After terrible crimes you can't top a villain (9)  
3. Way out film about a soccer team (4)

UK APPOINTMENTS  
Management company formed by Wimpey

GEORGE WIMPEY has made the following organisational changes. Mr W. R. Martin, currently a director of Wimpey Construction International, has been appointed executive director of business strategy and development, reporting to Mr J. A. Dwyer, managing director, Wimpey Construction UK.

Mr D. J. K. McKay, a director of W. I. Carr, Sons & Co (Overseas) Holdings, has been appointed an executive director of Wimpey Construction International, and Mr Michael Johns, managing partner of Withers, a non-executive director.

Mr Graham Miller has been appointed technical director of CATNIC COMPONENTS, Cardiff. He has been technical manager since 1982.

Mr Roy Gibson has resigned as a director of General Technology Systems to become director-general of the BRITISH NATIONAL SPACE CENTRE.

Sir Patrick Sergeant has been appointed chairman of EURO-RANCIOT PUBLICATIONS. Mr Patrick Fallon has been appointed managing director. Sir Patrick is a director of the Maudslayi General Trust, and Mr Fallon is director of Associated Newspapers Holdings.

Mr C. J. Sinclair also becomes director of Euromoney Publications. Mr P. E. Grant has been made company secretary.

Mr Kenneth Grange has been appointed consultant design director for the THORN EMI major appliances and Kenwood small appliances businesses. He will continue to be responsible for the industrial design of specific appliances, both electrical and gas. Mr Grange is a founding partner of Postgate Design. He has been responsible for the design of many Kenwood and Bendix appliances for Thorn EMI as well as a wide variety of domestic products for Parker, Ronson, Kodak and Wilkinson Sword. He also undertook the exterior design of the High Speed Train for British Rail.

Professor Cyril Hilsum has been appointed director of research of the GENERAL ELECTRIC COMPANY following the appointment of Mr Derek Roberts as joint deputy managing director (technical). Professor Hilsum joined GEC as chief scientist in 1963 after a distinguished career in Government scientific work.

Mr Brian Clayton will be proposed as an executive board member of BRIDGON at a board meeting on December 11. He has been a commercial director within the general steels group of the British Steel Corporation since 1982. The intention is that Mr Clayton will also be appointed executive chairman of British Steels and Bridge Fibres as well as taking line responsibility for certain European subsidiaries of British Steel. These appointments will

be effective from January 1. Mr Philip Walker, currently marketing director of British Ropes, will be appointed managing director. Arthur Boyce, managing director of British Ropes, has left the company.

SABIN, BACON, WHITE & CO., stockbrokers, has admitted Mr Celia S. Kettle to the partnership.

Mr D. J. K. McKay, a director of W. I. Carr, Sons & Co (Overseas) Holdings, has been appointed an executive director of Wimpey Construction International, and Mr Michael Johns, managing partner of Withers, a non-executive director.

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## INSURANCE, OVERSEAS & MONEY FUNDS

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Financial Times Friday November 22 1985

## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar loses ground

The dollar finished above the day's lows but down from Wednesday's levels in currency markets yesterday. Early attempts to push it below DM 2.58 met considerable resistance but although recovering, the dollar retained a bearish undertone. For much of the day trading was very quiet and uneventful with dealers already citing the proximity of Christmas as having a dampening effect on volume.

Wednesday's better than expected US third quarter GNP revision came under close market scrutiny with the outlook for US economic growth for the rest of this year likely to provide, less than encouraging picture, according to some traders. In addition, the market remained keenly aware of central bank determination not to let the dollar appreciate to any great extent. Yesterday's economic statistics failed to provide any real clues with a 0.4 per cent rise in personal income and a 0.9 per cent fall in personal expenditure both in line with expectations. Additional worries for the dollar came with renewed pro-

## £ IN NEW YORK

	Nov. 21	Prev. close
4 spot	91.4402-1.4118-1.4364-1.4781	
1 month	91.4402-1.4118-1.4364-1.4781	
3 months	91.4402-1.4118-1.4364-1.4781	
6 months	91.4402-1.4118-1.4364-1.4781	
12 months	91.4402-1.4118-1.4364-1.4781	

Forward premiums and discounts apply to the U.S. dollar.

Progress towards balancing the US budget deficit, so putting further downward pressure on interest rates. The dollar closed at DM 2.5800 from DM 2.6115, its lowest level since March 1984. Against the yen it slipped to its worst closing level since January 1981 at ¥202.00 compared with ¥203.35 on Wednesday. Elsewhere it slipped to Sfr 2.1250 from Sfr 2.1410 and Ffr 7.9000 from Ffr 7.9675. On Bank of England figures, the dollar's exchange rate index fell from 128.8 to 128.0.

STERLING - Trading range against the dollar in 1985 is

## L4490 to 1.8525, October average

1.4217. Exchange rate index 79.9 unchanged from Wednesday, having touched a high of 80.2. The six months average figure was 78.5.

Sterling closed at its best level since March 1984 against the dollar at \$1.4415-1.4425, a rise of 85 points from Wednesday. Firmer oil prices and the attraction of high US interest rates underpinned sterling. It was slightly easier against the D-Mark at DM 3.7400 from DM 3.7425 and ¥291.25 compared with ¥291.50. Against the Swiss franc it eased to Sfr 3.06 from Sfr 3.07 and Ffr 11.9500 from Ffr 11.9475.

D-MARK - Trading range against the dollar in 1985 is 2.4510 to 2.5930 October average 2.6443. Exchange rate index 127.7 against the dollar. The D-mark drifted from the day's high in Frankfurt yesterday in rather quiet trading. Late commercial demand for the dollar helped to push the D-mark up from the lows touched during the morning to a closing level of DM 2.5925 compared with a low of DM 2.5890.

## FUTURES AND OPTIONS

## Record for bond

Successful US Treasury auctions, and hopes that agreement by Congress to cut the Federal budget deficit was near at hand, led to heavy turnover in US Treasury bonds on the London International Financial Futures Exchange yesterday. Total volume in December and March contracts was a record 9,000, up from the previous record in November of 7,881. Good demand was expected at last night's auction of \$700 million notes, after the success of Wednesday's 2-year note auction. This coupled with speculation about an early accord to balance the Budget deficit in the next five or six years, and suspicions that Chicago traders may have been short overnight, led to a strong opening. December bonds opened at \$1.30, and a peak of \$2.08 as large sellers found their offers taken up by eager coverers of short positions.

The D-mark's upward revision in third-quarter US Gross National Product growth was shrugged off as an aberration caused by government orders and stock building, and is expected to be sharply reversed in the present quarter. The market expects fourth-quarter GNP growth to be as low as 1.2 per cent to 1.5 per cent, and reasons that because of this the Federal Reserve will pursue an accommodating monetary policy, although hopes of an imminent cut in the discount rate have been set back by the third-quarter revision. In spite of the strong tone to the market, the Treasury bond contract could not maintain a level above \$2.00, previously.

Eurodollar futures and gilts moved up in sympathy with bonds initially, but did not join the climbing orders on the day, but below opening levels.

## STERLING INDEX

	Nov 21	Nov 20	Nov 19
3.30 am	80.1	79.7	79.7
6.00 am	80.1	79.7	79.7
9.00 am	80.1	79.7	79.7
12.00 pm	80.1	79.7	79.7
1.00 pm	80.1	79.7	79.7
2.00 pm	80.1	79.7	79.7
3.00 pm	80.1	79.7	79.7
4.00 pm	80.1	79.7	79.7

## CURRENCY FUTURES

	Nov 21	Nov 20	Nov 19
Spot 1-month	1.4402-1.4418	1.4364-1.4781	1.4217
3-month	1.4402-1.4418	1.4364-1.4781	1.4217
6-month	1.4402-1.4418	1.4364-1.4781	1.4217
12-month	1.4402-1.4418	1.4364-1.4781	1.4217

## OTHER CURRENCIES

	Nov 21	Nov 20	Nov 19
Argentine	1.1534-1.1550	0.9000-0.9010	0.9000
Australia	1.1110-1.1150	1.0640-1.0650	1.0640
Belgium	1.1110-1.1150	1.0640-1.0650	1.0640
Canada	1.1110-1.1150	1.0640-1.0650	1.0640
Denmark	1.1110-1.1150	1.0640-1.0650	1.0640
France	1.1110-1.1150	1.0640-1.0650	1.0640
Germany	1.1110-1.1150	1.0640-1.0650	1.0640
Italy	1.1110-1.1150	1.0640-1.0650	1.0640
Japan	1.1110-1.1150	1.0640-1.0650	1.0640
Netherlands	1.1110-1.1150	1.0640-1.0650	1.0640
Spain	1.1110-1.1150	1.0640-1.0650	1.0640
Sweden	1.1110-1.1150	1.0640-1.0650	1.0640
Switzerland	1.1110-1.1150	1.0640-1.0650	1.0640
UK	1.1110-1.1150	1.0640-1.0650	1.0640
US	1.1110-1.1150	1.0640-1.0650	1.0640

## EURO CURRENCY INTEREST RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## NEW YORK RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## LONDON MONEY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## MONEY MARKETS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## LONDON

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CHICAGO

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY MOVEMENTS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY FUTURES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## OTHER CURRENCIES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## EURO CURRENCY INTEREST RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## NEW YORK RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## LONDON MONEY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## MONEY MARKETS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY MOVEMENTS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## US TREASURY BONDS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CHICAGO

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY MOVEMENTS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY FUTURES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## OTHER CURRENCIES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## EURO CURRENCY INTEREST RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## NEW YORK RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## LONDON MONEY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## MONEY MARKETS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY MOVEMENTS

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## CURRENCY RATES

	Nov 21	Nov 20	Nov 19
3-month	11.11-11.15	11.11-11.15	11.11-11.15
6-month	11.11-11.15	11.11-11.15	11.11-11.15
12-month	11.11-11.15	11.11-11.15	11.11-11.15

## A FINANCIAL TIMES SURVEY CHANNEL ISLANDS

18 December 1985

## ECONOMY

Due largely to the revenue generated by their offshore finance business, Jersey and Guernsey remain economically very healthy, budgeting each year for a surplus—though Guernsey had had to







Financial Times Friday November 22 1985

[illegible]



## MARKET REPORT

## RECENT ISSUES

**15.6 more for 3-day gain of 38.4**

75	80	87	1	7	14	22
50	63	70	2	14	22	30
32	44	55	—	23	55	43

tracts 22,667 Calls 18,455 Puts 4,288  
ing, security price







**Prices at 3pm, November 21**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 33



Prices at 3pm, November 21

[illegible]

**Continued on Page 31**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Confident dash to fresh high

CONFIDENCE in the outlook for US interest rates reignited Wall Street stocks yesterday, sending market indices to new peaks in increased trading, writes Terry Byland in New York.

By 3 pm, the Dow Jones industrial average was up 11.7 at 1450.89.

The market opened strongly on the back of the surge in bond prices late in the previous session.

The Dow gained nearly 9 in the first half hour, backed by good gains in IBM and Merck, which both reached new 52-week highs. Gains quickly spread over the full range of the market.

The Standard & Poor's 500 index and the Dow composite index also broke new ground and confidence in falling interest rates pushed utility stocks ahead, bringing a sharp gain in the Dow utility average.

Interest-rate optimism remained strong in the bond market, although bond prices settled lower as traders awaited news from the day's auction of 10-year Treasury securities. Satisfactory demand at this week's auctions has been a major boost for Wall Street.

In pre-issue trading, Treasury 10-year and 30-year securities, due for auction

today, were buoyant, confirming the single-digit yields on long-dated Treasury issues which have reappeared this week after a five-year absence.

Among banks J.P. Morgan established a new peak rising 5% to 57%, while Citicorp rose 1 1/4% to 54 1/4%, Chase Manhattan 1% to 56 1/4%, and Bankers Trust 3/4% to 57 1/4%.

IBM touched \$140 in heavy turnover before settling at \$139 1/4, a gain of 3/4% and also a new peak.

Honeywell, 1 1/4% up at \$67 1/4, and Digital Equipment, 1 1/4% up at \$118, responded vigorously to demand in the computer sector. Burroughs was less active, adding 5/8% to \$59 1/4, as was NCR 3/4% up at \$37 1/4.

Pharmaceuticals, Wall Street's favourite dollar-oriented issues because half their sales are made outside the US, soared again. Merck gained 1 1/4% to \$123 1/4, and other strong features included Pfizer, up 1 1/4% to \$54 1/4, Bristol-Myers, up 1 1/4% to \$63 1/4, and Upjohn, 5/8% higher at \$131.

But car stocks, chastened by layoffs at Buick plants because of falling demand, managed only minor improvements. General Motors added 3/4% to \$71, Ford 3/4% to \$54 1/4 and Chrysler 5/8% to \$44 1/4.

Chemical industry stocks were also less active than other sectors. Monsanto added 5/8% to \$45 1/4, but Dow edged up only 3/8% to \$38 1/4.

Airlines turned in a disappointing performance, with only North West Air, a takeover spot, gaining 5/8% to \$52. Other domestic carriers suffered profit-taking which left United 5/8% lower at \$49 1/4, and Delta down 3/4% at \$49 1/4.

Railways responded well to the signs of continued growth in the US economy. Burlington Northern gained 1 1/4% to \$68 1/4, and CSX, at \$ 28 1/4, was 5/8% better.

Also active was Texaco, which rallied 5/8% to \$35 1/4 after falling sharply this week on the court ruling that it should pay \$10.5bn to Pennzoil over the Getty Oil acquisition. Other oil stocks lay dormant, although Standard Oil of Ohio (Sohio) added 5/8% to \$52 1/4.

Allied-Signal, which is making a major spin-off of about 30 subsidiaries, edged up 5/8% to \$45 1/4 in active trading. Barnes Group, which is to buy 1m of its shares, gained 3/4% to \$25 1/4.

In the credit market, the Fed reversed the policies of the past two sessions by supplying funds through \$2bn in customer re-purchase arrangements when federal funds touched 8 1/4 per cent. But the rate then dipped below 8 per cent, but this had little effect elsewhere in the market.

Bond prices settled back as the Treasury auction was opened but dealers said there was little selling.

### TOKYO

## Rate moves rekindle enthusiasm

ENTHUSIASM for stocks increased slightly in Tokyo yesterday as US interest rates continued to fall and the Bank of Japan eased its policy of guiding short-term rates higher, writes Shigeo Nishiwaki of Jiji Press.

Some blue-chips, which had risen on Wednesday in heavy buying by investment-trust funds, were sold yesterday for quick profits, with some investors concerned about the uncertainty of the market. However, large-capital issues and stocks with large hidden assets attracted buyers.

The Nikkei average gained 54.13 to finish at 12,697.02 with 343m shares traded, little changed from Wednesday's 346m. Losses marginally outnumbered gains by 403 to 400, with 138 issues unchanged.

The advance continued to be led by blue-chips - particularly electricals and precision-instrument shares. The leaders were spurred on by continued buying by investment-trust funds and overnight rises in the prices of Japanese shares traded on the New York Stock Exchange in the form of American Depositary Receipts (ADRs).

Old Electric, most active with 12m shares traded, firmed Y34 to Y670 on rumours of a business agreement with Nippon Telegraph and Telephone. Hitachi added Y7 to Y728, Fujitsu Y20 to Y1,080, NEC Y10 to Y1,240 and Nippon Kogaku Y36 to Y958.

Blue-chips hit by profit-taking included Konishiroku Photo, which was down Y11 at Y696.

Among favoured big-capital issues, Mitsubishi Heavy Industries gained Y15 to Y375 with 8.7m shares traded, the second most active stock of the session. Nippon Steel gained Y6 to Y160 and Tokyo Electric Power Y30 to Y2,330.

Of the hidden-asset issues, Sumitomo Warehouse gained Y12 to Y602, Mitsubishi Estate Y60 to Y1,140 and Sumitomo Realty and Development Y59 to Y1,050.

Constructions also advanced. Obayashi climbed Y17 to Y372 and Kajima Y9 to Y462.

With blue-chips showing signs of levelling off, investors' interest began shifting to other issues. Some large securities houses felt the market would remain confused for some time.

Foreign buy orders of 20m shares placed with the four leading securities firms surpassed sell orders for 18m shares. Foreign activity centred on non-life insurance stock, blue-chips and trading houses.

The bond market strengthened in response to the easing of the central bank's policy towards short-term interest rates and lower US interest rates.

With trading among brokers picking up, the yield on the benchmark 6.8 per cent government bond due in December 1994 fell to 6.510 per cent at one stage, but closed at 6.605 per cent, down from Wednesday's 6.780 per cent.

Many institutional investors remained cautious about market prospects and tended to sell in the face of fast-rising bond prices. Volume on the over-the-counter market continued thin.

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### EUROPE

## Bulls fuel stampede to peaks

ANOTHER HANDFUL of records was achieved on the European bourses yesterday as institutional and foreign investors continued the bull run that has stamped over most of the recently established trading peaks.

Frankfurt, refreshed by its Repentance Day break, scored a solid advance with a 21.9 gain in the Commerzbank index to 1,764.6, not far from its all-time peak achieved only a fortnight ago.

Chemical bank and car stocks sparked with Bayer and BASF showing gains of DM 5.50 each to DM 260 and DM 267.50, respectively. Hoechst scored a proportionally more impressive DM 5 to rise to DM 256.50 and Schering picked up DM 4.50 to DM 666.

In banks, gains of DM6 were the order of the day for Commerzbank, Dresdner Bank and Deutsche Bank at DM 273, DM 343.50 and DM 712.50 respectively, and Bayerische Vereinsbank closed DM 4 stronger at DM 438.

The bond market was particularly active, with investors lured by the fall of the dollar against the D-Mark. Gains of up to 75 basis points were achieved and the Bundesbank used the market's strength to sell DM 110.5m of public paper compared with Tuesday's sales of DM 125.5m.

Featuring high on the list of the new record-setters, Paris bubbled with investor enthusiasm fostered by hefty over-

sees buying which more than offset the normal end-of-month liquidation pressures.

The CAC General moved to a fresh peak with a 2.8 gain to 239.5.

Among the major advanced were Lafarge Coppée, FFR 37 higher at FFR 670, while Radiotechnique put on FFR 15 to FFR 410. Thomson-CSF gained FFR 14 to FFR 637 and Total jumped FFR 12 to a new high for the year of FFR 291 after announcing a new oil find.

The twin prongs of domestic institutional and heavy overseas buying were felt in Brussels taking the Stock Exchange Index to another record level with a 14.34 gain to 2,981.82. Utilities continued to set the pace with Intercom jumping BFR 60 to BFR 3,030, a new 1985 peak, while Elbas put on BFR 105 to BFR 4,000, just below its high for the year.

The bullish tone continued in Amsterdam, boosting the ANP-CBS General index to another record with a 2.9 rise to 238.0.

Banks were spotlighted. ABN glowed with a F1 9 gain to F1 552 while Azuro climbed F1 1.60 to F1 99.80.

Bonds were selectively higher by up to 20 basis points.

Milan turned mixed near the close but still managed to settle at a record. The Banca Commerciale index rose 2.68 to a record 425.52. Profit-takers trimmed L&I off Fiat at L4,856, while Snia lost L10 at L6990. Olivetti put on L185 to L7,895, a high for the year.

Early hesitation was overcome in Zurich, where several key indices managed records, but the Swiss Bank Industrial index eased 0.1 to 536.3.

Madrid gained further ground, taking it to a new high, although telecommunications shed some of the recent strength.

Vienna hit another high, while Stockholm, awash with corporate news, turned lower in thin trading.

### LONDON

## Good results spur climb to record

THE CLIMB to fresh peaks continued in London yesterday where the FT Ordinary index closed 15 1/2 higher for a three-day rise of 38.4 at 1,121.6.

The broader-based FT-SE 100 index climbed 18.8 to 1,443.1.

A flow of good interim and preliminary profits reports from industry leaders such as BP, Boots, Burton and Distillers provided much of the momentum for the rise.

Active trading saw BP close 13p higher at 605p, Boots add 15p to 237p and Burton rise 18p to 623p. However, Distillers slipped 5p to 495p, the news of its good results having been discounted in the share's recent rise.

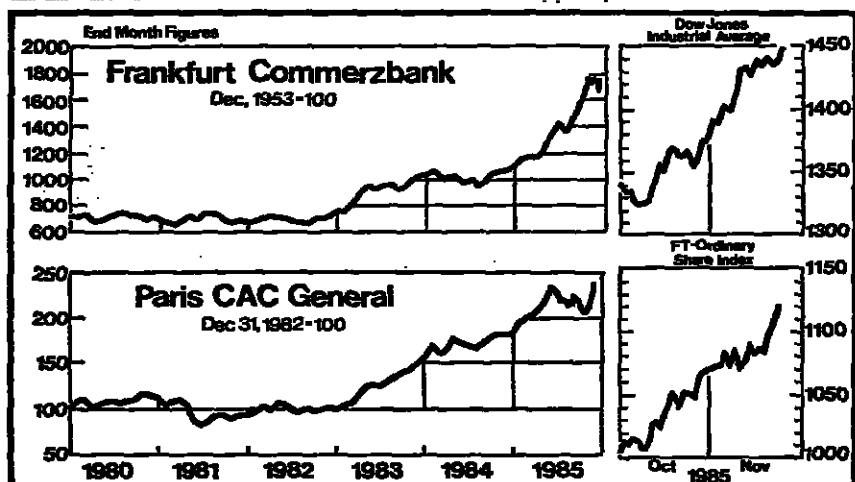
South African shares mirrored gains in Johannesburg with Anglo American 65p higher at 815p and De Beers Deferred 42p up at 342p.

Elsewhere among actives Cray Electronics added 18p to 278p. Thorn EMI firmed 20p to 417p, Beecham rose 13p to 303p and Craystone was 10p higher at 133p. However, European Ferries shed 2 1/2p to 146 1/2p, Exel was 13p down at 335p and Jaguar lost 1p to 334p.

Interest-rate hopes and a firmer pound helped demand for government securities. Longer bonds rose about 1/4 while shorts and index-linked stocks edged up by no more than 1/4.

Chief price changes, Page 31; Details, Page 30; Share information service, Pages 28-29.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Nov 21	Previous	Year ago	
NEW YORK				
DJ Industrials	1,450.89	1,439.22	1,201.52	
DJ Transport	684.57	685.74	623.58	
DJ Utilities	165.26	164.50	143.67	
S&P Composite	200.78	198.99	164.52	
LONDON				
FT Ord	1,121.6	1,106.0	909.9	
FT-SE 100	1,443.1	1,424.3	1,168.8	
FT-A All-share	686.04	686.71	550.04	
FT-A 500	763.12	755.39	589.31	
FT Gold mines	283.6	285.2	572.3	
FT-A Long gilt	10.41	10.43	10.16	

CURRENCIES				
	Nov 21	Previous	Nov 21	Previous
(London)				
\$	—	—	1.442	1.435
DM	2.593	2.6115	3.74	3.7425
Yen	202.0	203.35	281.25	281.5
FFr	7.9025	7.9575	11.385	11.4075
Sfr	2.123	2.141	3.06	3.07
Outlier	2.9175	2.936	4.2075	4.2075
Lira	1.7620	1.7605	2.5855	2.5235
BFr	52.975	52.65	75.5	75.45
CS	1.3765	1.377	1.9855	1.973

INTEREST RATES				
	Nov 21	Prev	Nov 21	Prev
(3-month offered rate)				
3-month U.S.	8 1/4%	8 1/4%	8 1/4%	8 1/4%
6-month U.S.	8 1/4%	8 1/4%	8 1/4%	8 1/4%
U.S. Fed Funds	8 1/4%	8 1/4%	8 1/4%	8 1/4%
U.S. 3-month CDs	7.75%	7.75%	7.75%	7.75%
U.S. 3-month T-bills	7.25%	7.25%	7.25%	7.25%

U.S. BONDS				
	Nov 21	Yield	Price	Yield
Treasury				
8% 1987	100 1/2%	8.513	100 1/2%	8.54
9% 1992	101 1/4%	9.457	101 1/4%	9.53
10% 1995	105 1/4%	9.646	104 3/4%	9.71
10% 2015	106 1/4%	9.922	105 1/4%	10.00

Treasury Index				
Maturity (years)	Return Index	Nov 21	Yield	Day's change
1-30	133.65	+0.29	9.17	-0.04
1-10	131.21	+0.18	8.91	-0.03
1-5	127.11	+0.06	8.44	-0.02
3-5	132.92	+0.19	9.12	-0.04
15-30	142.34	+0.69	10.12	-0.05

FINANCIAL FUTURES				
	Nov 21	Yield	Price	Yield
Corporate				
AT & T	102 1/2%	9.70	102 1/2%	9.70
10% June 1990	102 1/2%	9.70	102 1/2%	9.70
5% July 1990	84 1/4%	7.85	84 1/4%	7.85
8% May 2000	87 1/4%	10.40	87 1/4%	10.40
Xerox				
10% Mar 1993	102 1/2%	10.17	102 1/2%	10.17
Diamond Shamrock				
10% May 1993	100	10.625	100	10.625
Federated Dept Stores				
10% May 2013	96 1/2%	11.05	96 1/2%	11.05
Abbot Lab				
11/80 Feb 2013	105 1/2%	11.15	105 1/2%	11.15
Alcoa				
12% Dec 2012	104 1/2%	11.65	104 1/2%	11.65

COMMODITIES				
	Nov 21	Prev	Nov 21	Prev
(London)				
Silver (spot fixing)	427.45p	428.90p		
Copper (cash)	£941.75	£945.50		
Coffee (Jan)	£1,901.50	£1,923.50		
Oil (spot Arabian Light)	\$27.925	\$27.925		

GOLD (per ounce)				
	Nov 21	Prev	Nov 21	Prev
London	\$326.00	\$325.75		
Zurich	\$326.00	\$326.00		
Paris (fixing)	\$326.50	\$327.70		
Luxembourg	\$326.50	\$326.80		
New York (Dec)	\$327.4	\$326.80		

## DISTILLERS

## DISTILLERS

# UPSURGE IN EXPORT SALES

Extracts from the Group results (unaudited) for the six months ended 30th September 1985

	Six months to 30th September 1985 £m	1984 £m	Year to 31st March 1985 £m
Turnover	641.0	554.5	1,274.3
Trading profit	111.9	79.5	233.2
Ordinary profit before tax	124.3	80.5	236.2
Taxation	(49.0)	(35.3)	(102.9)
Ordinary profit after tax	75.3	45.2	133.3
Earnings per share	20.73p	12.45p	36.71p
Dividends per share	5.5p	4.5p	15.0p

An interim dividend has been declared at the rate of 5.5p per share (last year 4.5p). The dividend is payable on 24th January 1986 to shareholders on the register at 3rd December 1985.

- Trading results for six months outstandingly good.
- Exceptional upsurge in export sales.
- Scotch whisky exports up 19% in volume.
- Gin exports up 17% in volume.

A document setting out the interim results and comments in greater detail is being posted to shareholders.

## DISTILLERS

THE NAME BEHIND THE WORLD'S LEADING BRANDS

The Distillers Company plc, Edinburgh